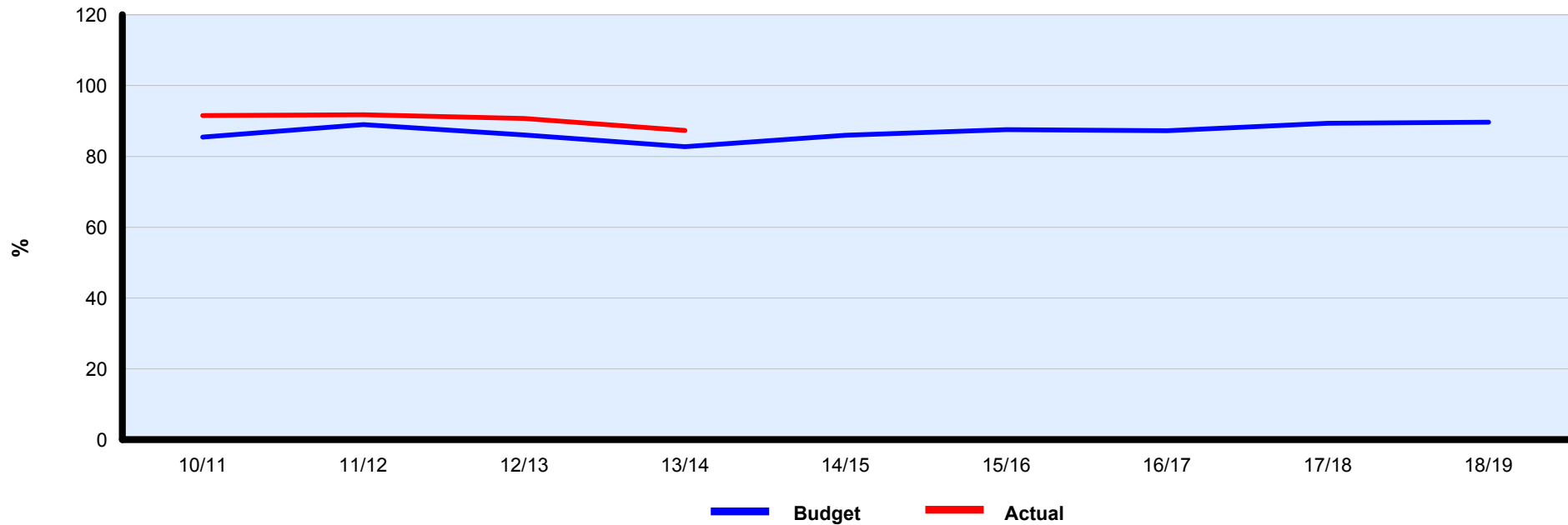


Annual own source revenue cover ratio (percentage)



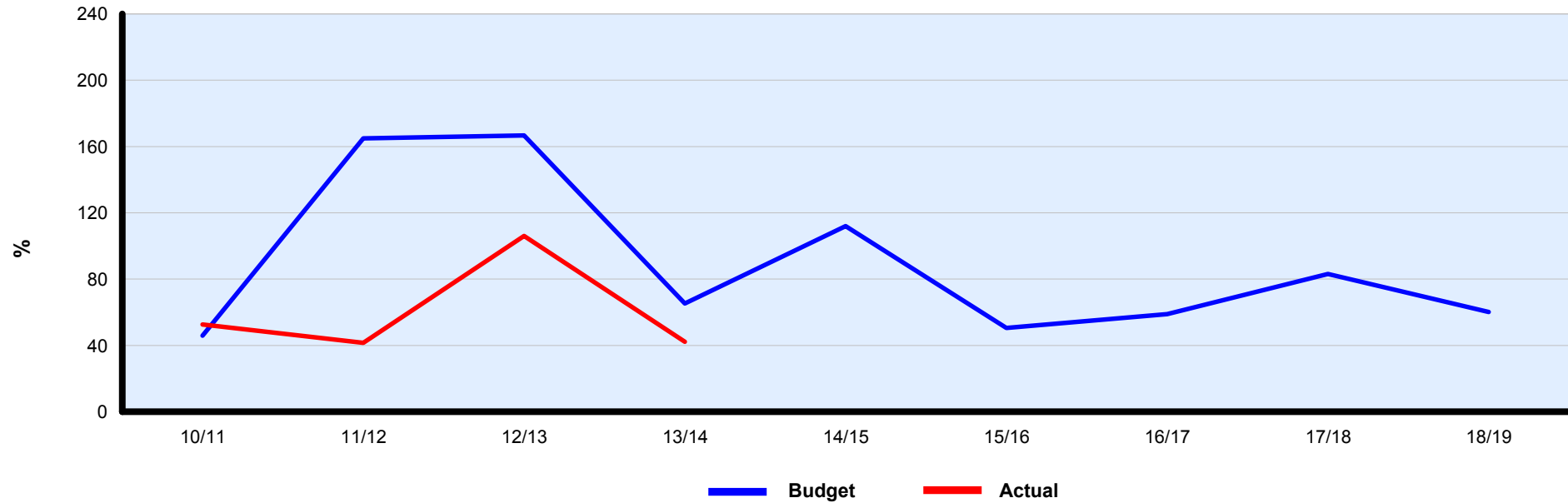
Definition:
Own source operating revenue divided by operating expense

Interpretation:
Measures Council's ability to cover operating expenses from own source revenue. The higher the ratio the more self reliant the Council is

90% or greater represents low risk
60% or lower represents high risk

	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19
Budget	85	89	86	83	86	88	87	89	90
Actual	92	92	91	87					
Variance	-6	-3	-5	-5					

Asset sustainability ratio (percentage)



Definition:

Capital renewal and replacement expenditure divided by depreciation expense

Interpretation

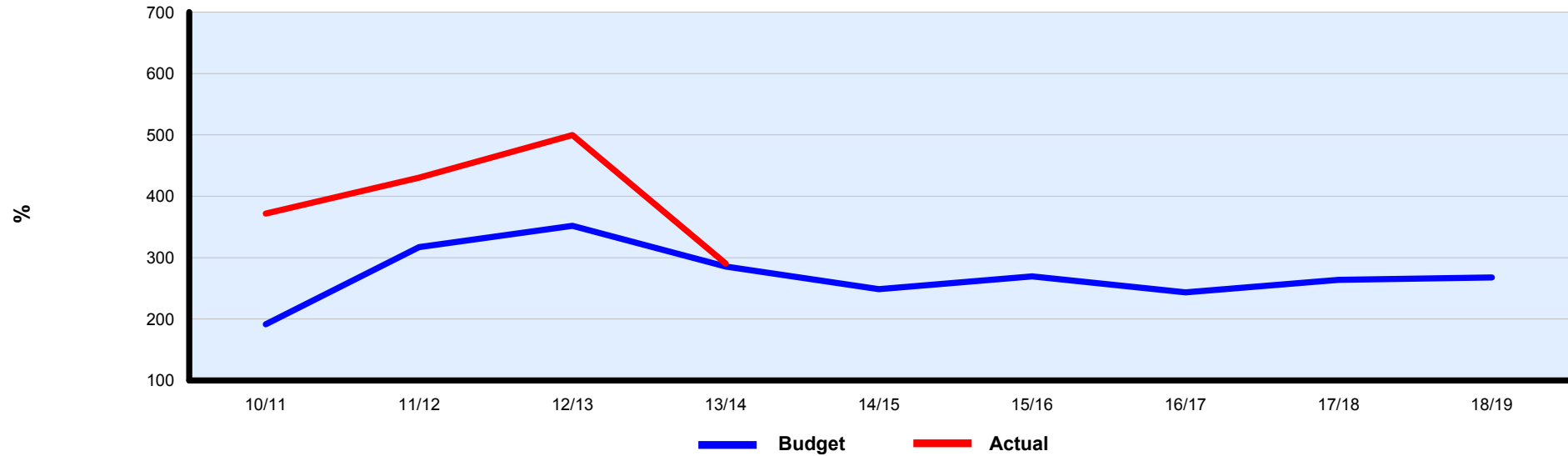
Measures the extent to which assets are being renewed or replaced compared to the amount consumed (depreciation)

110% or greater indicates that the council is investing in asset renewal to the degree that offsets the current consumption of its assets

90% or less indicates that the Council is failing to allocate sufficient funds for asset renewal

	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19
Budget	46	165	167	65	112	51	59	83	60
Actual	53	42	106	42					
Variance	-7	123	61	23					

Debt service cover ratio (percentage)



Definition:

Annual operating surplus before interest and depreciation divided by principal and interest

Interpretation:

This ratio measures a Council's ability to service debt

500% or greater represents low risk

200% or lower represents high risk

	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19
Budget	191	317	352	286	249	270	244	264	268
Actual	372	430	500	290					
Variance	-180	-113	-148	-5					

Strategic Planning relationship with the Corporate Business Plan

The City of Bunbury has prepared its Strategic Community Plan and Corporate Business Plan around the following five Key Priority Areas:

1. **Community and Culture:** Enhancing community well-being and the quality of life for the people who live and work in Bunbury.
2. **Transport and Infrastructure:** Plan and facilitate effective and efficient infrastructure and transport networks to meet the current and future needs of our community.
3. **Natural and Built Environment:** Guide development and land use to ensure future generations enjoy a sustainable city and a genuinely desirable lifestyle.
4. **Regional Economy:** The key elements that will ensure the future sustainability of Bunbury are a strong economic base that reflects competitive advantages and key emerging and developing industry sectors. Economic growth will be achieved through realising opportunities, and actively promoting what the City has to offer.
5. **Corporate:** Planning and delivering on our vision is a shared responsibility that will be achieved through the development of relationships and partnerships with all stakeholders.

The following pages provide a financial summary of forecast income and expenditure grouped into ongoing operating, new operating initiatives and capital works for the next four years. The 2014-15 forecasts have been used to prepare the Draft Budget for 2015-16. The remaining three years provide indicative estimates for future resource allocations and will be reviewed annually.

Key Priority Areas, Objectives, Projects and Activities

KPA: 1 Community and Culture

Enhancing community well-being and quality of life for the people who live and work in Bunbury.

Objective: 1.1 Establish Bunbury as the most accessible regional city in Australia by 2020

We will provide facilities, services and information that is accessible and inclusive for community members of all abilities.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
Administer and review DAIP (disability access and inclusion plan)			(\$56,266)	(\$56,826)	(\$56,826)	(\$56,826)	(\$56,826)
Conduct disability and inclusion activities (minor)			(\$32,266)	(\$32,826)	(\$32,826)	(\$32,826)	(\$32,826)
Conduct senior citizens activities (minor)			(\$8,509)	(\$12,626)	(\$12,626)	(\$12,626)	(\$12,626)
Conduct youth events and initiatives			(\$98,807)	(\$113,359)	(\$113,359)	(\$113,359)	(\$113,359)
Coordinate youth school holiday programs and activities			(\$56,967)	(\$65,249)	(\$65,249)	(\$65,249)	(\$65,249)
Support youth advisory council (YAC)			(\$14,027)	(\$14,216)	(\$14,216)	(\$14,216)	
Support youth program (Runaway Bus) activities							(\$14,216)
Total Net Operating (Income) or Expenditure:			(\$266,842)	(\$295,102)	(\$295,102)	(\$295,102)	(\$295,102)
Operating - New Initiative One Off							
PR-3432	Implement early years initiatives	Expenditure	(\$12,969)				
PR-2946	Provide support to "Youth Care" 2013/14 to 2015/16	Expenditure	(\$9,000)	(\$9,000)			
PR-3568	Support Rotary Sail into Life Bunbury (Enable SW) 2014/15	Expenditure	(\$5,000)				
PR-3270	Implement senior's accessibility - Australia Day 2015	Income	\$2,000				
		Expenditure	(\$4,175)				
PR-2567	Develop Big Swamp Accessible Playground Masterplan for Expansion	Expenditure	(\$23,540)				
PR-3567	Support Art Partners (Enable SW) 2014/15	Expenditure	(\$5,000)				
PR-3734	Plan and implement Access Accreditation Program	Expenditure		(\$5,000)			
PR-3723	Conduct Grandfamilies Fun Day 2015/16	Income		\$5,000			
		Expenditure		(\$11,000)			
PR-2551	Deliver a Youth Leadership Forum 2016/17	Expenditure			(\$10,000)		
PR-3292	Conduct Grandfamilies Fun Day 2016/17	Expenditure			(\$6,000)		
PR-3293	Conduct Grandfamilies Fun Day 2017/18	Expenditure				(\$6,000)	
PR-3294	Conduct Grandfamilies Fun Day 2018/19	Expenditure					(\$6,000)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$57,684)	(\$20,000)	(\$16,000)	(\$6,000)	(\$6,000)

Objective: 1.1 Establish Bunbury as the most accessible regional city in Australia by 2020

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Upgrade							
PR-3388	Expand the Seniors computing club premises	Expenditure	(\$54,295)				
PR-2842	Provide funds for improvements to Senior Citizen Centre and Meals on Wheels	Expenditure		(\$15,000)			
PR-2634	Implement directives outlined in Accessible Playground Master Plan	Income				\$100,000	\$50,000
		Expenditure				(\$200,000)	(\$100,000)
Total Net Capital - Upgrade (Income) or Expenditure:			(\$54,295)	(\$15,000)	\$0	(\$100,000)	(\$50,000)

Objective: 1.2 Promote and celebrate multiculturalism

Cultural diversity shapes our identity and provides opportunities to strengthen communities through promotion of tolerance and understanding.

				Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating								
Conduct Australia Day event				(\$169,185)	(\$186,979)	(\$186,979)	(\$186,979)	(\$186,979)
Conduct Christmas carnival event				(\$126,206)	(\$126,746)	(\$126,746)	(\$126,746)	(\$126,746)
Conduct multilingual information resources				(\$10,089)				
Develop and support sister city relationship with Dong Hoi					(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)
Develop and support sister city relationship with Jiaxing				(\$5,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Develop and support sister city relationship with Setagaya				(\$23,589)	(\$94,736)	(\$94,736)	(\$94,736)	(\$94,736)
Total Net Operating (Income) or Expenditure:				(\$334,069)	(\$423,461)	(\$423,461)	(\$423,461)	(\$423,461)
Operating - New Initiative One Off								
PR-3177	Host (Setagaya and Jiaxing) Sister Cities Australia 2014 Annual Conference	Income		\$49,000				
		Expenditure		(\$69,760)				
PR-3866	Conduct 25-year celebrations for the Bunbury-Setagaya Sister City Relationship	Expenditure				(\$20,000)		
Total Net Operating - New Initiative One Off (Income) or Expenditure:				(\$20,760)	\$0	(\$20,000)	\$0	\$0

Objective: 1.3 Improve literacy through the delivery of library services

Provision of accessible and high quality library services will result in a well-educated and skilled community.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
	Conduct computer skills learning programs		(\$88,732)	(\$93,126)	(\$93,126)	(\$93,126)	(\$93,126)
	Conduct information research (in-house and remotely)		(\$370,864)	(\$359,858)	(\$359,858)	(\$359,858)	(\$359,858)
	Conduct literacy programs		(\$54,532)	(\$50,375)	(\$50,375)	(\$50,375)	(\$50,375)
	Facilitate online school tutoring		(\$4,379)				
	Maintain City library collection		(\$312,671)	(\$311,570)	(\$311,570)	(\$311,570)	(\$311,570)
	Maintain Withers library collection		(\$186,085)	(\$232,408)	(\$232,408)	(\$232,408)	(\$232,408)
	Operate library facilities		(\$71,344)	(\$104,448)	(\$104,448)	(\$104,448)	(\$104,448)
	Provide child learning programs		(\$70,744)	(\$52,874)	(\$52,874)	(\$52,874)	(\$52,874)
	Provide library home delivery service		(\$32,741)	(\$30,039)	(\$30,039)	(\$30,039)	(\$30,039)
	Provide regional library support		(\$13,449)	(\$11,315)	(\$11,315)	(\$11,315)	(\$11,315)
	Total Net Operating (Income) or Expenditure:		(\$1,205,541)	(\$1,246,013)	(\$1,246,013)	(\$1,246,013)	(\$1,246,013)
Operating - New Initiative One Off							
PR-3802	Conduct training courses in libraries to access online resources 2014/15 (formerly PR-3070)	Expenditure	(\$5,000)				
PR-3556	Maintain Library interior spaces Bunbury and Withers	Expenditure	(\$5,000)				
PR-3000	Conduct a program of events to engage the community and promote literacy and learning 2014/2015	Expenditure	(\$10,000)				
	Total Net Operating - New Initiative One Off (Income) or Expenditure:		(\$20,000)	\$0	\$0	\$0	\$0
Capital - Upgrade							
PR-3753	Upgrade existing public computer system at the Bunbury Library 2015/16	Expenditure		(\$25,000)			
PR-2547	Replace and implement new Library Management System (LMS)	Expenditure		(\$100,000)			
	Total Net Capital - Upgrade (Income) or Expenditure:		\$0	(\$125,000)	\$0	\$0	\$0

Objective: 1.4 Increase participation in sport and leisure activities

We will promote all age groups and abilities being able to access a high standard of sport and recreation facilities, making a significant contribution to community health and well-being. Collaboration with a wide range of stakeholders will provide infrastructure that supports a range of sporting and recreational activities.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
Conduct South West Sport Centre marketing			(\$101,190)	(\$103,532)	(\$103,532)	(\$103,532)	(\$103,532)
Conduct SWSC magical learning land program			(\$15,142)				
Conduct SWSC vacation care program			\$38,282	\$13,728	\$13,728	\$13,728	\$13,728
Maintain swimming pontoon			(\$8,500)	(\$8,500)	(\$8,500)	(\$8,500)	(\$8,500)
Operate athletics facility			\$10,460	\$10,775	\$10,775	\$10,775	\$10,775
Operate Hay Park Sports Pavilion				(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)
Operate other facilities (sports and recreation)			(\$34,196)	(\$39,271)	(\$49,271)	(\$49,271)	(\$49,271)
Operate sports facilities			(\$25,249)	(\$23,974)	(\$23,974)	(\$23,974)	(\$23,974)
Operate SWSC administration/reception			(\$382,589)	(\$432,853)	(\$432,853)	(\$432,853)	(\$432,853)
Operate SWSC aquarium cafe			(\$35,798)	(\$28,006)	(\$28,006)	(\$28,006)	(\$28,006)
Operate SWSC aquatic			\$11,647	\$162,108	\$162,108	\$162,108	\$162,108
Operate SWSC creche			(\$161,407)	(\$194,148)	(\$194,148)	(\$194,148)	(\$194,148)
Operate SWSC facility cleaning			(\$146,452)	(\$152,026)	(\$152,026)	(\$152,026)	(\$152,026)
Operate SWSC fit-for-life gym			(\$10,617)				
Operate SWSC health club			\$452,325	\$435,270	\$435,270	\$435,270	\$435,270
Operate SWSC sports centre			(\$650,658)	(\$672,645)	(\$672,645)	(\$672,645)	(\$672,645)
Operate SWSC stadium			\$80,360	\$55,655	\$55,655	\$55,655	\$55,655
Operate SWSC swim school program			\$142,421	\$157,180	\$157,180	\$157,180	\$157,180
Total Net Operating (Income) or Expenditure:			(\$836,303)	(\$840,239)	(\$850,239)	(\$850,239)	(\$850,239)
Operating - New Initiative One Off							
PR-1025	Prepare South West Sports Centre master plan	Expenditure	(\$20,000)				
PR-3487	Funding to complement SWSC vacation care program	Expenditure	(\$12,319)				
PR-3659	Deliver KidSport Project	Income	\$61,000				
		Expenditure	(\$61,000)				

Objective: 1.4 Increase participation in sport and leisure activities

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-3030	Support South West Academy of Sport (SWAS) 2014/15	Expenditure	(\$10,000)				
PR-3795	Support South West Academy of Sport (SWAS) 2015/16	Expenditure		(\$10,220)			
PR-3760	Update Walk It and Cycle It Bunbury maps and brochures	Expenditure		(\$3,000)			
PR-3801	St Mark's Urban Mountain Bike Park Master Plan (Phase 1B) - Construct dirt jump line runs for the black and double-black jump lines	Income		\$25,000			
		Expenditure		(\$25,000)			
PR-3032	Support South West Academy of Sport (SWAS) 2016/17	Expenditure			(\$10,220)		
PR-3675	Support the Koombana Bay Sailing Club's Male Changing Room Refurbishment	Expenditure			(\$42,593)		
PR-3803	St Mark's Urban Mountain Bike Park Master Plan (Phase 2) - Design pump track area and design 'Tiny Tot' and 'Little' track	Income			\$25,000		
		Expenditure			(\$25,000)		
PR-3828	Support South West Academy of Sport (SWAS) 2017/18	Expenditure				(\$10,220)	
PR-3804	St Mark's Urban Mountain Bike Park Master Plan (Phase 3) - Construct pump track with the development of the 'Big' track	Income				\$25,000	
		Expenditure				(\$25,000)	
PR-3805	St Mark's Urban Mountain Bike Park Master Plan (Phase 4) - Design and construct XC circuit	Income					\$25,000
		Expenditure					(\$25,000)
PR-3761	Update Walk it and Cycle it Bunbury maps and brochures	Expenditure					(\$3,000)
PR-3829	Support South West Academy of Sport (SWAS) 2018/19	Expenditure					(\$10,220)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$42,319)	(\$13,220)	(\$52,813)	(\$10,220)	(\$13,220)
Capital - Renewal							
PR-2616	Undertake Hay Park Development Plan - Upgrade Len Nisbett Pavilion or Kit Keddie Pavilion or Ned Myles Pavilion	Income		\$100,000			
		Expenditure		(\$200,000)			
Total Net Capital - Renewal (Income) or Expenditure:			\$0	(\$100,000)	\$0	\$0	\$0

Objective: 1.4 Increase participation in sport and leisure activities

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - New (Expansion)							
PR-1021	Construct Hay Park South Multi-sport Pavilion	Income	\$2,413,657				
		Expenditure	(\$4,236,415)	(\$500,000)			
PR-1250	Construct Glen Iris skate park (Design PR-1068)	Income	\$14,081				
		Expenditure	(\$14,081)				
PR-3394	Provide furniture and equipment for Hay Park South Multi Sports Pavilion	Income		\$10,000			
		Expenditure		(\$20,000)			
PR-3393	Provide kitchen and bar equipment for the Hay Park South Multi Sports Pavilion	Income		\$2,500			
		Expenditure		(\$5,000)			
PR-2659	Undertake Hay Park Development Plan - Convert dilapidated basketball courts to parking area	Expenditure			(\$25,000)		
PR-2666	Undertake Hay Park Development Plan - New parking area for tennis and croquet clubs	Expenditure					(\$177,800)
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$1,822,758)	(\$512,500)	(\$25,000)	\$0	(\$177,800)
Capital - Upgrade							
PR-3693	Increase Cafe area at SWSC by removing meeting room	Expenditure	(\$12,000)				
Total Net Capital - Upgrade (Income) or Expenditure:			(\$12,000)	\$0	\$0	\$0	\$0
Operating – New Initiative Staff							
PR-3580	Apply for funding for Club Development Program for 2014/15 and 2015/16	Income	\$55,000	\$50,000			
		Expenditure	(\$77,249)	(\$77,249)			
Total Net Operating – New Initiative Staff (Income) or Expenditure:			(\$22,249)	(\$27,249)	\$0	\$0	\$0

Objective: 1.5 Celebrate and recognise the richness of our arts, culture and heritage

Develop our city as a creative centre where vibrant arts, culture and heritage programs support and inspire a resilient community.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Art in the community	(\$102,849)	(\$97,017)	(\$97,017)	(\$97,017)	(\$97,017)
Conduct art public programs	(\$29,585)	(\$82,447)	(\$82,447)	(\$82,447)	(\$82,447)
Conduct shorelines cultural program	(\$2,129)				
Conserve city art collection	(\$32,248)	(\$26,807)	(\$82,374)	(\$26,807)	(\$26,807)
Coordinate art exhibitions	(\$78,126)	(\$115,265)	(\$115,265)	(\$115,265)	(\$115,265)
Coordinate minor community grants program	(\$100,000)				
Deliver Museum and Heritage Centre exhibitions		(\$13,000)	(\$13,000)	(\$13,000)	(\$13,000)
Deliver Museum and Heritage Centre public programs		(\$800)	(\$800)	(\$800)	(\$800)
Exhibit city art collection	(\$82,312)	(\$56,982)	(\$56,982)	(\$56,982)	(\$56,982)
Hire out art gallery spaces	(\$43,420)	\$6,798	\$6,798	\$6,798	\$6,798
Liaise with indigenous organisations/groups	(\$35,509)	(\$16,754)	(\$16,754)	(\$16,754)	(\$16,754)
Maintain local and regional heritage information resources	(\$19,728)				
Manage Bunbury Museum and Heritage Centre collection	(\$132,653)	(\$45,032)	(\$45,032)	(\$45,032)	(\$45,032)
Manage city art collection	(\$107,027)	(\$82,374)	(\$26,807)	(\$82,374)	(\$82,374)
Manage city public art collection	(\$44,728)	(\$46,160)	(\$46,160)	(\$46,160)	(\$46,160)
Manage local studies collection	(\$66,496)	(\$48,238)	(\$48,238)	(\$48,238)	(\$48,238)
Operate Bunbury art gallery	\$30,147	\$33,535	\$33,535	\$33,535	\$33,535
Operate Museum and Heritage Centre		(\$136,992)	(\$136,992)	(\$136,992)	(\$136,992)
Operate Museum and Heritage Centre shop		(\$3,800)	(\$3,800)	(\$3,800)	(\$3,800)
Provide cultural heritage advice (legislation)	(\$8,788)	(\$9,168)	(\$9,168)	(\$9,168)	(\$9,168)
Provide cultural heritage conservation works advice for listed areas and sites	(\$8,788)	(\$9,168)	(\$9,168)	(\$9,168)	(\$9,168)
Support BREC (Bunbury Regional Entertainment Centre)	(\$365,758)				
Support Bunbury City Band	(\$6,150)				
Support carols by candlelight event	(\$24,070)				
Support eisteddfod event	(\$37,814)				

Objective: 1.5 Celebrate and recognise the richness of our arts, culture and heritage

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
	Support king cottage museum		(\$31,544)				
	Support stirling street arts centre		(\$66,625)				
	Support the ANZAC Day working group		(\$4,579)				
	Undertake fundraising activities for Bunbury Museum and Heritage Centre		(\$37,083)	(\$38,532)	(\$38,532)	(\$38,532)	(\$38,532)
	Total Net Operating (Income) or Expenditure:		(\$1,437,862)	(\$788,203)	(\$788,203)	(\$788,203)	(\$788,203)
Operating - New Initiative One Off							
PR-1816	Contribute to a publication of South West armed services personnel	Expenditure	(\$5,000)				
PR-3466	Develop local studies collection through assessment	Expenditure	(\$4,000)				
PR-2723	Acquire Bunbury Museum and Heritage Centre collection items	Expenditure	(\$5,000)				
PR-2947	Support Bunbury Men of Song	Expenditure	(\$10,000)	(\$10,000)			
PR-3471	Separate Carpark lighting from BREC house lighting and fit external controller	Expenditure	(\$14,000)				
PR-3620	Conduct Love Where You Live outdoor cinema events	Income	\$1,500				
		Expenditure	(\$13,000)				
PR-3607	Provide additional operating support to the Bunbury Regional Entertainment Centre (BREC) 2014/15	Expenditure	(\$60,000)				
PR-3649	Deliver Youth Arts Festival and 3D Street Artwork	Income	\$1,000				
		Expenditure	(\$51,000)				
PR-3572	Support the South West Wind and Jazz 2014/15	Expenditure	(\$2,500)				
PR-3653	Provide support to BREC for grand opening celebrations	Expenditure	(\$12,000)				
PR-3511	Provide funds to support CineFestOz 2014	Expenditure	(\$9,286)				
PR-3605	Prepare, publish and present a City of Bunbury Creative Bunbury Strategy	Expenditure	(\$1,680)				
PR-3645	Implementation of Creative Strategies schemes	Expenditure	(\$10,000)				
PR-2708	Conduct and deliver the Biennale Contemporary Art Exhibition July 2015	Expenditure	(\$20,000)				
PR-3709	Undertake conservation works of local studies collection 2014/15	Expenditure	(\$3,000)				
PR-3715	Develop a WW1 exhibition 'Remembering Them' in partnership with the Western Australian Museum	Expenditure	(\$2,000)				
PR-3228	Support Bunbury Community Radio	Expenditure	(\$42,000)				
PR-2717	Develop and deliver Bunbury Museum and Heritage Centre activities for schools and community events	Expenditure	(\$4,000)				

Objective: 1.5 Celebrate and recognise the richness of our arts, culture and heritage

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-3837	Support King Cottage Museum 2015/16	Expenditure		(\$31,544)			
PR-3854	Acquire Bunbury Museum and Heritage Centre collection items 2015/16	Expenditure		(\$5,000)			
PR-3812	Coordinate "Love Where You Live" outdoor cinema event 2016	Expenditure		(\$10,000)			
PR-3845	Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2015/16	Expenditure		(\$365,758)			
PR-3717	Develop the inaugural Bunbury Heritage Festival including the official launch and commemoration of the Bunbury Museum and Heritage Centre	Income Expenditure		\$10,000 (\$20,000)			
PR-3849	Support Stirling Street Arts Centre (SSAC) - operating subsidy 2015/16	Expenditure		(\$66,625)			
PR-3861	Provide funding for a "Community Grants" Funding Round 2015/16	Expenditure		(\$80,000)			
PR-3713	Develop an exhibition in liaison with the National Archives of Australia	Expenditure	(\$2,000)	(\$3,500)			
PR-3841	Support Bunbury City Band 2015/16	Expenditure		(\$6,150)			
PR-3853	Support Anzac Day Working Group 2015/16	Expenditure		(\$4,579)			
PR-3766	Provide funding for an "Arts and Culture" Funding Round 2015/16	Expenditure		(\$20,000)			
PR-2716	Deliver marketing program for Bunbury Museum and Heritage Centre (brand, banners and signage) 2015/16 and 2016/17	Expenditure		(\$10,000)	(\$5,000)		
PR-3856	Support Anzac Day Working Group 2016/17	Expenditure			(\$4,579)		
PR-3825	Provide funding for an "Arts and Culture" Funding Round 2016/17	Expenditure			(\$20,000)		
PR-3862	Provide funding for a "Community Grants" Funding Round 2016/17	Expenditure			(\$80,000)		
PR-3850	Support Stirling Street Arts Centre (SSAC) - operating subsidy 2016/17	Expenditure			(\$66,625)		
PR-3838	Support King Cottage Museum 2016/17	Expenditure			(\$31,544)		
PR-3842	Support Bunbury City Band 2016/17	Expenditure			(\$6,150)		
PR-3855	Acquire Bunbury Museum and Heritage Centre collection items 2016/17	Expenditure			(\$5,000)		
PR-3846	Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2016/17	Expenditure			(\$274,318)		
PR-3839	Support King Cottage Museum 2017/18	Expenditure				(\$31,544)	
PR-3847	Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2017/18	Expenditure				(\$182,878)	
PR-3843	Support Bunbury City Band 2017/18	Expenditure				(\$6,150)	
PR-3859	Support Anzac Day Working Group 2017/18	Expenditure				(\$4,579)	
PR-3826	Provide funding for an "Arts and Culture" Funding Round 2017/18	Expenditure				(\$20,000)	
PR-3851	Support Stirling Street Arts Centre (SSAC) - operating subsidy 2017/18	Expenditure				(\$66,625)	
PR-3863	Provide funding for a "Community Grants" Funding Round 2017/18	Expenditure				(\$80,000)	
PR-3857	Acquire Bunbury Museum and Heritage Centre collection items 2017/18	Expenditure				(\$5,000)	

Objective: 1.5 Celebrate and recognise the richness of our arts, culture and heritage

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-3827	Provide funding for an "Arts and Culture" Funding Round 2018/19	Expenditure					(\$20,000)
PR-3864	Provide funding for a "Community Grants" Funding Round 2018/19	Expenditure					(\$80,000)
PR-3858	Acquire Bunbury Museum and Heritage Centre collection items 2018/19	Expenditure					(\$5,000)
PR-3852	Support Stirling Street Arts Centre (SSAC) - operating subsidy 2018/19	Expenditure					(\$66,625)
PR-3860	Support Anzac Day Working Group 2018/19	Expenditure					(\$4,579)
PR-3840	Support King Cottage Museum 2018/19	Expenditure					(\$31,544)
PR-3844	Support Bunbury City Band 2018/19	Expenditure					(\$6,150)
PR-3848	Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2018/19	Expenditure					(\$91,438)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$267,966)	(\$623,156)	(\$493,216)	(\$396,776)	(\$305,336)
Capital - Renewal							
PR-3012	Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2014/15	Expenditure	(\$70,000)				
PR-3006	Support the Stirling Street Arts Centre for 2016/17	Expenditure			(\$20,000)		
PR-3014	Support Bunbury Regional Entertainment Centre (BREC) through the replacement of equipment 2016/17	Expenditure			(\$75,000)		
PR-3820	Support the Stirling Street Arts Centre for 2017/18	Expenditure				(\$20,000)	
PR-3818	Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2017/18	Expenditure				(\$125,000)	
PR-3821	Support the Stirling Street Arts Centre for 2018/19	Expenditure					(\$20,000)
PR-3819	Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2018/19	Expenditure					(\$125,000)
Total Net Capital - Renewal (Income) or Expenditure:			(\$70,000)	\$0	(\$95,000)	(\$145,000)	(\$145,000)

Objective: 1.5 Celebrate and recognise the richness of our arts, culture and heritage

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - New (Expansion)							
PR-1035	Design and construct extension - Bunbury Regional Entertainment Centre (BREC)	Expenditure	(\$55,855)				
PR-3057	Purchase of new Public Art annual allocation	Expenditure	(\$140,464)				
PR-3716	Develop 'The Classroom' within the Bunbury Museum and Heritage Centre for school and community use, in partnership with the Chefs Long Table Lunch	Income Expenditure	\$50,000 (\$50,000)				
PR-3186	Purchase artworks for the City Art Collection 2015/16	Expenditure		(\$15,000)			
PR-2734	Undertake exhibition fit-out for Bunbury Museum and Heritage Centre (includes fit-out of shop)	Income Expenditure		\$440,000 (\$760,000)			
PR-3871	Installation of public art on Cantwell Court noise wall (Construct PR-3655)	Expenditure	(\$11,238)				
PR-3187	Purchase artworks for the City Art Collection 2016/17	Expenditure			(\$15,000)		
PR-1252	Construct multi-purpose cultural centre - creative and performing arts - Stirling St (Design PR-1889)	Income Expenditure				\$5,000,000 (\$6,000,000)	
PR-3189	Purchase artworks for the City Art Collection 2017/18	Expenditure				(\$15,000)	
PR-3816	Purchase of new Public Art 2017/18	Expenditure				(\$25,000)	
PR-3190	Purchase artworks for the City Art Collection 2018/19	Expenditure					(\$15,000)
PR-3817	Purchase of new Public Art 2018/19	Expenditure					(\$25,000)
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$207,557)	(\$335,000)	(\$15,000)	(\$1,040,000)	(\$40,000)
Capital - Upgrade							
PR-2742	Undertake Art Collection storeroom upgrade and fit out	Expenditure	(\$8,000)				
PR-3199	Undertake initial works for paisley centre heritage building modifications and museum exhibition fitout	Expenditure	(\$40,233)				
PR-3770	Provide gallery lighting upgrade for BRAG	Expenditure		(\$19,000)			
PR-3763	Detailed design for the redevelopment of Bunbury Regional Art Gallery (BRAG) foyer to improve levels of customer service, security and amenities	Expenditure					(\$10,000)
Total Net Capital - Upgrade (Income) or Expenditure:			(\$48,233)	(\$19,000)	\$0	\$0	(\$10,000)

KPA: 2 Transport and Infrastructure

Plan and facilitate effective and efficient infrastructure and transport networks to meet the current and future needs of our community.

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

Transport related infrastructure will play a fundamental role in connecting living and activity areas that support our growing population.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Allocate project costs for civil infrastructure planning	(\$57,476)	(\$76,307)	(\$76,307)	(\$76,307)	(\$76,307)
Conduct civil infrastructure condition surveys	(\$158,271)	(\$104,385)	(\$104,385)	(\$104,385)	(\$104,385)
Conduct land and feature surveys	(\$66,628)	(\$61,889)	(\$61,889)	(\$61,889)	(\$61,889)
Coordinate preparation of infrastructure and civil engineering investigations, designs and plans	(\$47,781)	(\$49,505)	(\$49,505)	(\$49,505)	(\$49,505)
Investigate and design traffic scenario modelling	(\$25,000)	(\$25,000)	(\$25,000)	(\$25,000)	(\$25,000)
Investigate traffic management issues	(\$24,421)	(\$29,451)	(\$29,451)	(\$29,451)	(\$29,451)
Maintain airport buildings	(\$8,445)	(\$8,445)	(\$8,445)	(\$8,445)	(\$8,445)
Maintain carparks (parking)	(\$70,282)	(\$109,962)	(\$109,962)	(\$109,962)	(\$109,962)
Monitor quality assurance system	(\$1,200)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)
Operate airport (inspections/compliance with CASA safety standards)	(\$76,344)	(\$94,351)	(\$94,351)	(\$94,351)	(\$94,351)
Operate parking meters	\$1,189,604	\$1,230,755	\$1,230,755	\$1,230,755	\$1,230,755
Prepare design programs and projects	(\$113,634)	(\$107,212)	(\$107,212)	(\$107,212)	(\$107,212)
Prepare engineering concepts	(\$140,275)	(\$181,854)	(\$181,854)	(\$181,854)	(\$181,854)
Prepare engineering grant submissions	(\$93,202)	(\$83,771)	(\$83,771)	(\$83,771)	(\$83,771)
Prepare parking plans and policies (review and implement)	(\$98,754)	(\$93,164)	(\$93,164)	(\$93,164)	(\$93,164)
Prepare survey plans and drawings	(\$185,136)	(\$140,582)	(\$140,582)	(\$140,582)	(\$140,582)
Process dial before you dig requests	(\$4,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
Review traffic management plans - Engineering	(\$80,620)	(\$67,017)	(\$67,017)	(\$67,017)	(\$67,017)
Supply of traffic count data	(\$45,000)	(\$45,000)	(\$45,000)	(\$45,000)	(\$45,000)
Sweep carpark pavements	(\$26,040)	(\$26,276)	(\$26,276)	(\$26,276)	(\$26,276)
Undertake civil infrastructure modelling	(\$22,825)	(\$38,510)	(\$38,510)	(\$38,510)	(\$38,510)
Total Net Operating (Income) or Expenditure:	(\$155,730)	(\$118,926)	(\$118,926)	(\$118,926)	(\$118,926)

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-1090	Relocate and Upgrade street lighting at the intersection of Forrest Ave and Strickland St Bunbury	Expenditure	(\$26,799)				
PR-3435	Close 10 public access ways in Withers - Withers Action Plan	Expenditure	(\$33,045)				
PR-1194	Install traffic control signals at intersection of Sandridge Rd and Pennant St East Bunbury	Income	\$93,333	\$500,000	\$500,000		
		Expenditure	(\$140,000)	(\$750,000)	(\$750,000)		
PR-3868	Develop a business case to determine the feasibility of providing decked carparking with a bus station underneath	Expenditure		(\$250,000)			
PR-3697	Prepare/update Bunbury Airport Master Plan	Expenditure				(\$30,000)	
PR-2096	Undertake feasibility study for additional parking in the southern section of the CBD (Design PR-2092, Investigate PR-1044, Construct PR-2097)	Expenditure					(\$50,000)
PR-1978	Investigate and design corridor plan for Blair St, Bunbury (0.00-3.89) RRG 18-19	Income					\$13,333
		Expenditure					(\$20,000)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$106,511)	(\$500,000)	(\$250,000)	(\$30,000)	(\$56,667)
Capital - Renewal							
PR-1163	Upgrade and install signs and line marking 2014/15	Expenditure	(\$20,000)				
PR-3643	Reseal West Road (R2R Reseals 14-15) 0.02 - 0.33 SLK	Income	\$90,388				
		Expenditure	(\$90,388)				
PR-1366	Reseal Airport bitumen taxiways and runways 2014/15	Expenditure	(\$80,000)				
PR-2395	Renew, resleeve and improve drainage network 2014/15	Expenditure	(\$192,006)				
PR-3642	Reseal Rose and Goldwyre Street intersection (R2R Reseals 14-15) 0.03 - 0.12 & 0.06 - 0.14 SLK	Income	\$43,000				
		Expenditure	(\$43,000)				
PR-3691	Recycle and reseal Palmer Crescent (R2R Reseals 15-16) 0.09 - 0.31 SLK	Income		\$280,000			
		Expenditure		(\$280,000)			
PR-2103	Reseal Wittenoom Street carpark (Council Resolution: 224/13)	Expenditure	(\$125,000)				
PR-3685	Reseal Cross Street and Tuart Street Corner (R2R Reseal 14-15) 0.00 - 0.40 & 0.00 - 0.27	Income	\$60,000				
		Expenditure	(\$60,000)				
PR-3676	Renew bus stops, bus shelters and public transport 2014/15	Expenditure	(\$13,036)				
PR-3680	Reseal Joseph Buswell Road (R2R Reseals 14-15) 0.00 - 0.15 SLK	Income	\$48,000				
		Expenditure	(\$48,000)				
PR-3640	Reseal Stirton Court (R2R Reseals 14-15) 0.00 - 1.74 SLK	Income	\$51,000				
		Expenditure	(\$51,000)				
PR-3681	Reseal Forrest Ave and Wilkes Crossing (R2R Reseal 14-15) 2.30 - 2.43 SLK	Income	\$77,000				
		Expenditure	(\$77,000)				

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-1933	Renew drainage infrastructure - Leschenault Catchment	Expenditure	(\$317,500)				
PR-3641	Reseal Symmons and Molloy Intersection (R2R Reseals 15-16) 0.25 SLK	Income		\$115,613			
		Expenditure		(\$115,613)			
PR-3665	Koombana Bridge (Bridge 1319) general maintenance	Income		\$54,000		\$400,000	
		Expenditure		(\$54,000)		(\$400,000)	
PR-3683	Reseal Upper Esplanade (R2R Reseals 15-16) 0.47 - 1.08 SLK	Income		\$135,000			
		Expenditure		(\$135,000)			
PR-2396	Renew, resleeve and improve drainage network 2015/16	Expenditure		(\$200,000)			
PR-1367	Reseal airport bitumen taxiways and runways 2015/16	Expenditure		(\$80,000)			
PR-3684	Reseal Sherry Street and Sampson Avenue (R2R Reseals 16-17) 0.00 - 2.00 & 0.00 - 0.14 SLK	Income		\$107,000			
		Expenditure		(\$107,000)			
PR-1126	Contributions to bus stops, bus shelters and public transport - road network expansion 2015/16	Income		\$10,000			
		Expenditure		(\$20,000)			
PR-1977	Asphalt overlay Spencer St, Bunbury (0.01 - 2.99 SLK) RRG 15-16	Income		\$60,000			
		Expenditure		(\$90,000)			
PR-3728	Hales Street Rekerb and Asphalt Overlay R2R 0.00 - 0.27 SLK	Income			\$139,813		
		Expenditure			(\$139,813)		
PR-3368	Repaint runway and taxiways at Bunbury Airport 2016/2017	Expenditure			(\$20,000)		
PR-3682	Reseal Hayward Street 0.00 - 0.45 SLK (Ocean to Jarvis) (R2R Reseals 16-17)	Income			\$165,000		
		Expenditure			(\$165,000)		
PR-2104	Reseal Blair Street carpark	Expenditure			(\$85,000)		
PR-3694	Renew Parade Road - Asphalt Overlay 3 sections (0.29-1.91 SLK) RRG 16-19	Income			\$80,000	\$80,000	\$120,000
		Expenditure			(\$120,000)	(\$120,000)	(\$180,000)
PR-3741	Parade Road (Crampton to roundabout) Asphalt Overlay and Kerbing (2.24-3.21 SLK)	Income			\$60,000		
		Expenditure			(\$90,000)		
PR-3714	St Pauls Place and St Marks Place Reseal and Rekerb (R2R RESEALS 16-17)	Income			\$98,000		
		Expenditure			(\$98,000)		
PR-3771	Replace Southern Carpark Retaining Wall Bunbury Library	Expenditure			(\$125,000)		
PR-1368	Reseal Airport bitumen taxiways and runways 2016/17	Expenditure			(\$80,000)		
PR-2397	Renew, resleeve and improve drainage network 2016/17	Expenditure			(\$400,000)		
PR-3448	Asphalt reseal and replace kerbing in Kimber Street, (R2R Reseals 17-18)	Income				\$169,000	
		Expenditure				(\$169,000)	
PR-3372	Clean open drains and rehabilitate drainage structures at Bunbury Airport 2017/2018	Expenditure				(\$10,000)	

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-3737	Asphalt reseal and replace kerbing in Charterhouse Street (R2R Reseals 17-18)	Income				\$87,000	
		Expenditure				(\$87,000)	
PR-3736	Reseal and replace kerbing in Doolan Street (R2R Reseals 17-18)	Income				\$81,000	
		Expenditure				(\$81,000)	
PR-3748	Ocean Beach Sewage Pit and Pumps	Expenditure				(\$110,000)	
PR-3365	Replace fencing at Bunbury Airport 2017/2018	Expenditure				(\$20,000)	
PR-3579	Undertake Roadworks Strickland Street and George Street Corner - Widen and renew footpath and kerb (R2R Reseals)	Income					\$50,000
		Expenditure					(\$50,000)
PR-3710	Nuytsia Avenue Reconstruction	Expenditure					(\$200,000)
PR-2102	Reseal Wellington Street carpark	Expenditure					(\$60,000)
PR-3370	Reseal pavement at Bunbury Airport 2018/2019	Expenditure					(\$40,000)
Total Net Capital - Renewal (Income) or Expenditure:			(\$747,542)	(\$320,000)	(\$780,000)	(\$180,000)	(\$360,000)

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - New (Expansion)							
PR-1369	Provide contamination report and decontamination works - Clay Target Gun Club for airport expansion	Expenditure	(\$50,008)				
PR-2627	Construct Bicycle Path Parade Road (Crampton to Centenary)	Expenditure	(\$12,337)				
PR-1195	Construct a roundabout for intersection of Jeffrey Road and Vittoria Road, Glen Iris (Design PR-1196) RRG Funded 0.41 - 0.43 SLK (21110097)	Income Expenditure	\$750,000 (\$750,000)	\$750,000 (\$750,000)			
PR-3733	Construct Path Shell Gateway to Claughton Way, Glen Iris	Income Expenditure	\$40,000 (\$40,000)				
PR-3706	Construct Footpath in Sweeting Way (Rendell Elbow to Lockwood Cres) WAP 14/15	Expenditure	(\$84,000)				
PR-1868	Expand path and cycleway network (excluding Withers) 2014/15	Expenditure	(\$228,600)				
PR-3740	Construct Pedestrian Crossing on Ocean Drive	Expenditure	(\$95,000)				
PR-1371	Construct taxiway into former Gun Club site - rescue helicopter base and hangars	Income Expenditure	\$113,564 (\$227,128)				
PR-3705	Construct Footpath in Lockwood Crescent (Littlefair Dr to Washington Ave) WAP 14/15	Expenditure	(\$26,850)				
PR-1125	Contributions to bus stops, bus shelters and public transport - road network expansion 2014/15	Expenditure	(\$7,706)				
PR-1481	Expand strategic cycle and path links 2014/15 (including Bike Plans)	Expenditure	(\$85,321)				
PR-3704	Construct Rendell Elbow Footpath (WAP) 2014/15	Expenditure	(\$20,177)				
PR-3443	Install crosswalks - Withers Action Plan	Expenditure		(\$30,000)			
PR-1172	Contribute to EdWA school frontage program - road network expansion 2014/15 (Lovegrove Avenue)	Income Expenditure	\$93,000 (\$302,371)				
PR-3441	Install traffic calming devices Jacaranda Crescent Withers - Withers Action Plan	Expenditure		(\$80,000)			
PR-1375	Construct additional aircraft parking space at Airport	Expenditure		(\$160,000)			
PR-3718	Queens Gardens Footpath Lighting	Income Expenditure		\$54,450 (\$54,450)			
PR-1482	Expand strategic cycle and path links 2015/16 (including Bike Plans)	Income Expenditure		\$200,000 (\$200,000)			
PR-1239	Install traffic management devices LATM 2016/17	Expenditure			(\$40,000)		
PR-1127	Contributions to bus stops, bus shelters and public transport - road network expansion 2016/17	Income Expenditure			\$10,000 (\$20,000)		
PR-2490	Improve Koombana Drive - modify turn pockets at Koombana Beach and Lyons Cove (Design PR-1086) (2.50 - 2.80 SLK) RRG 16-18	Income Expenditure				\$300,000 (\$450,000)	\$300,000 (\$450,000)

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - New (Expansion)							
PR-1240	Install traffic management devices LATM 2017/18	Expenditure				(\$40,000)	
PR-1299	Expand path and cycleway network (excluding Withers) 2017/18	Expenditure				(\$200,000)	
PR-1128	Contributions to bus stops, bus shelters and public transport - road network expansion 2017/18	Income				\$10,000	
		Expenditure				(\$20,000)	
PR-1484	Expand Strategic cycle and path links 2017/18 (including Bike Plans)	Expenditure				(\$60,000)	
PR-1304	Expand path and cycleway network 2018/19	Expenditure					(\$200,000)
PR-3671	Extend Sandridge and King Roads Intersection - Extend left hand turn pocket from Sandridge into King (0.52-0.57 SLK) RRG 18-19	Income					\$66,666
		Expenditure					(\$100,000)
PR-1129	Contributions to bus stops, bus shelters and public transport - road network expansion 2018/19	Income					\$10,000
		Expenditure					(\$20,000)
PR-3696	Develop Helicopter Precinct at Bunbury Airport	Expenditure					(\$45,000)
PR-1211	Construct left turn pocket intersection of Albert Rd, Blair St and Sandridge Rd Bunbury (1.30 - 1.36 SLK) RRG 18-19	Income					\$33,333
		Expenditure					(\$50,000)
PR-1241	Install traffic management devices LATM 2018/19	Expenditure					(\$40,000)
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$932,934)	(\$270,000)	(\$50,000)	(\$460,000)	(\$495,001)

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Upgrade							
PR-2421	Construct stormwater quality and capacity improvements - Horseshoe Catchment East Bunbury (Design PR-1931)	Expenditure	(\$359,312)	(\$400,000)			
PR-2481	Reconstruct and improve drainage in Spencer St, Bunbury	Expenditure	(\$179,614)				
PR-2394	Upgrade, resleeve and improve drainage network 2013/14	Expenditure	(\$55,050)				
PR-3403	Carry out repairs to piles Stirling Street	Expenditure	(\$3,785)				
PR-2624	Upgrade Intersection at Spencer Street / Forrest Avenue / Beach Road (RRG Funded) 1.01 - 1.02 SLK (21109043)	Income	\$200,000				
		Expenditure	(\$320,201)				
PR-3232	Victoria Street & Prinsep Street Intersection Upgrade (21108590) - FED Blackspot Project	Expenditure	(\$26,385)				
PR-3234	Upgrade Intersection of Picton Road and Forrest Avenue (21108591) - FED Blackspot Project	Income	\$6,428				
		Expenditure	(\$24,368)				
PR-3233	Install Traffic Control Signals at the intersection of Blair Street and Mangles Street (21108589) - FED Blackspot Project	Income	\$233,572				
		Expenditure	(\$302,225)				
PR-1372	Upgrade electrical supply within airport	Expenditure	(\$90,000)				
PR-1237	Install traffic management devices LATM 2014/15	Expenditure	(\$50,000)				
PR-3569	Upgrade drainage - Monkhouse Street	Expenditure	(\$30,000)				
PR-2625	Widen formation and reconstruct embankment Koombana Drive - adjacent to Leschenault Inlet (1.10 - 1.80) SLK RRG Funded 14-18 (21110503)	Income	\$226,000	\$500,000	\$500,000	\$500,000	
		Expenditure	(\$339,000)	(\$750,000)	(\$750,000)	(\$750,000)	
PR-1373	Upgrade access road to new Rescue Helicopter Base and Airport hangar sites	Expenditure	(\$300,000)				
PR-3128	Undertake general improvements to car parks 2014/15	Expenditure	(\$25,000)				
PR-3661	Upgrade street light poles Eliot to Clifton Street	Expenditure	(\$65,070)				
PR-3644	Upgrade Estuary Drive and Hamilton Road intersection (State Black Spot 2/3 & 1/3) (21110098)	Income	\$133,425				
		Expenditure	(\$183,425)				
PR-1164	Upgrade and install signs and line marking 2015/16	Expenditure		(\$20,000)			
PR-3668	Upgrade Denning and Sandridge Roads intersection (State Blackspot project)	Income		\$70,333			
		Expenditure		(\$105,500)			
PR-2650	Upgrade Dunstan St compensation basin	Expenditure			(\$194,500)		
PR-3815	Hamersley Drive - Parks Shopping Centre Driveway Modification	Income		\$20,000			
		Expenditure		(\$20,000)			
PR-1932	Upgrade outflow pipes and decommission old pump station at Meredith Creek	Expenditure		(\$20,000)			
PR-1572	Install solar lighting Sandridge Road carpark	Expenditure		(\$12,000)			

Objective: 2.1 Maintain transport infrastructure at levels consistent with community expectations

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Upgrade							
PR-3662	Upgrade street light poles Clifton Street to Carey Street	Expenditure		(\$70,000)			
PR-1376	Upgrade airport hangar sites 17 and 22 which currently restrict aircraft movement	Expenditure		(\$60,000)			
PR-3129	Undertake general improvements to carparks 2015/16	Expenditure		(\$25,000)			
PR-3669	Upgrade Blair Street and Clarke Street roundabout (RAB) Treatment (15/16 100% Federal Blackspot Funding) (line marking)	Income Expenditure		\$15,000 (\$15,000)			
PR-1197	Upgrade intersection of Parade Rd and Crampton Ave Usher (Design PR-2181) (2.20 - 2.24 SLK) RRG 16-22	Income Expenditure			\$60,000 (\$90,000)		
PR-3200	Relocate kerbing to provide safer footpath facilities - Stingray Pass	Expenditure			(\$20,000)		
PR-3130	Undertake general improvements to carparks 2016/17	Expenditure			(\$25,000)		
PR-1165	Upgrade and install signs and line marking 2016/17	Expenditure			(\$20,000)		
PR-2637	Renew, resleeve and improve drainage network 2017/18	Expenditure				(\$400,000)	
PR-2371	Modify intersection Haley Street, Prinsep Street and Carmody Street, Bunbury (Design PR-1091) (0.06-0.61 SLK)	Income Expenditure				\$300,000 (\$600,000)	\$300,000 (\$600,000)
PR-1817	Install pedestrian refuge(s) Spencer Street (1.03 - 2.05 SLK Beach to Clarke) RRG 17-18	Income Expenditure				\$90,000 (\$135,000)	
PR-1166	Upgrade and install signs and line marking 2017/18	Expenditure				(\$20,000)	
PR-1268	Upgrade paving Symmons St (Ocean Dr to Blair St)	Expenditure				(\$100,000)	
PR-1167	Upgrade and install signs and line marking 2018/19	Expenditure					(\$20,000)
PR-1215	Upgrade kerb and profile Victoria St (between Stephen and Stirling St) Bunbury R2R	Income Expenditure					\$100,000 (\$100,000)
PR-1264	Upgrade paving Wellington St (Victoria St to Haley St)	Expenditure					(\$175,000)
PR-3834	Construct carpark Venezia Boulevard and San Marco Promenade, Pelican Point	Expenditure					(\$79,000)
PR-1103	Realign and widen Ocean Drive, South Bunbury (Hastie St to Hudson Rd 4.13 - 5.32 SLK) RRG 18-19 to 20-21	Income Expenditure					\$30,000 (\$45,000)
PR-1214	Upgrade kerb and profile Victoria St (Elliot St to Clifton St) Bunbury (R2R Reseals)	Income Expenditure					\$100,000 (\$200,000)
PR-2638	Renew, re-sleeve and improve drainage network 2018/19	Expenditure					(\$400,000)
Total Net Capital - Upgrade (Income) or Expenditure:			(\$1,554,010)	(\$892,167)	(\$539,500)	(\$1,115,000)	(\$1,089,000)

Objective: 2.2 Maintain a high standard of recreational open space and facilities

A community that is physically and socially active requires provision of quality passive and active public open spaces.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
	Prepare community facility landscape designs		(\$16,805)	(\$12,565)	(\$12,565)	(\$12,565)	(\$12,565)
	Prepare open space landscape designs		(\$16,805)	(\$22,259)	(\$22,259)	(\$22,259)	(\$22,259)
	Total Net Operating (Income) or Expenditure:		(\$33,610)	(\$34,824)	(\$34,824)	(\$34,824)	(\$34,824)
Operating - New Initiative One Off							
PR-3505	Investigate an opportunity to develop an Urban Bike Park at St Marks Park (Charter House Reserve) and Undertake Phase 1A of St Marks Park Master Plan	Income	\$16,166				
		Expenditure	(\$24,250)				
PR-3626	Upgrade power supply to Hay Park South sports fields	Expenditure	(\$250,000)				
	Total Net Operating - New Initiative One Off (Income) or Expenditure:		(\$258,084)	\$0	\$0	\$0	\$0
Capital - Renewal							
PR-3551	Replace timber shelters Ocean Drive	Expenditure	(\$15,287)	(\$10,800)		(\$11,308)	
	Total Net Capital - Renewal (Income) or Expenditure:		(\$15,287)	(\$10,800)	\$0	(\$11,308)	\$0
Capital - New (Expansion)							
PR-1447	Install directional signage and map Hay Park sporting grounds	Expenditure	(\$17,968)				
PR-3241	Implement Landscaping at Lot 4	Expenditure	(\$100,000)				
PR-3703	Install lighting to Maidens Reserve WAP 14/15	Expenditure	(\$20,000)				
PR-3528	Construct suitable enclosures for the display of reptiles outside at the Bunbury Wildlife Park	Expenditure	(\$14,850)				
PR-3702	Install water supply next to BBQ in Welcome Park and signage WAP 14/15	Expenditure	(\$1,903)				
PR-3608	Establish an off leash dog exercise area(s) Lions Park	Expenditure	(\$15,000)				
PR-2358	Install drinking fountains in parks and on cycleways 2015/16	Expenditure		(\$10,000)			
PR-2359	Install drinking fountains in parks and on cycleways 2016/17	Expenditure			(\$10,000)		
PR-1363	Install hand washing basins for patrons at Bunbury Wildlife Park (OSH)	Expenditure			(\$5,000)	(\$5,000)	(\$5,000)
PR-3867	Construct a new public toilet facility at Des Ugle Park	Income			\$100,000		
		Expenditure			(\$100,000)		
PR-2354	Design and develop new reptile, frog and fish exhibits at Bunbury Wildlife Park	Expenditure				(\$5,000)	

Objective: 2.2 Maintain a high standard of recreational open space and facilities

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - New (Expansion)							
PR-3531	Install reticulation around lake at Bunbury Wildlife Park	Expenditure				(\$2,500)	
PR-2360	Install drinking fountains in parks and on cycleways 2017/18	Expenditure				(\$10,000)	
PR-3440	Install playground, barbecue, lighting and shelters at Lions Park	Income					\$95,000
		Expenditure					(\$190,000)
PR-2361	Install drinking fountains in parks and on cycleways 2018/19	Expenditure					(\$10,000)
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$169,721)	(\$10,000)	(\$15,000)	(\$22,500)	(\$110,000)
Capital - Upgrade							
PR-3627	Upgrade main power supply board and cabinet to supply power to Big Swamp play area, Wildlife Park and Ronald McDonald House	Expenditure	(\$65,000)				
PR-3225	Extend existing shade structures at Bunbury and Districts Little Athletics	Expenditure	(\$14,765)				
Total Net Capital - Upgrade (Income) or Expenditure:			(\$79,765)	\$0	\$0	\$0	\$0

Objective: 2.3 Maintain a high standard of community infrastructure

Improve and develop public places and spaces that accommodate community facilities and services to meet the needs of individuals and families, maximise their potential, and enhance community well-being.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
Prepare streetscape designs			(\$5,661)	(\$5,157)	(\$5,157)	(\$5,157)	(\$5,157)
Total Net Operating (Income) or Expenditure:			(\$5,661)	(\$5,157)	(\$5,157)	(\$5,157)	(\$5,157)
Operating - New Initiative One Off							
PR-3157	Implement community place-making initiatives 2014/15	Expenditure	(\$5,000)				
PR-3698	Establish Withers Water Wise Kitchen Garden	Income	\$10,000				
		Expenditure	(\$10,000)				
PR-3772	Provide funding for a "Quick Response Place-making" Funding Round 2015/16	Expenditure		(\$20,000)			
PR-3822	Provide funding for a "Quick Response Place-making" Funding Round 2016/17	Expenditure			(\$20,000)		
PR-3823	Provide funding for a "Quick Response Place-making" Funding Round 2017/18	Expenditure				(\$20,000)	
PR-3824	Provide funding for a "Quick Response Place-making" Funding Round 2018/19	Expenditure					(\$20,000)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$5,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)
Capital - Renewal							
PR-3515	Replace partitions Rocky Point Toilet Changerooms	Expenditure	(\$28,000)				
PR-2613	Relocate Pilot Sculpture to Robertson Drive / Bussell Highway Roundabout	Income					\$130,000
		Expenditure					(\$130,000)
Total Net Capital - Renewal (Income) or Expenditure:			(\$28,000)	\$0	\$0	\$0	\$0

Objective: 2.3 Maintain a high standard of community infrastructure

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - New (Expansion)							
PR-2370	Install shade sails in public open space 2014/15	Expenditure	(\$50,000)				
PR-2709	Implement CBD Lighting	Income			\$35,000		
		Expenditure			(\$70,000)		
PR-1374	Construct toilet facilities for new airport hangars	Expenditure		(\$60,000)			
PR-1338	Install barbecues at Bunbury Wildlife Park	Expenditure			(\$5,000)	(\$5,000)	
PR-3557	Install Shade Sails in Public Open Space	Expenditure					(\$50,000)
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$50,000)	(\$60,000)	(\$40,000)	(\$5,000)	(\$50,000)
Capital - Upgrade							
PR-1267	Upgrade streetscape Wellington St (Victoria St to Haley St)	Expenditure				(\$100,000)	
PR-1261	Upgrade streetscape Victoria Street (Clifton St to Carey St)	Expenditure				(\$100,000)	
PR-1218	Improve streetscape - Prinsep St, Bunbury	Expenditure					(\$80,000)
Total Net Capital - Upgrade (Income) or Expenditure:			\$0	\$0	\$0	(\$200,000)	(\$80,000)

KPA: 3 Natural and Built Environment

Guide development and land use to ensure that future generations enjoy a sustainable city and a genuinely desirable lifestyle.

Objective: 3.1 Undertake assessments of the City's key natural areas, activity centres and streetscapes to identify opportunities to improve biodiversity

We will ensure that economic development and growth does not come at a cost to the environment and lifestyle that our community values.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
	Coordinate bio-security activities		(\$124,178)	(\$126,933)	(\$126,933)	(\$126,933)	(\$126,933)
	Coordinate contaminated sites reporting and inventory management		(\$37,344)	(\$37,834)	(\$37,834)	(\$37,834)	(\$37,834)
	Coordinate ecological footprint mitigation		(\$31,943)	(\$33,735)	(\$33,735)	(\$33,735)	(\$33,735)
	Coordinate environmental infrastructure asset provision and management		(\$45,604)	(\$47,834)	(\$47,834)	(\$47,834)	(\$47,834)
	Coordinate strategic ecological revegetation		(\$76,506)	(\$78,016)	(\$78,016)	(\$78,016)	(\$78,016)
	Coordinate strategic environmental planning and monitoring		(\$42,150)	(\$44,383)	(\$44,383)	(\$44,383)	(\$44,383)
	Total Net Operating (Income) or Expenditure:		(\$357,725)	(\$368,735)	(\$368,735)	(\$368,735)	(\$368,735)
Operating - New Initiative One Off							
PR-3195	Implement Somerville Drive Offset Site Management Plan	Expenditure	(\$48,878)	(\$35,000)	(\$32,000)	(\$25,000)	
PR-2594	Prepare detail design concept and a plan of management for Koombana Bay foreshore	Expenditure	(\$56,500)				
PR-3075	Develop and implement environmental projects 2014/15	Expenditure	(\$160,000)				
PR-3731	Undertake infrastructure and economic analysis for Waste Water Re-use	Expenditure	(\$20,000)				
PR-3076	Develop and implement environmental projects 2015/16	Expenditure		(\$60,000)			
PR-3077	Develop and implement environmental projects 2016/17	Expenditure			(\$40,000)		
PR-3800	Investigate contaminated site at Big Swamp	Expenditure			(\$60,000)	(\$80,000)	
PR-3324	Develop and implement environmental projects 2017/18	Expenditure				(\$40,000)	
PR-3325	Develop and implement environmental projects 2018/19	Expenditure					(\$40,000)
	Total Net Operating - New Initiative One Off (Income) or Expenditure:		(\$285,378)	(\$95,000)	(\$132,000)	(\$145,000)	(\$40,000)
Capital - Renewal							
PR-3175	Rehabilitate Five Mile Brook	Expenditure				(\$100,000)	(\$70,000)
	Total Net Capital - Renewal (Income) or Expenditure:		\$0	\$0	\$0	(\$100,000)	(\$70,000)

Objective: 3.1 Undertake assessments of the City's key natural areas, activity centres and streetscapes to identify opportunities to improve biodiversity

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative Base Operating							
PR-1822	Maintain tree replacement program and improve and initiate street tree planting	Expenditure	(\$10,000)				
Total Net Operating - New Initiative Base Operating (Income) or Expenditure:			(\$10,000)	\$0	\$0	\$0	\$0

Objective: 3.2 Mitigate and adapt to the possible impacts of climate change

Local Government areas in the South West have been identified as the most vulnerable in the State to inundation and coastal erosion as a result of climate change. Statutory responsibilities particularly in the areas of planning, development control, health and emergency management will be directly impacted upon by climate change. Planning for the predicted will be given a high priority.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-2590	Participate in Peron Naturaliste Partnership	Expenditure	(\$15,000)	(\$20,000)	(\$20,000)		
PR-3211	Respond to storms and other emergency events 2014/15	Expenditure	(\$5,000)				
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$20,000)	(\$20,000)	(\$20,000)	\$0	\$0
Capital - New (Expansion)							
PR-3724	Establishment of an Electric Vehicle Charging Station	Income	\$50,000				
		Expenditure	(\$50,000)				
Total Net Capital - New (Expansion) (Income) or Expenditure:			\$0	\$0	\$0	\$0	\$0
Capital - Upgrade							
PR-3666	Installation of Solar Panels at the In Town Centre	Income	\$16,000				
		Expenditure	(\$20,000)				
PR-3831	Utilise excess heat from 50m solar array at SWSC to heat spa pool and aquatic showers	Expenditure	(\$80,000)				
Total Net Capital - Upgrade (Income) or Expenditure:			(\$84,000)	\$0	\$0	\$0	\$0

Objective: 3.3 Improve public health and safety

We will actively support activities and projects that make a positive contribution to community health, safety and well-being.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Administer and review public health plan	(\$1,014)	(\$1,054)	(\$1,054)	(\$1,054)	(\$1,054)
Administer bush fire brigade (BFB) payments					
Administer state emergency service (SES) payments		(\$240)	(\$240)	(\$240)	(\$240)
Administer the health emergency management plan (environmental)	(\$1,014)	(\$1,054)	(\$1,054)	(\$1,054)	(\$1,054)
Assess and licence food businesses	(\$52,495)	(\$68,633)	(\$68,633)	(\$68,633)	(\$68,633)
Assess and licence other health premises	(\$48,378)	(\$56,663)	(\$56,663)	(\$56,663)	(\$56,663)
Assess events for health requirements	(\$26,504)	(\$27,810)	(\$27,810)	(\$27,810)	(\$27,810)
Assess public buildings and licenced premises	(\$27,311)	(\$29,542)	(\$29,542)	(\$29,542)	(\$29,542)
Assess street trading licence applications	(\$9,599)	(\$10,604)	(\$10,604)	(\$10,604)	(\$10,604)
Conduct bush fire community awareness education programs	(\$11,714)	(\$23,229)	(\$23,229)	(\$23,229)	(\$23,229)
Conduct community safety awareness and education programs	(\$23,549)	(\$11,670)	(\$11,670)	(\$11,670)	(\$11,670)
Conduct fire safety features inspections (commercial buildings)	(\$14,709)	(\$14,390)	(\$14,390)	(\$14,390)	(\$14,390)
Conduct public health education and training programs	(\$18,554)	(\$13,684)	(\$13,684)	(\$13,684)	(\$13,684)
Control diseases	(\$43,668)	(\$53,366)	(\$53,366)	(\$53,366)	(\$53,366)
Co-ordinate and implement community safety and crime prevention plans	(\$38,670)	(\$27,330)	(\$27,330)	(\$27,330)	(\$27,330)
Coordinate bushfire inspection/reduction program	(\$56,109)	(\$56,670)	(\$56,670)	(\$56,670)	(\$56,670)
Enforce health legislation	(\$70,382)	(\$74,484)	(\$74,484)	(\$74,484)	(\$74,484)
Enforce noise controls/nuisances	(\$27,024)	(\$33,699)	(\$33,699)	(\$33,699)	(\$33,699)
Implement alcohol and other drug initiatives	(\$17,753)	(\$9,248)	(\$9,248)	(\$9,248)	(\$9,248)
Implement CPTED Program	(\$11,835)	(\$6,165)	(\$6,165)	(\$6,165)	(\$6,165)
Inspect and monitor aquatic facilities	(\$10,972)	(\$8,210)	(\$8,210)	(\$8,210)	(\$8,210)
Investigate pollution incidents (environmental)	(\$9,537)	(\$7,232)	(\$7,232)	(\$7,232)	(\$7,232)
Maintain CCTV equipment	(\$15,594)	(\$17,632)	(\$17,632)	(\$17,632)	(\$17,632)
Monitor council/community event activities	(\$5,070)	(\$5,269)	(\$5,269)	(\$5,269)	(\$5,269)
Operate animal pound	(\$35,004)	(\$37,060)	(\$37,060)	(\$37,060)	(\$37,060)

Objective: 3.3 Improve public health and safety

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
Operate CCTV system			(\$41,299)	(\$42,865)	(\$42,865)	(\$42,865)	(\$42,865)
Plan emergency recovery procedures			(\$14,714)	(\$14,670)	(\$14,670)	(\$14,670)	(\$14,670)
Prepare event management plans (parking, crowd and traffic)			(\$10,057)	(\$10,536)	(\$10,536)	(\$10,536)	(\$10,536)
Process applications for Liquor Licence (s.40) as a statutory responsible authority			(\$7,594)	(\$7,964)	(\$7,964)	(\$7,964)	(\$7,964)
Provide certification and inspection of Class 2 to 9 commercial buildings as a commercial service			(\$20,273)	(\$20,529)	(\$20,529)	(\$20,529)	(\$20,529)
Provide cultural heritage legislation compliance advice			(\$14,384)	(\$14,983)	(\$14,983)	(\$14,983)	(\$14,983)
Provide emergency incident management			(\$11,714)	(\$11,670)	(\$11,670)	(\$11,670)	(\$11,670)
Provide local abattoir meat inspection service			(\$15,851)	\$45,071	\$45,071	\$45,071	\$45,071
Provide Support to Breaking Cycles and Building futures through social development			(\$5,918)	(\$3,083)	(\$3,083)	(\$3,083)	(\$3,083)
Reduce fire hazards on private property			\$1,230	\$1,230	\$1,230	\$1,230	\$1,230
Review Bunbury emergency management arrangements			(\$11,714)	(\$11,670)	(\$11,670)	(\$11,670)	(\$11,670)
Support local volunteer bush fire brigade			(\$11,714)	(\$11,670)	(\$11,670)	(\$11,670)	(\$11,670)
Test drinking water supplies			\$4,248	(\$952)	(\$952)	(\$952)	(\$952)
Undertake health assessments of building licence			(\$23,171)	(\$20,406)	(\$20,406)	(\$20,406)	(\$20,406)
Undertake soil and non-drinking water sampling			(\$10,408)				
Total Net Operating (Income) or Expenditure:			(\$769,792)	(\$719,635)	(\$719,635)	(\$719,635)	(\$719,635)
Operating - New Initiative One Off							
PR-2479	Deliver Natural Disaster Resilience Program (NDRP)	Income	\$93,974				
		Expenditure	(\$93,974)				
PR-1564	Review Council's Community Safety and Crime Prevention Plan (CSCPP)	Expenditure	(\$20,660)				
PR-2147	Undertake bushfire hazard risk assessment and planning	Expenditure	(\$14,470)				
PR-1578	Develop and implement a Public Health Plan	Expenditure	(\$25,000)				
PR-2536	Seek additional financial resources to rewrite and gazette health related local laws under the local government act	Expenditure	(\$8,000)				
PR-3490	Undertake Cat sterilisation program November 2013	Expenditure	(\$5,194)				
PR-3606	Implement community safety initiatives to reduce crime and antisocial behaviour	Expenditure	(\$10,000)				
PR-3573	Support the Healthy Lifestyle Program (SWWHIC) - LIFE 2014/15	Expenditure	(\$10,000)				

Objective: 3.3 Improve public health and safety

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-3565	Support Bunbury Sea Rescue 2014/15	Expenditure	(\$1,540)				
PR-3798	Support Bunbury Sea Rescue 2015/16	Expenditure		(\$1,500)			
PR-2135	Annual review of Emergency Risk Management Arrangements	Income			\$5,000		
		Expenditure			(\$5,000)		
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$94,864)	(\$1,500)	\$0	\$0	\$0
Capital - Renewal							
PR-2163	Upgrade existing analogue security CCTV cameras in CBD with digital equipment	Expenditure	(\$38,893)				
PR-2123	Construct animal care facility to replace existing pound facility (Design PR-2368)	Income	\$200,000				
		Expenditure	(\$456,312)				
Total Net Capital - Renewal (Income) or Expenditure:			(\$295,205)	\$0	\$0	\$0	\$0
Capital - New (Expansion)							
PR-3618	Install CCTV network in Withers	Income	\$100,000				
		Expenditure	(\$255,400)				
PR-3612	Design and construct Bunbury SES headquarters and incident control centre	Expenditure	(\$1,100,000)				
PR-3739	Install Solar Lighting in Rendell Elbow Laneway	Expenditure	(\$4,800)				
PR-3535	Installation of CCTV within grounds of Bunbury Wildlife Park	Expenditure		(\$5,000)			
PR-3870	Purchase and install CCTV cameras at Queens Gardens	Income		\$25,000			
		Expenditure		(\$25,000)			
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$1,260,200)	(\$5,000)	\$0	\$0	\$0

Objective: 3.3 Improve public health and safety

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Upgrade							
PR-2164	Purchase additional disk storage for CCTV recorded footage to meet Australian standards	Expenditure	(\$84,703)				
PR-3237	Manufacture and install an inclusive barrier to the Marlston Hill lookout tower	Expenditure	(\$31,997)				
PR-1145	Install hotspot street lighting - to be determined 2014/15	Expenditure	(\$20,000)				
PR-1370	Extend security fence around former Gun Club site - rescue helicopter base	Income Expenditure	\$28,222 (\$100,000)				
PR-1146	Install hotspot street lighting 2015/16	Expenditure		(\$20,000)			
PR-3460	Connect Big Swamp toilets to sewerage at wildlife park	Expenditure		(\$34,000)			
PR-3458	Connect BMX toilets to new Hay Park Sporting Complex sewage line	Expenditure		(\$28,000)			
PR-1147	Install hotspot street lighting 2016/17	Expenditure			(\$20,000)		
PR-1148	Install hotspot street lighting 2017/18	Expenditure				(\$20,000)	
PR-1149	Install hotspot street lighting 2018/19	Expenditure					(\$20,000)
Total Net Capital - Upgrade (Income) or Expenditure:			(\$208,478)	(\$82,000)	(\$20,000)	(\$20,000)	(\$20,000)
Operating - New Initiative Base Operating							
PR-3489	Undertake annual servicing and repairs to fire detection system at the Senior Citizens	Expenditure	(\$2,475)				
Total Net Operating - New Initiative Base Operating (Income) or Expenditure:			(\$2,475)	\$0	\$0	\$0	\$0

Objective: 3.4 Facilitate urban design, diversity of land uses, and enabling infrastructure

Enabling improvement of neighbourhoods and activity centres to become cohesive social and functional environments with a sense of place, character and identity. We will seek to attract private and public sector investment to support desired employment and investment activities.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Conduct building compliance inspections and enforcement as a statutory permit authority	(\$34,843)	(\$33,420)	(\$33,420)	(\$33,420)	(\$33,420)
Conduct development compliance inspections, investigations and prosecutions as a statutory responsible authority	(\$176,348)	(\$184,711)	(\$184,711)	(\$184,711)	(\$184,711)
Conduct heritage assessments and works	(\$17,813)	(\$20,545)	(\$20,545)	(\$20,545)	(\$20,545)
Conduct regulatory swimming pool inspections as a statutory responsible authority	(\$14,702)	(\$13,403)	(\$14,855)	(\$14,855)	(\$14,855)
Coordinate environmental behaviour change projects and programs	(\$61,943)	(\$63,735)	(\$63,735)	(\$63,735)	(\$63,735)
Coordinate local area planning program	(\$88,904)	(\$93,245)	(\$93,245)	(\$93,245)	(\$93,245)
Coordinate Local Planning Scheme preparation, implementation, amendment and review programme	(\$29,131)	(\$26,545)	(\$26,545)	(\$26,545)	(\$26,545)
Coordinate Local Planning Strategy preparation, implementation, amendment and review programme	(\$258,353)	(\$223,158)	(\$223,158)	(\$223,158)	(\$223,158)
Coordinate Municipal Inventory of heritage places and Heritage List preparation, implementation, amendment and review programme		(\$4,000)	(\$4,000)	(\$4,000)	(\$4,000)
Coordinate provision of heritage advisory service	(\$10,000)	(\$8,000)	(\$8,000)	(\$8,000)	(\$8,000)
Process applications for Planning Approval as a statutory responsible authority	(\$30,984)	(\$21,635)	(\$21,635)	(\$21,635)	(\$21,635)
Process applications for Strata Title and Built Strata Title subdivision as a statutory responsible authority	(\$70,246)	(\$71,286)	(\$71,286)	(\$71,286)	(\$71,286)
Process applications for subdivision and WAPC subdivision application referrals as a statutory responsible authority	(\$57,914)	(\$61,248)	(\$61,248)	(\$61,248)	(\$61,248)
Process uncertified and certified Building Permit applications for Class 1 and 10 buildings as a statutory permit authority	\$76,210	\$77,148	\$77,148	\$77,148	\$77,148
Support regional planning and state planning framework integration	(\$64,966)	(\$57,910)	(\$57,910)	(\$57,910)	(\$57,910)
Total Net Operating (Income) or Expenditure:	(\$839,937)	(\$805,693)	(\$807,145)	(\$807,145)	(\$807,145)
Operating - New Initiative One Off					
PR-2017 Prepare Local Planning Scheme No.8	Expenditure	(\$27,923)			
PR-2435 Provide funding for heritage works and projects	Expenditure	(\$10,112)			
PR-3595 Prepare Lot 70 Winthrop Ave, College Grove Joint Venture (Amended) for disposal	Expenditure	(\$138,629)			
PR-3729 Prepare Withers Local Area Plan/General Structure Plan	Income	\$81,000			
	Expenditure	(\$81,000)			

Objective: 3.4 Facilitate urban design, diversity of land uses, and enabling infrastructure

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-3391	Undertake restoration and repairs to Bunbury War Memorial (ANZAC Park)	Income	\$37,000				
		Expenditure	(\$72,000)				
PR-3628	Prepare a Conservation Plan for Lady Mitchell Memorial Child Health Centre	Income	\$11,995				
		Expenditure	(\$13,195)				
PR-3721	Prepare Detailed Structure Plan, Lot 497 Ocean Drive	Expenditure	(\$55,000)				
PR-2568	Investigate rezoning options for Lots 50 and 492 Withers Crescent	Expenditure	(\$1,000)				
PR-3629	Prepare Heritage Interpretation Signage for King Cottage	Expenditure	(\$23,734)				
PR-3581	Investigate proposed amalgamation and subsequent disposal of Lots 492, 5002 and a portion of Lot 50 Withers Crescent	Expenditure	(\$8,000)				
PR-3711	Management of Environmental Offset Site - Bunbury Regional Airport - Rescue Helicopter Base and Hangar Development Project	Expenditure		(\$33,300)	(\$23,900)	(\$23,900)	(\$28,900)
PR-3722	Prepare a Conservation Plan for the Stirling Street Arts Centre	Expenditure		(\$20,000)			
PR-3589	Review - LPS for Integrated Transport	Expenditure					(\$60,000)
PR-3590	Prepare - LPS for Community Infrastructure	Expenditure					(\$2,000)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$300,598)	(\$53,300)	(\$23,900)	(\$23,900)	(\$90,900)
Capital - New (Expansion)							
PR-2578	Prepare detailed concept design to improve the Leschenault Inlet (Precinct 2 - Koombana South)	Expenditure	(\$219,779)				
PR-2768	Undertake works to complete the implementation of LIMP Precinct 2 - Water Playground	Income		\$6,344,443			
		Expenditure		(\$7,344,443)			
PR-2790	Undertake works to complete the implementation of LIMP Precinct 3 - City Square	Income					\$10,980,196
		Expenditure					(\$10,980,196)
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$219,779)	(\$1,000,000)	\$0	\$0	\$0
Capital - Upgrade							
PR-2792	Undertake works to complete the implementation of LIMP Precinct 4 - Friendship Gardens	Income			\$1,084,054		
		Expenditure			(\$1,355,068)		
Total Net Capital - Upgrade (Income) or Expenditure:			\$0	\$0	(\$271,014)	\$0	\$0

Objective: 3.5 Deliver sustainable waste management services

Effective waste collection, recycling and disposal services will continue to be a priority and Council will actively seek innovative solutions to manage waste.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
Assess waste systems (domestic and industrial)			(\$3,829)	(\$4,167)	(\$4,167)	(\$4,167)	(\$4,167)
Collect commercial organic waste			\$5,197	\$5,684	\$5,684	\$5,684	\$5,684
Collect commercial recyclable materials			\$124,807	\$129,130	\$129,130	\$129,130	\$129,130
Collect commercial waste			\$669,773	\$697,591	\$697,591	\$697,591	\$697,591
Collect domestic recyclable materials			\$761,666	\$790,582	\$790,582	\$790,582	\$790,582
Collect foreshore litter bin waste			(\$52,515)	(\$53,432)	(\$53,432)	(\$53,432)	(\$53,432)
Collect green waste			(\$155,240)	(\$155,240)	(\$155,240)	(\$155,240)	(\$155,240)
Collect hard waste			(\$141,544)	(\$141,661)	(\$141,661)	(\$141,661)	(\$141,661)
Collect hazardous waste (including e-waste)			(\$44,000)	(\$44,000)	(\$44,000)	(\$44,000)	(\$44,000)
Collect household organic waste			\$917,533	\$950,053	\$950,053	\$950,053	\$950,053
Collect household waste			\$1,220,926	\$1,267,346	\$1,267,346	\$1,267,346	\$1,267,346
Collect open space litter bin waste			(\$81,685)	(\$83,747)	(\$83,747)	(\$83,747)	(\$83,747)
Collect street litter bin waste			(\$174,493)	(\$176,343)	(\$176,343)	(\$176,343)	(\$176,343)
Coordinate Bunbury Harvey waste operations			\$10,150				
Dispose organic waste for processing			(\$157,092)	(\$232,330)	(\$232,330)	(\$232,330)	(\$232,330)
Dispose waste to landfill (hard)			(\$34,956)	(\$36,956)	(\$36,956)	(\$36,956)	(\$36,956)
Dispose waste to landfill (household and commercial)			(\$350,627)	(\$351,558)	(\$351,558)	(\$351,558)	(\$351,558)
Operate waste depot facility			(\$4,510)	(\$6,000)	(\$6,000)	(\$6,000)	(\$6,000)
Support regional waste education (contribution)			(\$24,000)	(\$24,000)	(\$24,000)	(\$24,000)	(\$24,000)
Total Net Operating (Income) or Expenditure:			\$2,485,561	\$2,530,952	\$2,530,952	\$2,530,952	\$2,530,952
Operating - New Initiative One Off							
PR-2492	Develop a Regional Waste Management Plan (Bunbury - Wellington Group of councils)	Expenditure	(\$12,265)				
PR-3726	Undertake South West Regional Waste Management Strategy	Income	\$35,640				
		Expenditure	(\$40,000)				

Objective: 3.5 Deliver sustainable waste management services

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$16,625)	\$0	\$0	\$0	\$0
Capital - Renewal							
PR-1654	Replace bins - Annual bin replacement program 2014/15	Expenditure	(\$40,500)				
PR-1667	Renew bin enclosures 2015/16	Expenditure		(\$20,000)			
PR-1845	Renew 1,100 litre skip bins 2015/16	Expenditure		(\$22,000)			
PR-1655	Replace bins - Annual bin replacement program 2015/16	Expenditure		(\$41,500)			
PR-1676	Renew 1,100 litre skip bins 2016/17	Expenditure			(\$22,000)		
PR-1656	Replace bins - Annual bin replacement program 2016/17	Expenditure			(\$41,500)		
PR-1668	Renew bin enclosures 2016/17	Expenditure			(\$20,000)		
PR-1657	Replace bins - Annual bin replacement program 2017/18	Expenditure				(\$42,500)	
PR-1670	Renew bin enclosures 2017/18	Expenditure				(\$20,000)	
PR-1846	Renew bin enclosures 2018/19	Expenditure					(\$20,000)
PR-1677	Renew 1,100 litre skip bins 2018/19	Expenditure					(\$22,000)
PR-1658	Replace bins - Annual bin replacement program 2018/19	Expenditure					(\$42,500)
Total Net Capital - Renewal (Income) or Expenditure:			(\$40,500)	(\$83,500)	(\$83,500)	(\$62,500)	(\$84,500)
Capital - New (Expansion)							
PR-1289	Design a new waste transfer station - Rawlings Road (Construct PR-1701)	Expenditure	(\$13,402)				
PR-2366	Contribute to purchase a regional waste site	Income	\$700,000				
		Expenditure	(\$700,000)				
PR-1675	Purchase 1,100 litre skip bins 2014/15	Expenditure	(\$20,000)				
PR-1701	Construct a new waste transfer station (Design PR-1289)	Income		\$1,000,000			
		Expenditure		(\$2,000,000)			
PR-2374	Renew 1,100 litre skip bins 2017/18	Expenditure				(\$22,000)	
PR-1909	Purchase additional waste vehicles and plant	Expenditure				(\$550,000)	
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$33,402)	(\$1,000,000)	\$0	(\$572,000)	\$0
Capital - Upgrade							
PR-1666	Upgrade bin enclosures 2014/15	Expenditure	(\$20,000)				
Total Net Capital - Upgrade (Income) or Expenditure:			(\$20,000)	\$0	\$0	\$0	\$0

Objective: 3.5 Deliver sustainable waste management services

				Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative Base Operating								
PR-1715	Operate Bunbury waste transfer station		Expenditure			(\$529,689)	(\$529,689)	(\$529,689)
Total Net Operating - New Initiative Base Operating (Income) or Expenditure:				\$0	\$0	(\$529,689)	(\$529,689)	(\$529,689)

KPA: 4 Regional Economy

The key elements that will ensure the future sustainability of Bunbury are a strong economic base that reflects competitive advantages and key emerging and developing industry sectors. Economic growth will be achieved through realising opportunities, and actively promoting what the City has to offer.

Objective: 4.1 Maintain support for local businesses

Growth in the number and diversity of commercial, professional, retail, construction, manufacturing and tourism enterprises will be critical to long-term community sustainability.

		Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating						
Maintain relationships BWEA (Bunbury-Wellington Economic Alliance)		(\$22,050)	(\$22,050)	(\$22,050)	(\$22,050)	(\$22,050)
Maintain relationships BWGoC (Bunbury-Wellington Group of Councils)		(\$18,000)	(\$18,000)	(\$18,000)	(\$18,000)	(\$18,000)
Maintain relationships WALGA (Western Australian Local Government Association)		(\$26,777)	(\$26,777)	(\$26,777)	(\$26,777)	(\$26,777)
Support Bunbury-Wellington small business centre		(\$18,000)	(\$18,000)	(\$18,000)	(\$18,000)	(\$18,000)
Total Net Operating (Income) or Expenditure:		(\$84,827)	(\$84,827)	(\$84,827)	(\$84,827)	(\$84,827)
Operating - New Initiative One Off						
PR-3725	Establishment of Alfresco Dining in CBD					
			Income \$13,928			
			Expenditure (\$68,928)			
Total Net Operating - New Initiative One Off (Income) or Expenditure:		(\$55,000)	\$0	\$0	\$0	\$0

Objective: 4.2 Create an environment that will attract new businesses

A high level of local employment is important to minimise personal and environmental impacts such as work-related travel. When people live and work locally they become embedded in our local community and are more inclined to contribute to the social life of the community.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-2553	Provide support for the Bunbury Regional Trade Training Centre	Expenditure	(\$10,000)	(\$10,000)			
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$10,000)	(\$10,000)	\$0	\$0	\$0

Objective: 4.3 Promote Bunbury as a place that supports commercial, residential and social development

We will promote sustainable and diverse economic development and employment opportunities.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
Conduct corporate marketing activities			(\$149,570)	(\$151,992)	(\$151,992)	(\$151,992)	(\$151,992)
Conduct destination marketing activities			(\$195,620)	(\$218,771)	(\$218,771)	(\$218,771)	(\$218,771)
Deliver community strengthening activities			(\$22,794)	(\$57,331)	(\$57,331)	(\$57,331)	(\$57,331)
Produce and distribute Bunbury visitors guide			(\$26,319)	(\$37,000)	(\$37,000)	(\$37,000)	(\$37,000)
Support and market externally run events			(\$113,464)	(\$160,807)	(\$160,807)	(\$160,807)	(\$160,807)
Total Net Operating (Income) or Expenditure:			(\$507,767)	(\$625,901)	(\$625,901)	(\$625,901)	(\$625,901)
Operating - New Initiative One Off							
PR-3178	Provide financial support to the St John of God Foundation Coronary and Cancer Unit	Expenditure	(\$25,000)	(\$25,000)	(\$25,000)	(\$25,000)	
PR-2755	Support the Bunbury Cruise Ship Committee 2014/15	Expenditure	(\$2,500)				
PR-3808	Provide funding for an "Events Grants" Funding Round 2015/16	Expenditure		(\$200,000)			
PR-3809	Provide funding for an "Events Grants" Funding Round 2016/17	Expenditure			(\$200,000)		
PR-3810	Provide funding for an "Events Grants" Funding Round 2017/18	Expenditure				(\$200,000)	
PR-1596	Redesign and implement a new tourism website for Bunbury 2017/18	Expenditure				(\$20,000)	
PR-3811	Provide funding for an "Events Grants" Funding Round 2018/19	Expenditure					(\$200,000)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$27,500)	(\$225,000)	(\$225,000)	(\$245,000)	(\$200,000)
Capital - New (Expansion)							
PR-3614	Prepare concepts and construct a new Lotteries House	Income		\$4,066,000	\$6,099,000	\$2,033,100	
		Expenditure	(\$90,223)	(\$4,066,000)	(\$6,099,000)	(\$2,033,100)	
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$90,223)	\$0	\$0	\$0	\$0
Capital - Upgrade							
PR-3807	Support the Stirling Street Arts Centre - Lighting upgrade 2015/16	Expenditure		(\$12,258)			
Total Net Capital - Upgrade (Income) or Expenditure:			\$0	(\$12,258)	\$0	\$0	\$0

Objective: 4.3 Promote Bunbury as a place that supports commercial, residential and social development

				Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative Base Operating								
PR-3510	Events grants round		Expenditure	(\$450,000)				
Total Net Operating - New Initiative Base Operating (Income) or Expenditure:				(\$450,000)	\$0	\$0	\$0	\$0

KPA: 5 Corporate

Planning and delivering on our Vision is a shared responsibility that will be achieved through the development of relationships and partnerships with all stakeholders.

Objective: 5.1 Facilitate community and stakeholder participation in decision making

Council is committed to maintaining and improving community and stakeholder engagement and provide opportunities for people to participate in decision-making. Council will consult with the community on significant issues and provide feedback on the impact and effect of peoples' ideas and contributions.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Conduct community and industry education on building legislation and policy	(\$7,078)	(\$6,993)	(\$6,993)	(\$6,993)	(\$6,993)
Conduct community and industry education on development legislation, policy and local law requirements	(\$12,647)	(\$13,178)	(\$13,178)	(\$13,178)	(\$13,178)
Coordinate City Beat Newsletter	(\$16,803)	(\$16,754)	(\$16,754)	(\$16,754)	(\$16,754)
Coordinate City Focus Column	(\$16,803)	(\$16,754)	(\$16,754)	(\$16,754)	(\$16,754)
Coordinate Media Releases and Interviews	(\$50,408)	(\$50,263)	(\$50,263)	(\$50,263)	(\$50,263)
Engage with skate park communities	(\$13,759)	(\$13,853)	(\$13,853)	(\$13,853)	(\$13,853)
Implement a household panel and conduct annual community surveys	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)
Implement City of Bunbury Corporate Advertising	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Maintain engaging promotions and displays in Customer Service	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
Maintain foyer displays and publications	(\$1,000)				
Maintain you're welcome website	(\$757)	(\$771)	(\$771)	(\$771)	(\$771)
Prepare Corporate Brochures	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)
Total Net Operating (Income) or Expenditure:	(\$143,255)	(\$142,566)	(\$142,566)	(\$142,566)	(\$142,566)
Operating - New Initiative One Off					
PR-3041 Enhance COB website 2014/15	Expenditure	(\$7,000)			
PR-3611 Development and display of corporate videos	Expenditure	(\$7,500)			
PR-3491 Connect the Wildlife Park Public Toilets to the Water Corporations system once their Infill Sewer program is complete	Expenditure	(\$41,920)			
PR-3042 Enhance COB website 2015/16	Expenditure		(\$7,000)		
PR-3043 Enhance COB website 2016/17	Expenditure			(\$7,000)	
PR-3743 Update and refresh suite of corporate videos	Expenditure			(\$10,000)	
PR-3109 Update the COB image library 2017/18	Expenditure				(\$5,000)

Objective: 5.1 Facilitate community and stakeholder participation in decision making

		Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off						
PR-3045	Enhance COB website 2018/19					
						Expenditure
Total Net Operating - New Initiative One Off (Income) or Expenditure:		(\$56,420)	(\$7,000)	(\$17,000)	(\$5,000)	(\$7,000)

Objective: 5.2 Maintain a high standard of corporate governance and improve access to information

Elected Members and staff will act in accordance with the values outlined in this Strategic Community Plan. Up-to-date and accurate information will be freely available to inform our community.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Administer and enforce Bush Fires Act	(\$76,188)	(\$81,996)	(\$81,996)	(\$81,996)	(\$81,996)
Administer and enforce Cat Act	\$16,200	(\$37,269)	(\$37,269)	(\$37,269)	(\$37,269)
Administer and enforce Control of Vehicles Act (Off-Road Areas)					
Administer and enforce Dog Act	(\$26,949)	(\$41,564)	(\$41,564)	(\$41,564)	(\$41,564)
Administer and enforce Litter Act	\$1,719	\$1,719	\$1,719	\$1,719	\$1,719
Administer and enforce Local Government Act and Miscellaneous Provisions	(\$122,766)	(\$123,619)	(\$123,619)	(\$123,619)	(\$123,619)
Administer corporate guidelines (work procedures)	(\$24,560)	(\$20,390)	(\$20,390)	(\$20,390)	(\$20,390)
Administer council policies	(\$24,560)	(\$20,390)	(\$20,390)	(\$20,390)	(\$20,390)
Administer council properties	(\$162,722)	(\$95,206)	(\$95,206)	(\$95,206)	(\$95,206)
Allocate project management costs for Engineering	(\$166,762)	(\$239,877)	(\$239,877)	(\$239,877)	(\$239,877)
Archive corporate records	(\$18,033)	(\$18,613)	(\$18,613)	(\$18,613)	(\$18,613)
Conduct internal audits	(\$5,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Conduct planning appeals in the State Administrative Tribunal (SAT)	(\$28,285)	(\$29,453)	(\$29,453)	(\$29,453)	(\$29,453)
Coordinate FOI requests and public interest disclosures	(\$7,586)	(\$20,090)	(\$20,090)	(\$20,090)	(\$20,090)
Coordinate legal opinions and advice	(\$25,757)	(\$23,402)	(\$23,402)	(\$23,402)	(\$23,402)
Coordinate market valuations (property/rental)	(\$58,757)	(\$66,806)	(\$66,806)	(\$66,806)	(\$66,806)
Develop councils strategic community plan	(\$975)	(\$975)	(\$975)	(\$975)	(\$975)
Enforce parking local law	(\$83,819)	(\$126,478)	(\$126,478)	(\$126,478)	(\$126,478)
Establish corporate risk management framework		(\$20,390)	(\$20,390)	(\$20,390)	(\$20,390)
Facilitate Workforce Plan 2013 - 2017	(\$21,936)	(\$23,247)	(\$23,247)	(\$23,247)	(\$23,247)
Hold Civic functions and receptions	(\$80,121)	(\$53,490)	(\$53,490)	(\$53,490)	(\$53,490)
Hold Council meetings	(\$6,000)	(\$12,000)	(\$12,000)	(\$12,000)	(\$12,000)
Lead the Council	(\$125,605)	(\$125,605)	(\$125,605)	(\$125,605)	(\$125,605)
Maintain airport leases licenses and renewals	\$63,621				
Maintain audio visual infrastructure	(\$9,400)	(\$24,032)	(\$24,032)	(\$24,032)	(\$24,032)

Objective: 5.2 Maintain a high standard of corporate governance and improve access to information

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Maintain broadband connections	(\$21,000)	(\$22,200)	(\$22,200)	(\$22,200)	(\$22,200)
Maintain community land parcel data set	(\$30,170)	(\$33,561)	(\$33,561)	(\$33,561)	(\$33,561)
Maintain corporate business system (Authority)	(\$150,138)	(\$166,741)	(\$166,741)	(\$166,741)	(\$166,741)
Maintain council property related data	(\$14,476)				
Maintain fixed and mobile phones	(\$21,114)	(\$25,401)	(\$25,401)	(\$25,401)	(\$25,401)
Maintain information technology asset register	(\$13,594)	(\$14,632)	(\$14,632)	(\$14,632)	(\$14,632)
Maintain insurance schedules and policies	(\$708,577)	(\$836,132)	(\$836,132)	(\$836,132)	(\$836,132)
Maintain integrated planning system (CAMMS)	(\$147,927)	(\$151,892)	(\$151,892)	(\$151,892)	(\$151,892)
Maintain Microsoft applications	(\$162,407)	(\$162,407)	(\$162,407)	(\$162,407)	(\$162,407)
Maintain microwave/two way radio links	(\$29,144)	(\$32,182)	(\$32,182)	(\$32,182)	(\$32,182)
Maintain name and address data set	(\$14,833)	(\$15,413)	(\$15,413)	(\$15,413)	(\$15,413)
Maintain other information systems	(\$374,888)	(\$362,538)	(\$362,538)	(\$362,538)	(\$362,538)
Maintain personal computers, mobile devices and printers	(\$55,671)	(\$58,898)	(\$58,898)	(\$58,898)	(\$58,898)
Maintain property and airport leases licenses and renewals	\$494,886	\$798,241	\$798,241	\$798,241	\$798,241
Maintain server/cable network infrastructure	(\$126,043)	(\$126,017)	(\$126,017)	(\$126,017)	(\$126,017)
Maintain sharepoint business systems	(\$44,000)	(\$85,000)	(\$85,000)	(\$85,000)	(\$85,000)
Maintain spatial data sets	(\$222,324)	(\$235,654)	(\$235,654)	(\$235,654)	(\$235,654)
Manage Building Projects	(\$139,133)	(\$144,267)	(\$144,267)	(\$144,267)	(\$144,267)
Manage Council properties		(\$9,100)	(\$9,100)	(\$9,100)	(\$9,100)
Monitor and report on corporate performance (includes annual report)		(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
Operate Corporate Information	(\$3,300)	(\$3,300)	(\$3,300)	(\$3,300)	(\$3,300)
Prepare agendas and minutes	(\$56,962)	(\$63,849)	(\$63,849)	(\$63,849)	(\$63,849)
Prepare agendas/minutes for briefings/council meetings	(\$8,186)				
Process insurance claims	(\$74,165)	(\$3,853)	(\$3,853)	(\$3,853)	(\$3,853)
Process property utilities recoupable		(\$1,395)	(\$1,395)	(\$1,395)	(\$1,395)
Provide administrative support to LEMC (Local Emergency Management Committee)	(\$25,549)	(\$25,229)	(\$25,229)	(\$25,229)	(\$25,229)

Objective: 5.2 Maintain a high standard of corporate governance and improve access to information

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Provide administrative support to SWLGEMA (South West Local Government Emergency Management Alliance)	(\$20,172)	(\$19,897)	(\$19,897)	(\$19,897)	(\$19,897)
Provide administrative support to the South West Joint Development Assessment Panel (SWJDAP)	(\$4,060)	(\$4,255)	(\$4,255)	(\$4,255)	(\$4,255)
Provide elected member support (administrative)	(\$7,150)	(\$7,150)	(\$7,150)	(\$7,150)	(\$7,150)
Provide help desk support (network/communications)	(\$65,629)	(\$71,763)	(\$71,763)	(\$71,763)	(\$71,763)
Provide help desk support (office/business systems)	(\$137,141)	(\$155,650)	(\$155,650)	(\$155,650)	(\$155,650)
Provide professional and technical building advice and services	(\$132,648)	(\$133,830)	(\$133,830)	(\$133,830)	(\$133,830)
Provide professional and technical statutory planning advice and services in internal and external stakeholders and clients	(\$224,976)	(\$234,735)	(\$234,735)	(\$234,735)	(\$234,735)
Provide public health technical advice to internal and external stakeholders and customers	(\$78,231)	(\$83,536)	(\$83,536)	(\$83,536)	(\$83,536)
Register and retrieve corporate information	(\$124,664)	(\$129,302)	(\$129,302)	(\$129,302)	(\$129,302)
Represent the community (elected members)	(\$309,500)	(\$309,500)	(\$309,500)	(\$309,500)	(\$309,500)
Support disaster relief	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)
Support the community (elected members)	(\$75,000)	(\$75,000)	(\$75,000)	(\$75,000)	(\$75,000)
Support the mayor and elected members	(\$82,620)	(\$85,271)	(\$85,271)	(\$85,271)	(\$85,271)
Undertake elected member training	(\$39,898)	(\$71,898)	(\$71,898)	(\$71,898)	(\$71,898)
Undertake research and support Corporate Projects	(\$84,013)	(\$83,771)	(\$83,771)	(\$83,771)	(\$83,771)
Total Net Operating (Income) or Expenditure:	(\$4,329,658)	(\$4,463,151)	(\$4,463,151)	(\$4,463,151)	(\$4,463,151)
Operating - New Initiative One Off					
PR-3495 Investigate the upgrade or replacement of council Core Business System	Expenditure	(\$100,000)			
PR-3508 Create Geographic Information Systems centralised data model and implement the model using existing ARCGIS server software	Expenditure	(\$17,500)			
PR-3613 Conduct a review and health check of the Marlston Hill Television Network	Expenditure	(\$6,000)			
PR-3790 Authority Core System Software Version Upgrade 2015/16	Expenditure		(\$9,360)		
PR-3806 Restructure corporate information and documents in archive facility 2015/16	Expenditure		(\$12,000)		
PR-2428 Conduct October 2015 Council Election and Referendum	Expenditure		(\$87,000)		

Objective: 5.2 Maintain a high standard of corporate governance and improve access to information

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-3791	Authority Core System Software Version Upgrade 2016/17	Expenditure			(\$9,735)		
PR-3792	Authority Core System Software Version Upgrade 2017/18	Expenditure				(\$10,125)	
PR-3167	Undertake 2017 GRV Property revaluation in accordance with legislation	Expenditure			(\$400,000)		
PR-2429	Conduct October 2017 Mayoral and Council Election	Expenditure				(\$80,000)	
PR-3793	Authority Core System Software Version Upgrade 2018/19	Expenditure					(\$10,530)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$123,500)	(\$108,360)	(\$409,735)	(\$90,125)	(\$10,530)
Capital - Renewal							
PR-3552	Replace Corporate Photocopiers 2014/15	Expenditure	(\$20,000)				
PR-3512	Replace Optic Fibre to Boulters Heights Transmission Site	Expenditure	(\$50,000)				
PR-3559	Replace Organisational Phone System including Licences and Virtualisation	Expenditure	(\$50,000)				
Total Net Capital - Renewal (Income) or Expenditure:			(\$120,000)	\$0	\$0	\$0	\$0
Capital - New (Expansion)							
PR-2693	Extract data from Local Studies TRIM into Corporate EDMs	Expenditure	(\$10,000)				
PR-2694	Extract data from TRIM into Corporate EDMs	Expenditure	(\$30,000)				
PR-2232	Install server and cable network infrastructure 2014/15	Expenditure	(\$5,000)				
PR-3655	Construct Cantwell Court Noise Wall	Expenditure	(\$27,880)				
PR-2209	Purchase personal computers, mobile devices and printers 2014/15	Expenditure	(\$2,000)				
PR-2223	Install microwave/two way radio links 2014/15	Expenditure	(\$5,000)				
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$79,880)	\$0	\$0	\$0	\$0
Capital - Upgrade							
PR-1560	Upgrade compliance/infringement management system	Expenditure	(\$50,000)				
PR-1745	Upgrade Information Technology Disaster Recovery Hardware and Software	Expenditure		(\$100,000)			
Total Net Capital - Upgrade (Income) or Expenditure:			(\$50,000)	(\$100,000)	\$0	\$0	\$0

Objective: 5.3 Ensure financial sustainability

Financial performance will be monitored on a regular basis and decisions made to ensure long-term financial sustainability.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Allocate corporate administration costs	\$491,326	\$490,326	\$490,326	\$490,326	\$490,326
Coordinate debt recovery of rates and accounts receivable	(\$42,734)	(\$60,261)	(\$60,261)	(\$60,261)	(\$60,261)
Coordinate grant funding submissions/acquittals	(\$84,013)				
Coordinate rating	(\$220,998)	(\$202,105)	(\$202,105)	(\$202,105)	(\$202,105)
Coordinate tenders	(\$45,096)	(\$48,591)	(\$48,591)	(\$48,591)	(\$48,591)
Depreciate buildings	(\$2,495,195)	(\$2,712,828)	(\$2,724,039)	(\$2,743,058)	(\$2,766,551)
Depreciate equipment	(\$837,655)	(\$874,291)	(\$889,564)	(\$927,103)	(\$1,017,728)
Depreciate fixtures and fittings	(\$128,028)	(\$110,965)	(\$93,792)	(\$82,552)	(\$74,756)
Depreciate marine infrastructure	(\$113,264)	(\$155,986)	(\$157,986)	(\$162,236)	(\$164,236)
Depreciate open space assets	(\$1,515,897)	(\$1,625,505)	(\$1,618,269)	(\$1,628,955)	(\$1,655,472)
Depreciate other assets	(\$197,328)	(\$194,244)	(\$188,204)	(\$176,636)	(\$144,502)
Depreciate other infrastructure	(\$392,029)	(\$406,591)	(\$454,082)	(\$453,761)	(\$452,610)
Depreciate pathways	(\$678,234)	(\$711,963)	(\$716,671)	(\$726,571)	(\$741,671)
Depreciate plant and vehicles	(\$901,833)	(\$1,042,824)	(\$1,077,693)	(\$1,159,922)	(\$1,296,551)
Depreciate roads	(\$3,030,182)	(\$3,072,963)	(\$2,990,830)	(\$2,915,827)	(\$2,864,256)
Depreciate stormwater assets	(\$658,670)	(\$680,920)	(\$693,631)	(\$707,451)	(\$719,326)
Develop and maintain supply contracts	(\$51,425)	(\$48,591)	(\$48,591)	(\$48,591)	(\$48,591)
Invest surplus cash and process loan applications and transactions	\$543,880	\$442,200	\$442,200	\$442,200	\$442,200
Manage employee on-costs Arts and Culture	\$16,732	(\$32,047)			
Manage employee on-costs Assets and Projects		\$8,947	\$8,947	\$8,947	\$8,947
Manage employee on-costs Building and Trades	(\$17,778)	(\$9,761)	(\$9,761)	(\$9,761)	(\$9,761)
Manage employee on-costs Chief Executive Leadership	\$4,767	\$6,151	\$6,151	\$6,151	\$6,151
Manage employee on-costs Civil and Open Space Operations	\$52	\$28,853	\$28,853	\$28,853	\$28,853
Manage employee on-costs Community and Corporate Service Leadership	\$365	\$5,780	\$5,780	\$5,780	\$5,780
Manage employee on-costs Community Safety and Emergency Management	(\$84,469)	(\$83,587)	(\$83,587)	(\$83,587)	(\$83,587)

Objective: 5.3 Ensure financial sustainability

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Manage employee on-costs Community, Arts and Culture	\$13,076		(\$32,047)	(\$32,047)	(\$32,047)
Manage employee on-costs Contracts and Property	\$9,777	\$8,572	\$8,572	\$8,572	\$8,572
Manage employee on-costs Corporate Governance	\$8,279	\$17,219	\$17,219	\$17,219	\$17,219
Manage employee on-costs Corporate Projects	(\$465)	\$268	\$268	\$268	\$268
Manage employee on-costs Corporate Services Leadership	\$8,863				
Manage employee on-costs Corporate Support	\$4,742				
Manage employee on-costs Development Assessment and Building Certification	\$11,013	\$16,256	\$16,256	\$16,256	\$16,256
Manage employee on-costs Engineering Transport and Traffic Management	\$4,297	\$13,878	\$13,878	\$13,878	\$13,878
Manage employee on-costs Environmental Health	\$10,490	\$5,418	\$5,418	\$5,418	\$5,418
Manage employee on-costs Finance	\$7,231	\$16,962	(\$48,252)	(\$39,943)	(\$41,465)
Manage employee on-costs Human Resources	\$9,064	\$13,219	\$13,219	\$13,219	\$13,219
Manage employee on-costs Information and Technology	\$6,412	\$5,730	\$5,730	\$5,730	\$5,730
Manage employee on-costs Information, Libraries and Customer Support	(\$17,955)	\$1,234	\$1,234	\$1,234	\$1,234
Manage employee on-costs Office of the Mayor	\$7,258	\$3,789	\$3,789	\$3,789	\$3,789
Manage employee on-costs Planning and Development Leadership	\$4,776	\$7,935	\$7,935	\$7,935	\$7,935
Manage employee on-costs Sport Leisure and Active Lifestyles	\$79,178	\$74,496	\$74,496	\$74,496	\$74,496
Manage employee on-costs Sustainability, Planning and Development	\$12,427	\$14,862	\$14,862	\$14,862	\$14,862
Manage employee on-costs Tourism and Events	(\$41,885)	(\$30,922)	(\$30,922)	(\$30,922)	(\$30,922)
Manage employee on-costs Traineeships and Cadetships	\$6,959	\$7,394	\$7,394	\$7,394	\$7,394
Manage employee on-costs Waste Operations	(\$25,967)	(\$21,303)	(\$21,303)	(\$21,303)	(\$21,303)
Manage employee on-costs Works and Services Leadership	\$8,144	\$6,460	\$6,460	\$6,460	\$6,460
Prepare and monitor annual budget	(\$101,054)	(\$136,469)	(\$136,469)	(\$136,469)	(\$136,469)
Prepare and remit taxations reports	(\$16,803)	(\$12,565)	(\$12,565)	(\$12,565)	(\$12,565)
Prepare and review our long term financial plan (LTFP)	(\$29,110)	(\$68,558)	(\$68,558)	(\$68,558)	(\$68,558)
Prepare financial journals and reconciliations	(\$128,671)	(\$133,556)	(\$133,556)	(\$133,556)	(\$133,556)
Prepare statutory and management reports	(\$74,683)	(\$81,623)	(\$81,623)	(\$81,623)	(\$81,623)

Objective: 5.3 Ensure financial sustainability

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Process and receipt payments	(\$142,630)	(\$187,043)	(\$187,043)	(\$187,043)	(\$187,043)
Process community self supporting loans (organisations)	\$18,610	\$63,348	\$54,185	\$45,437	\$37,338
Process creditor invoices	(\$151,210)	(\$159,929)	(\$159,929)	(\$159,929)	(\$159,929)
Process elected member allowances	(\$4,094)				
Process loan transactions - Community Amenities	(\$29,480)	(\$18,023)	(\$8,286)		
Process loan transactions - Economic Services	(\$756)	\$743	\$743	\$743	\$743
Process loan transactions - Law, Order and Public Safety		(\$49,500)	(\$45,472)	(\$41,262)	(\$36,863)
Process loan transactions - Other Property and Services	(\$220,196)	(\$207,753)	(\$181,034)	(\$166,470)	(\$151,039)
Process loan transactions - Recreation and Culture	(\$289,284)	(\$448,993)	(\$449,766)	(\$394,797)	(\$339,227)
Process loan transactions - Transport	(\$171,491)	(\$139,723)	(\$171,314)	(\$185,915)	(\$196,147)
Process sundry debtors (accounts receivable)	(\$30,534)	(\$35,253)	(\$35,253)	(\$35,253)	(\$35,253)
Process travel requests (elected members)	(\$4,094)				
Provide financial accounting for BHRC (Bunbury Harvey Regional Council)	(\$2,549)	(\$1,091)	(\$1,091)	(\$1,091)	(\$1,091)
Raise general purpose rates	\$32,930,041	\$34,185,997	\$34,493,343	\$34,865,463	\$35,197,633
Receive general purpose grants	\$1,720,569	\$1,720,569	\$1,720,569	\$1,720,569	\$1,720,569
Sell wildlife park merchandise	(\$2,717)	(\$5,163)	(\$5,163)	(\$5,163)	(\$5,163)
Undertake private works	(\$2,360)	(\$3,138)	(\$3,138)	(\$3,138)	(\$3,138)
Total Net Operating (Income) or Expenditure:	\$22,955,512	\$23,351,978	\$23,577,386	\$23,937,184	\$24,111,314
Operating - New Initiative One Off					
PR-3392 Investigate options to acquire Lot 497 Ocean Drive	Expenditure	(\$5,000)			
Total Net Operating - New Initiative One Off (Income) or Expenditure:		(\$5,000)	\$0	\$0	\$0
Capital - New (Expansion)					
PR-3386 Dispose of Lot 1 Lockwood Crescent	Income	\$95,455			
	Expenditure	(\$3,127)			
PR-3382 Dispose of Lot 210 Holywell Street	Income			\$665,000	
	Expenditure	(\$3,139)		(\$15,000)	

Objective: 5.3 Ensure financial sustainability

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - New (Expansion)							
PR-3383	Dispose of Lot 211 Holywell Street	Income				\$1,134,000	
		Expenditure	(\$3,139)			(\$28,000)	
PR-3381	Dispose of Lot 66 Ocean Drive	Income		\$1,800,000			
		Expenditure	(\$3,690)	(\$53,000)			
PR-3616	Acquisition, subdivision and disposal of Lot 1028 Latreille Rd South Bunbury	Income		\$600,000			
		Expenditure	(\$30,309)	(\$20,000)			
PR-3617	Acquisition and Disposal of Lot 361 Geographe Way Withers	Income	\$170,000				
		Expenditure	(\$6,720)				
PR-3582	Investigate options for development and disposal of Lots 298 and 938 amended College Grove joint venture	Expenditure	(\$60,000)				
PR-3730	Dispose of Lot 70 Winthrop Avenue (Amended College Grove Joint Venture)	Income	\$1,200,000				
		Expenditure	(\$28,800)				
PR-3658	Disposal of portions of lots 8 and 256 Tuart Street South Bunbury	Income		\$37,178			
		Expenditure		(\$1,000)			
PR-3387	Dispose of Lot 24 Fielder Street	Income		\$310,000			
		Expenditure	(\$10,100)	(\$18,000)			
Total Net Capital - New (Expansion) (Income) or Expenditure:			\$1,316,431	\$2,655,178	\$0	\$1,756,000	\$0
Operating - New Initiative Base Operating							
PR-3397	Lease of Lots 1, 31 and 32 Prosser Street and Lot 8 Spencer Street, Bunbury	Expenditure	(\$5,000)				
Total Net Operating - New Initiative Base Operating (Income) or Expenditure:			(\$5,000)	\$0	\$0	\$0	\$0

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

Council will continue to implement best practice asset management processes to deliver cost effective services.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Clean and maintain drainage pipes	(\$274,428)	(\$298,222)	(\$298,222)	(\$298,222)	(\$298,222)
Clean beaches	(\$68,313)	(\$69,459)	(\$69,459)	(\$69,459)	(\$69,459)
Clean city library	(\$42,595)	(\$76,565)	(\$76,565)	(\$76,565)	(\$76,565)
Clean council depot buildings	(\$11,365)	(\$23,887)	(\$23,887)	(\$23,887)	(\$23,887)
Clean council offices and council chambers	(\$79,983)	(\$91,566)	(\$91,566)	(\$91,566)	(\$91,566)
Clean other community buildings	(\$48,351)	(\$38,567)	(\$38,567)	(\$38,567)	(\$38,567)
Clean public conveniences	(\$141,424)	(\$127,417)	(\$127,417)	(\$127,417)	(\$127,417)
Clean Withers library	(\$26,195)	(\$40,939)	(\$40,939)	(\$40,939)	(\$40,939)
Conduct assessments community building condition	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
Conduct property inspections and reports on condition inspections	(\$14,476)				
Coordinate Land Acquisitions and Transfers	(\$4,379)	(\$16,806)	(\$16,806)	(\$16,806)	(\$16,806)
Coordinate land rationalisation and acquisition	(\$62,088)	(\$66,108)	(\$66,108)	(\$66,108)	(\$66,108)
Coordinate landscape projects	(\$42,356)	(\$39,013)	(\$39,013)	(\$39,013)	(\$39,013)
Coordinate management order transfers	(\$4,379)				
Coordinate plant and vehicle maintenance and disposal	(\$44,285)	(\$45,996)	(\$45,996)	(\$45,996)	(\$45,996)
Disposal value of corporate vehicles	(\$534,206)	(\$101,300)	(\$348,400)	(\$248,973)	(\$330,067)
Disposal value of land	(\$663,182)	(\$828,000)		(\$5,440,000)	
Dispose of freehold land	(\$7,379)	(\$11,402)	(\$11,402)	(\$11,402)	(\$11,402)
Dispose of open space reserves	(\$4,379)	(\$8,402)	(\$8,402)	(\$8,402)	(\$8,402)
Dispose of road reserves	(\$5,206)	(\$9,162)	(\$9,162)	(\$9,162)	(\$9,162)
Fabricate signs council operations	(\$46,567)	(\$43,642)	(\$43,642)	(\$43,642)	(\$43,642)
Inspect drainage asset condition	(\$49,659)	(\$56,044)	(\$56,044)	(\$56,044)	(\$56,044)
Inspect open space assets	(\$70,939)	(\$104,458)	(\$104,458)	(\$104,458)	(\$104,458)
Install and replace parking signs	(\$45,538)	(\$43,412)	(\$43,412)	(\$43,412)	(\$43,412)
Install and replace street signs	(\$47,003)	(\$44,877)	(\$44,877)	(\$44,877)	(\$44,877)

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Maintain airport grounds (open space)	(\$101,153)	(\$31,595)	(\$31,595)	(\$31,595)	(\$31,595)
Maintain and operate minor plant - Civil and Open Space Operations	(\$53,053)	(\$53,053)	(\$53,053)	(\$53,053)	(\$53,053)
Maintain animal pound	(\$9,980)	(\$8,442)	(\$8,442)	(\$8,442)	(\$8,442)
Maintain athletics track	(\$161,309)	(\$121,944)	(\$121,944)	(\$121,944)	(\$121,944)
Maintain boardwalks	(\$14,977)	(\$26,268)	(\$26,268)	(\$26,268)	(\$26,268)
Maintain boat ramps	(\$10,139)	(\$10,139)	(\$10,139)	(\$10,139)	(\$10,139)
Maintain Bunbury Museum and Heritage Centre	(\$7,448)	(\$38,000)	(\$38,000)	(\$38,000)	(\$38,000)
Maintain Bunbury Regional Art Gallery		(\$15,424)	(\$15,424)	(\$15,424)	(\$15,424)
Maintain Bunbury Regional Entertainment Centre		(\$7,751)	(\$7,751)	(\$7,751)	(\$7,751)
Maintain conservation area land (council owned or managed) (open space)	(\$140,423)	(\$280,475)	(\$280,475)	(\$280,475)	(\$280,475)
Maintain corporate plant	(\$373,767)	(\$370,954)	(\$370,954)	(\$370,954)	(\$370,954)
Maintain corporate vehicles	(\$858,398)	(\$863,040)	(\$863,040)	(\$863,040)	(\$863,040)
Maintain council chamber	(\$34,040)	(\$52,097)	(\$52,097)	(\$52,097)	(\$52,097)
Maintain council office	(\$107,311)	(\$126,166)	(\$126,166)	(\$126,166)	(\$126,166)
Maintain depot buildings	(\$30,814)	(\$41,198)	(\$41,198)	(\$41,198)	(\$41,198)
Maintain drainage compensation basins	(\$129,621)	(\$155,351)	(\$155,351)	(\$155,351)	(\$155,351)
Maintain drainage pump stations	(\$178,944)	(\$199,099)	(\$199,099)	(\$199,099)	(\$199,099)
Maintain facility lighting (sport and recreation)	(\$15,475)	(\$15,475)	(\$15,475)	(\$15,475)	(\$15,475)
Maintain flag poles	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Maintain foreshore beach shelters	(\$3,992)	(\$6,625)	(\$6,625)	(\$6,625)	(\$6,625)
Maintain foreshore changeroom buildings	(\$94,411)	(\$72,094)	(\$72,094)	(\$72,094)	(\$72,094)
Maintain foreshore jetties and wharfs	(\$22,757)	(\$34,738)	(\$34,738)	(\$34,738)	(\$34,738)
Maintain foreshore lighting equipment	(\$34,067)	(\$30,075)	(\$30,075)	(\$30,075)	(\$30,075)
Maintain foreshore reserve land (open space)	(\$354,135)	(\$418,948)	(\$418,948)	(\$418,948)	(\$418,948)
Maintain foreshore viewing platforms	(\$12,767)	(\$15,400)	(\$15,400)	(\$15,400)	(\$15,400)
Maintain gazebos and shelters (open space)	(\$17,899)	(\$20,532)	(\$20,532)	(\$20,532)	(\$20,532)

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Maintain Hay Park Sports Pavilion		(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Maintain irrigation systems (open space)	(\$362,164)	(\$260,319)	(\$260,319)	(\$260,319)	(\$260,319)
Maintain kerbs and gutters	(\$60,095)	(\$71,849)	(\$71,849)	(\$71,849)	(\$71,849)
Maintain library buildings	(\$98,928)	(\$114,352)	(\$114,352)	(\$114,352)	(\$114,352)
Maintain marine rock walls (ocean and leschenault inlet)	(\$5,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Maintain office cabinets, desks and chairs	(\$7,238)				
Maintain office equipment	(\$97,238)	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)
Maintain open drainage channels	(\$168,377)	(\$165,299)	(\$165,299)	(\$165,299)	(\$165,299)
Maintain open space bores	(\$197,617)	(\$188,417)	(\$188,417)	(\$188,417)	(\$188,417)
Maintain other community buildings	(\$354,280)	(\$359,484)	(\$359,484)	(\$359,484)	(\$359,484)
Maintain park land (open space)	(\$1,218,668)	(\$1,333,130)	(\$1,333,130)	(\$1,333,130)	(\$1,333,130)
Maintain parking meters	(\$250,331)	(\$256,126)	(\$256,126)	(\$256,126)	(\$256,126)
Maintain paths and cycleways	(\$369,926)	(\$472,989)	(\$472,989)	(\$472,989)	(\$472,989)
Maintain play equipment	(\$121,700)	(\$120,540)	(\$120,540)	(\$120,540)	(\$120,540)
Maintain playing fields	(\$649,262)	(\$427,239)	(\$427,239)	(\$427,239)	(\$427,239)
Maintain public conveniences	(\$95,941)	(\$94,982)	(\$94,982)	(\$94,982)	(\$94,982)
Maintain public halls	(\$10,848)	(\$13,848)	(\$13,848)	(\$13,848)	(\$13,848)
Maintain public seating	(\$17,064)	(\$17,806)	(\$17,806)	(\$17,806)	(\$17,806)
Maintain recreation centre buildings	(\$245,247)	(\$263,303)	(\$263,303)	(\$263,303)	(\$263,303)
Maintain road bridges	(\$54,836)	(\$49,772)	(\$49,772)	(\$49,772)	(\$49,772)
Maintain road reserve irrigation systems	(\$228,939)	(\$126,105)	(\$126,105)	(\$126,105)	(\$126,105)
Maintain road reserve verges and medians	(\$651,630)	(\$754,113)	(\$754,113)	(\$754,113)	(\$754,113)
Maintain sealed roads	(\$354,425)	(\$382,015)	(\$382,015)	(\$382,015)	(\$382,015)
Maintain sporting pavilions	(\$106,645)	(\$109,089)	(\$109,089)	(\$109,089)	(\$109,089)
Maintain sports courts	(\$165,252)	(\$120,676)	(\$120,676)	(\$120,676)	(\$120,676)
Maintain sports facility fencing	(\$24,979)	(\$36,636)	(\$36,636)	(\$36,636)	(\$36,636)

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Maintain street and traffic signs	(\$16,000)	(\$16,000)	(\$16,000)	(\$16,000)	(\$16,000)
Maintain street banners	(\$39,247)	(\$36,274)	(\$36,278)	(\$36,278)	(\$36,278)
Maintain street lighting (council owned)	(\$92,272)	(\$86,153)	(\$86,153)	(\$86,153)	(\$86,153)
Maintain street trees	(\$498,247)	(\$490,172)	(\$490,172)	(\$490,172)	(\$490,172)
Maintain SWSC administration equipment	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Maintain SWSC aquatic equipment (excludes major plant)	(\$24,565)	(\$34,565)	(\$34,565)	(\$34,565)	(\$34,565)
Maintain SWSC cafe equipment	(\$4,000)	(\$4,000)	(\$4,000)	(\$4,000)	(\$4,000)
Maintain SWSC gym equipment	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)
Maintain SWSC stadium equipment	(\$3,000)	(\$3,500)	(\$3,500)	(\$3,500)	(\$3,500)
Maintain unsealed roads	(\$31,379)	(\$49,857)	(\$49,857)	(\$49,857)	(\$49,857)
Maintain wildlife park buildings	(\$17,073)	(\$16,808)	(\$16,808)	(\$16,808)	(\$16,808)
Maintain wildlife park cafe equipment	(\$3,966)	(\$4,083)	(\$4,083)	(\$4,083)	(\$4,083)
Maintain wildlife park enclosures	(\$27,373)	(\$26,438)	(\$26,438)	(\$26,438)	(\$26,438)
Maintain wildlife park lawn and gardens	(\$31,479)	(\$31,168)	(\$31,168)	(\$31,168)	(\$31,168)
Maintain wildlife park perimeter fences	(\$850)	(\$850)	(\$850)	(\$850)	(\$850)
Maintain wildlife park signage	(\$400)	(\$400)	(\$400)	(\$400)	(\$400)
Manage community land leases	\$2,000				
Paint community buildings	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)
Paint recreation buildings	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)
Plant recovery - corporate plant	\$824,687	\$809,651	\$809,651	\$809,651	\$809,651
Plant recovery - corporate vehicles	\$1,579,161	\$1,577,693	\$1,555,290	\$1,565,590	\$1,565,290
Prepare civil infrastructure asset management plans	(\$17,825)	(\$33,510)	(\$33,510)	(\$33,510)	(\$33,510)
Prepare civil infrastructure planning concepts	(\$63,476)	(\$51,663)	(\$51,663)	(\$51,663)	(\$51,663)
Pressure clean footpath pavements	(\$15,254)	(\$15,490)	(\$15,490)	(\$15,490)	(\$15,490)
Provide public street lighting	(\$822,400)	(\$842,960)	(\$842,960)	(\$842,960)	(\$842,960)
Purchase replacement animal stock for wildlife park	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating							
	Remove debris from drainage pits		(\$194,212)	(\$237,707)	(\$237,707)	(\$237,707)	(\$237,707)
	Remove graffiti from council assets		(\$51,633)	(\$52,689)	(\$52,689)	(\$52,689)	(\$52,689)
	Remove graffiti from other buildings and assets		(\$2,303)	(\$2,420)	(\$2,420)	(\$2,420)	(\$2,420)
	Replenish beach sand		(\$41,897)	(\$36,961)	(\$36,961)	(\$36,961)	(\$36,961)
	Sweep footpath pavements		(\$118,269)	(\$120,364)	(\$120,364)	(\$120,364)	(\$120,364)
	Sweep road pavements		(\$154,257)	(\$156,135)	(\$156,135)	(\$156,135)	(\$156,135)
	Total Net Operating (Income) or Expenditure:		(\$10,961,714)	(\$11,095,039)	(\$10,536,546)	(\$15,866,819)	(\$10,508,213)
Operating - New Initiative One Off							
PR-2071	Investigate development options for Lots 881, 882 and 883 Koombana Drive (Investigate Constraints PR-2593)	Expenditure	(\$5,706)				
PR-3238	Undertake programmed maintenance painting to Old Railway Station Carmody Place	Expenditure	(\$8,500)	(\$8,500)	(\$8,500)	(\$8,500)	(\$8,500)
PR-3239	Conduct painting and maintenance Bricknell Sound Shell	Expenditure	(\$2,366)	(\$2,437)	(\$2,511)	(\$2,587)	(\$2,665)
PR-3459	Replace all flashings on southern end of fly tower, replace corroded fixing screws BREC	Expenditure	(\$14,610)				
PR-3707	Review of Street Lighting on Washington Avenue WAP 14/15	Expenditure	(\$4,472)				
PR-3247	Clean exterior of Stephen St administration building	Expenditure	(\$25,000)				
PR-3553	Paint interior BRAG	Expenditure	(\$28,000)	(\$22,000)			
PR-1634	Paint public toilets	Expenditure	(\$30,000)				
PR-3660	Maintain Koombana Bay Rail Bridge Walkway	Expenditure	(\$37,000)	(\$12,000)	(\$12,000)	(\$12,000)	(\$12,000)
PR-3401	Replace corroded roofing screws as per quote 2004 for BREC	Expenditure	(\$8,872)				
PR-2073	Install security mesh on southern doors and windows at the Surf Life Saving Club	Expenditure	(\$5,000)				
PR-1683	Paint South West Sports Centre	Expenditure	(\$25,298)	(\$26,112)	(\$26,112)	(\$26,112)	(\$26,112)
PR-1705	Re-oil board walks 2015/16	Expenditure		(\$12,890)			
PR-3832	Revalue land assets 2015/16	Expenditure		(\$26,000)			
PR-3833	Revalue building assets 2015/16	Expenditure		(\$74,000)			
PR-1685	Replace Christmas street decorations 2015/16	Expenditure		(\$15,000)			
PR-3872	Repair Ocean Beach Sewage Pump	Expenditure	(\$28,000)				
PR-3869	Obtain asset valuations for public art	Expenditure	(\$12,000)				
PR-1926	Paint sport and leisure buildings 2015/16	Expenditure		(\$6,000)			

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-1711	Replace Christmas street decorations 2016/17	Expenditure			(\$16,497)		
PR-1386	Demolish rear toilet block at Bunbury Wildlife Park	Expenditure			(\$14,000)		
PR-1730	Re-oil board walks 2016/17	Expenditure			(\$7,920)		
PR-1748	Re-oil board walks 2017/18	Expenditure				(\$7,950)	
PR-1927	Paint sport and leisure buildings 2017/18	Expenditure				(\$47,200)	
PR-1928	Paint sport and leisure buildings 2018/19	Expenditure					(\$33,500)
PR-1652	Paint administration building	Expenditure					(\$21,218)
PR-1762	Re-oil board walks 2018/19	Expenditure					(\$7,980)
PR-2384	Repair jetty piles 2018/19	Expenditure					(\$45,000)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$234,824)	(\$204,939)	(\$87,540)	(\$104,349)	(\$156,975)

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-1018	Deconstruct Bunbury Timber Jetty and construct heritage interpretation, Koombana Bay	Expenditure	(\$154,799)				
PR-2480	Upgrade Cafe Strip (Victoria St) path network (Wellington St to Symmons St)	Income	\$30,573				
PR-1858	Upgrade and repair Koombana Beach toilet block	Expenditure	(\$349,030)				
PR-1324	Replace Ocean Drive pump station	Expenditure	(\$1,013,637)				
PR-1080	Reseal road and repair kerbing Mangles St South Bunbury RRG 21109041	Expenditure	(\$36,221)				
PR-1255	Replace lift South West Sport Centre (OSH requirement)	Expenditure	(\$9,995)				
PR-1342	Replace pumps at West Rd pump station	Expenditure	(\$20,494)				
PR-1798	Rehabilitate Paisley Centre to heritage and engineering standards 2013/14	Expenditure	(\$626,610)				
PR-1115	Reseal Roads Prinsep / Trott & Allan / Forrest Ave / Parade Road for Roads to Recovery 2013/14	Expenditure	(\$68,162)				
PR-1114	Reseal road and repair kerbing Spencer St Bunbury (Stuart St to Beach Rd) RRG MRWA 21109044	Income Expenditure	\$40,000 (\$235,705)				
PR-1431	Replace pool lining of competition pool with tiles at South West Sports Centre (OSH)	Expenditure	(\$581,623)				
PR-2852	Refurbish Council Chambers and Function Building (heritage issue)	Expenditure	(\$40,000)				
PR-1296	Replace playground equipment 2014/15	Expenditure	(\$137,500)				
PR-2192	Replace office equipment 2014/15	Expenditure	(\$5,000)				
PR-3425	Replace air-conditioner in gym at South West Sports Centre	Expenditure	(\$38,280)				
PR-3639	Upgrade King Cottage alarm system	Expenditure	(\$3,400)				
PR-1799	Replace Christmas street decorations 2014/15	Expenditure	(\$12,973)				
PR-3243	Refurbish old railway station toilets	Expenditure	(\$99,000)				
PR-2172	Replace office cabinets, desks and chairs 2014/15	Expenditure	(\$5,000)				
PR-2267	Replace server/cable network infrastructure 2014/15	Expenditure	(\$5,000)				
PR-3516	Replace House Lighting at the Bunbury Regional Entertainment Centre (BREC)	Expenditure	(\$100,000)				
PR-2285	Replace corporate heavy plant 2014/15	Income Expenditure	\$58,636 (\$121,368)				
PR-3517	Replace Fly System at the Bunbury Regional Entertainment Centre (BREC)	Expenditure	(\$45,000)				
PR-3637	Undertake renewal of Vacation Room at the South West Sports Centre	Expenditure	(\$5,700)				
PR-3554	Replace doors to Stirling Street Arts Centre (SSAC)	Expenditure	(\$11,500)				

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-1470	Renew and Upgrade Paths 2014/15	Income	\$40,775				
		Expenditure	(\$320,000)				
PR-2381	Rehabilitate foreshore marine walls 2014/15	Expenditure	(\$312,143)				
PR-2276	Replace corporate vehicles 2014/15	Income	\$383,409				
		Expenditure	(\$890,670)				
PR-3679	Renew and revitalise South West Sports Centre pool (Community Pool Revitalisation Program CPRP)	Income	\$30,000				
		Expenditure	(\$30,000)				
PR-3540	Replace the pond in the main walk through aviary at the Bunbury Wildlife Park (OHS)	Expenditure	(\$5,000)				
PR-2312	Renew city's irrigation equipment 2014/15	Expenditure	(\$100,000)				
PR-2300	Replace corporate minor plant 2014/15	Expenditure	(\$45,000)				
PR-2608	Refurbish enclosures at the Bunbury Wildlife Park as per ongoing program of renewal	Expenditure	(\$10,000)	(\$5,000)	(\$10,000)	(\$10,000)	(\$10,000)
PR-1684	Rehabilitate Paisley Centre to heritage and engineering standards 2014/15	Expenditure	(\$52,400)				
PR-2379	Repair jetty piles 2014/15	Expenditure	(\$45,000)				
PR-3467	Supply and install replacement UVS 9kw generator - South West Sports Centre	Expenditure	(\$76,520)				
PR-2251	Replace microwave/two way radio links 2014/15	Expenditure	(\$10,000)				
PR-2242	Replace fixed and mobile phones 2014/15	Expenditure	(\$5,000)				
PR-2240	Replace personal computers, mobile devices and printers 2014/15	Expenditure	(\$32,000)				
PR-3518	Replacement of fridges and upgrade of bars at the Bunbury Regional Entertainment Centre (BREC)	Expenditure	(\$45,000)				
PR-2413	Replace SCADA equipment 2014/15	Expenditure	(\$63,484)				
PR-1568	Replace vinyl and re-tile South West Sports Centre Cafe	Expenditure	(\$16,137)				
PR-1113	Reseal road and repair kerbing Spencer St Bunbury (Stirling to Stuart) (RRG Funded) 0.00 - 0.70 SLK (21110096)	Income	\$340,000				
		Expenditure	(\$510,000)				
PR-1571	Replace internal carpet from front reception area to courts area at the South West Sports Centre	Expenditure	(\$24,171)				
PR-2268	Asset Replacement - Server and cable network infrastructure 2015/16	Expenditure		(\$15,000)			
PR-1471	Renew and Upgrade Paths 2015/16	Expenditure		(\$175,000)			
PR-2383	Rehabilitate foreshore marine walls 2015/16	Expenditure		(\$200,000)			
PR-2304	Replace corporate minor plant 2015/16	Expenditure		(\$20,000)			
PR-3873	Replace Existing Fire Pump at SWSC	Expenditure	(\$37,715)				

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-1298	Replace playground equipment 2015/16	Expenditure		(\$150,500)			
PR-2286	Replace corporate heavy plant 2015/16	Income		\$40,727			
		Expenditure		(\$197,000)			
PR-3778	Support Bunbury Regional Entertainment Centre - Dimmers/Patching Cable 2015/16	Expenditure		(\$40,000)			
PR-2193	Replace office equipment 2015/16	Expenditure		(\$5,000)			
PR-3560	Asset Replacement - Corporate Photocopiers 2015/16	Expenditure		(\$40,000)			
PR-3701	Carry out replacement to air-conditioning units South West Sports Centre	Expenditure		(\$42,000)	(\$37,000)		
PR-3781	Support Bunbury Regional Entertainment Centre - Stage Floor Masonite 2015/16	Expenditure		(\$30,000)			
PR-2173	Replace office cabinets, desks and chairs 2015/16	Expenditure		(\$5,000)			
PR-3782	Support Bunbury Regional Entertainment Centre - Replacement Bar Glass Washer 2015/16	Expenditure		(\$3,300)			
PR-3745	Roof Repairs Lady Mitchell Clinic roof	Expenditure		(\$3,800)			
PR-2252	Asset Replacement - Microwave and two way radio links 2015/16	Expenditure		(\$10,000)			
PR-3756	Asset Replacement - Personal Computers 2015/16	Expenditure		(\$26,000)			
PR-1190	Reconstruct Pennant Road, East Bunbury (R2R Reseals)	Income		\$168,013			
		Expenditure		(\$400,000)			
PR-2414	Replace SCADA equipment 2015/16	Expenditure		(\$20,000)			
PR-3835	Replace ceiling to SWSC Kiosk	Expenditure	(\$7,880)				
PR-1722	Asset Replacement - Virtual Desktop thin client hardware 2015/16	Expenditure		(\$30,000)			
PR-3496	Re-roof Forrest Park toilets and change rooms	Expenditure		(\$17,000)			
PR-2277	Replace corporate vehicles 2015/16	Income		\$300,206			
		Expenditure		(\$733,835)			
PR-2313	Upgrade city's irrigation equipment 2015/16	Expenditure		(\$70,000)			
PR-2243	Asset Replacement - Fixed and mobile phones 2015/16	Expenditure		(\$10,000)			
PR-3673	Senior Citizens renew internal exhaust	Expenditure		(\$35,000)			
PR-3779	Support Bunbury Regional Entertainment Centre VEGA Radio Microphones 2015/16	Expenditure		(\$6,000)			
PR-3648	Replace In-Town Lunch Centre floor covering and renew painting	Expenditure		(\$22,000)			
PR-3874	Replace roof over Parade Road Community Hall and install new airconditioner	Expenditure	(\$37,302)				
PR-3222	Renew drainage Picton Road (SW Highway to Henley Drive)	Expenditure		(\$30,000)	(\$150,000)	(\$120,000)	

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-1911	Replace waste vehicles and plant 2015/16	Income		\$20,000			
		Expenditure		(\$180,000)			
PR-2259	Asset Replacement - Mobile devices and printers 2015/16	Expenditure		(\$10,000)			
PR-3746	Repair Northern Flytower wall at BREC	Expenditure		(\$12,599)			
PR-2305	Replace corporate minor plant 2016/17	Expenditure			(\$30,000)		
PR-3757	Asset Replacement - Personal Computers 2016/17	Expenditure			(\$26,000)		
PR-1472	Renew and Upgrade Paths 2016/17	Expenditure			(\$220,000)		
PR-3747	Carry out replacement of strip-lights in old section of BREC	Expenditure			(\$80,000)		
PR-2244	Asset Replacement - Fixed and mobile phones 2016/17	Expenditure			(\$10,000)		
PR-2260	Asset Replacement - Mobile devices and printers 2016/17	Expenditure			(\$10,000)		
PR-1498	Replace barbecues 2016/17	Expenditure			(\$10,000)		
PR-2382	Repair jetty piles 2016/17	Expenditure			(\$45,000)		
PR-1912	Replace waste vehicles and plant 2016/17	Income			\$140,000		
		Expenditure			(\$320,000)		
PR-2385	Rehabilitate foreshore marine walls 2016/17	Expenditure			(\$200,000)		
PR-2278	Replace corporate vehicles 2016/17	Income			\$153,131		
		Expenditure			(\$381,300)		
PR-3402	Replace access bridge at Soccer Dome with culvert	Expenditure			(\$100,000)		
PR-2194	Replace office equipment 2016/17	Expenditure			(\$5,000)		
PR-3561	Asset Replacement - Corporate Photocopiers 2016/17	Expenditure			(\$20,000)		
PR-2288	Replace corporate heavy plant 2016/17	Income			\$100,000		
		Expenditure			(\$465,250)		
PR-3699	Renew footpath at Frankel Street shopping precinct, reseal carpark	Expenditure			(\$220,000)		
PR-2106	Replace infringement issuing devices	Expenditure			(\$15,000)		
PR-2253	Asset Replacement - Microwave and two way radio links 2016/17	Expenditure			(\$10,000)		
PR-2415	Replace SCADA equipment 2016/17	Expenditure			(\$25,000)		
PR-1514	Replace automatic reticulation systems 2016/17	Expenditure			(\$50,000)		
PR-1185	Reseal Washington Ave Usher (1.40 - 1.56 SLK) RRG 16-17	Income			\$40,000		
		Expenditure			(\$60,000)		
PR-3390	Replace hardi-flat sheeting with colourbond metal sheeting to flytower at Bunbury Regional Entertainment Centre	Expenditure			(\$230,000)		
PR-1505	Replace bore pumps 2016/17	Expenditure			(\$55,000)		
PR-2174	Replace office cabinets, desks and chairs 2016/17	Expenditure			(\$5,000)		

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-2269	Asset Replacement - Server and cable network infrastructure 2016/17	Expenditure				(\$15,000)	
PR-1543	Renew landscaping and irrigation systems at Boulters Heights	Expenditure				(\$50,000)	
PR-3469	Replacement of UPS batteries at ISA office in accordance with lease conditions	Expenditure				(\$45,000)	
PR-2261	Asset Replacement - Mobile devices and printers 2017/18	Expenditure				(\$10,000)	
PR-2652	Replace drainage - Strickland St to Tim Shaw Park, East Bunbury	Expenditure				(\$200,000)	
PR-2617	Upgrade and Reseal Estuary Dr Bike path (Port Access Rd to St Andrew's Dr)	Expenditure				(\$130,000)	
PR-1301	Replace playground equipment 2017/18	Expenditure				(\$138,500)	
PR-2270	Asset Replacement - Server and cable network infrastructure 2017/18	Expenditure				(\$15,000)	
PR-2306	Replace corporate minor plant 2017/18	Expenditure				(\$30,000)	
PR-2195	Replace office equipment 2017/18	Expenditure				(\$5,000)	
PR-1500	Replace barbecues 2017/18	Expenditure				(\$10,000)	
PR-2289	Replace corporate heavy plant 2017/18	Income				\$95,136	
		Expenditure				(\$451,704)	
PR-2386	Rehabilitate foreshore marine walls 2017/18	Expenditure				(\$200,000)	
PR-3245	Relocate Frank Buswell toilet (Stirling Street)	Expenditure				(\$140,000)	
PR-2254	Asset Replacement - Microwave and two way radio links 2017/18	Expenditure				(\$10,000)	
PR-1112	Reseal road and repair pavement Sandridge Rd East Bunbury (King Rd to Eelup RAB 0.70 - 1.85 SLK) RRG 16-19	Income				\$200,000	\$200,000
		Expenditure				(\$300,000)	(\$300,000)
PR-1473	Renew and Upgrade Paths 2017/18	Expenditure				(\$240,000)	
PR-1506	Replace bore pumps 2017/18	Expenditure				(\$50,000)	
PR-2611	Replace café furniture at Bunbury Wildlife Park	Expenditure				(\$12,000)	
PR-2175	Replace office cabinets, desks and chairs 2017/18	Expenditure				(\$5,000)	
PR-2279	Replace corporate vehicles 2017/18	Income				\$303,585	
		Expenditure				(\$758,885)	
PR-1333	Replace bore filter - Pelican Point	Expenditure				(\$175,000)	
PR-3758	Asset Replacement - Personal Computers 2017/18	Expenditure				(\$13,000)	
PR-1517	Replace automatic reticulation systems 2017/18	Expenditure				(\$50,000)	
PR-1184	Reseal Spencer St South Bunbury (Beach Rd to Clarke St 1.03 - 2.05 SLK) RRG 16-17	Income				\$333,333	
		Expenditure				(\$500,000)	
PR-1734	Replace Christmas street decorations 2017/18	Expenditure				(\$16,638)	
PR-3562	Asset Replacement - Corporate Photocopiers 2017/18	Expenditure				(\$40,000)	

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-1903	Replace waste vehicles and plant 2017/18	Income				\$1,640,000	
		Expenditure				(\$2,180,000)	
PR-2245	Asset Replacement - Fixed and mobile phones 2017/18	Expenditure				(\$15,000)	
PR-3404	Refurbish community buildings	Expenditure					(\$315,003)
PR-3755	Asset Replacement - Corporate Photocopiers 2018/19	Expenditure					(\$44,000)
PR-2176	Replace office cabinets, desks and chairs 2018/19	Expenditure					(\$5,000)
PR-2196	Replace office equipment 2018/19	Expenditure					(\$5,000)
PR-1904	Replace waste vehicles and plant 2018/19	Income					\$140,000
		Expenditure					(\$510,000)
PR-1302	Replace playground equipment 2018/19	Expenditure					(\$100,000)
PR-2387	Rehabilitate foreshore marine walls 2018/19	Expenditure					(\$200,000)
PR-3405	Undertake renewal/refurbishment of corporate buildings (admin office and depot)	Expenditure					(\$250,000)
PR-2271	Asset Replacement - Server and cable network infrastructure 2018/19	Expenditure					(\$15,000)
PR-1507	Replace bore pumps 2018/19	Expenditure					(\$50,000)
PR-1501	Replace barbecues 2018/19	Expenditure					(\$10,000)
PR-2280	Replace corporate vehicles 2018/19	Income					\$290,210
		Expenditure					(\$717,505)
PR-2099	Reseal Symmons Street carpark	Expenditure					(\$75,000)
PR-2246	Asset Replacement - Fixed and mobile phones 2018/19	Expenditure					(\$10,000)
PR-1246	Prepare design for new depot (replacement for existing depot) (Construct PR-1248)	Expenditure					(\$50,000)
PR-1111	Reseal Picton Road, East Bunbury (0.08-1.16 SLK) RRG 18-19	Income					\$200,000
		Expenditure					(\$300,000)
PR-2255	Asset Replacement - Microwave and two way radio links 2018/19	Expenditure					(\$10,000)
PR-2094	Replace existing parking ticket machines 2018/19	Expenditure					(\$100,000)
PR-3759	Asset Replacement - Personal Computers 2018/19	Expenditure					(\$15,000)
PR-2262	Asset Replacement - Mobile devices and printers 2018/19	Expenditure					(\$10,000)
PR-1204	Reconstruct section and improve drainage Columba St South Bunbury	Expenditure					(\$200,000)
PR-1518	Replace automatic reticulation systems 2018/19	Expenditure					(\$50,000)
PR-2307	Replace corporate minor plant 2018/19	Expenditure					(\$30,000)
PR-1754	Replace Christmas street decorations 2018/19	Expenditure					(\$16,779)
PR-1474	Replace or renew paths 2018/19	Expenditure					(\$200,000)

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Renewal							
PR-1535	Renew landscaping and irrigation systems at Bunbury Wildlife Park	Expenditure					(\$50,000)
PR-2290	Replace corporate heavy plant 2018/19	Income					\$89,591
		Expenditure					(\$491,000)
Total Net Capital - Renewal (Income) or Expenditure:			(\$5,478,026)	(\$2,015,088)	(\$2,371,419)	(\$3,348,673)	(\$3,219,486)

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Upgrade							
PR-1931	Design stormwater outflow Horseshoe Lake / Stubbs Close / Preston River (Construct PR-2421)	Expenditure	(\$8,595)				
PR-3258	Construct Paths – Withers Action Plan	Expenditure	(\$72,509)				
PR-3221	Upgrade Irwin St Reserve	Expenditure	(\$202,731)				
PR-3136	Design additional existing Hungry Hollow and Surf Club beach access stairs and investigate erosion control measures	Expenditure	(\$85,688)				
PR-2554	Upgrade of emu enclosure at the Bunbury Wildlife Park as per strategic plan	Expenditure	(\$15,000)				
PR-1570	Upgrade stadium ground floor change rooms at the South West Sports Centre	Expenditure	(\$1,480)				
PR-3647	Upgrade drainage line Ecclestone St to Kelly St	Expenditure	(\$160,000)				
PR-2851	Design and Upgrade Ashrose Drive Reserve Withers (Design) - Withers Action Plan	Expenditure	(\$4,320)				
PR-3547	Install Air Conditioning Units to four work spaces at the Stirling Street Arts Centre	Expenditure	(\$25,000)				
PR-1154	Upgrade, modify supply utilities - ROW treatments 2014/15	Expenditure	(\$20,000)				
PR-2557	Construct a secondary entry/exit point for main walkthrough aviary at the Bunbury Wildlife Park	Expenditure	(\$8,000)				
PR-3636	South West Sports Centre Water Treatment Upgrades	Expenditure	(\$24,807)				
PR-3526	Upgrade 'exotic' walk through aviary at the Bunbury Wildlife Park	Expenditure	(\$6,500)				
PR-3171	Upgrade Stirling Street Boat Ramp Car and Trailer Parking	Income	\$150,000				
		Expenditure	(\$200,000)				
PR-3555	Renovate office Stirling Street Arts Centre	Expenditure	(\$10,000)				
PR-2552	Upgrade the walk-through aviary for the display of Red-Tail Black Cockatoos at the Bunbury Wildlife Park	Income		\$5,000			
		Expenditure		(\$25,000)			
PR-3785	Support Bunbury Regional Entertainment Centre - Foyer Monitors/Stage Monitors 2015/16	Expenditure		(\$23,700)			
PR-1383	Install second boundary fence around kangaroo enclosure at Bunbury Wildlife Park	Expenditure		(\$5,000)			
PR-3786	Support Bunbury Regional Entertainment Centre - Tech Area Completion 2015/16	Expenditure		(\$22,000)			
PR-3751	Replace domestic fridges/freezers in Bunbury Wildlife Park Cafe	Expenditure		(\$12,000)			
PR-1573	Prepare detailed designs for Parkfield / Wellington / Wittenoom Carparks	Expenditure			(\$30,000)		
PR-2084	Upgrade Wellington Street carpark	Expenditure				(\$50,000)	

Objective: 5.4 Apply best-practice asset management principles to optimise the City's infrastructure whilst minimising life-cycle costs

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Capital - Upgrade							
PR-1109	Upgrade street lighting on Sandridge Rd East Bunbury (Picton to Eelup RAB 0.7 - 1.85 SLK) RRG 18-19	Income					\$133,333
		Expenditure					(\$200,000)
Total Net Capital - Upgrade (Income) or Expenditure:			(\$694,630)	(\$82,700)	(\$30,000)	(\$50,000)	(\$66,667)
Operating - New Initiative Base Operating							
PR-3539	Carry out routine mechanical servicing Art Gallery, Libraries, Administration Building and Depots	Expenditure	(\$54,261)				
PR-3538	Annual service contract for lifts and electronic doors at Administration centre and other Council facilities	Expenditure	(\$38,360)				
PR-3253	Clean exterior of City Library	Expenditure	(\$15,000)				
PR-1679	Paint board walks	Expenditure	(\$7,860)				
Total Net Operating - New Initiative Base Operating (Income) or Expenditure:			(\$115,481)	\$0	\$0	\$0	\$0

Objective: 5.5 Ensure organisational capability

We will create an organisational environment that is focused on continuous improvement in all our processes. Our Workforce Plan will ensure that the City is well placed in terms of the human resourcing requirements for the effective delivery of Council's Strategic Community Plan.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Administer corporate training programs	(\$48,688)	(\$59,395)	(\$59,395)	(\$59,395)	(\$59,395)
Conduct organisation wide electrical tagging and maintenance of tagging register		(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)
Conduct OSH training (occupational safety and health)	(\$23,514)	(\$13,706)	(\$13,706)	(\$13,706)	(\$13,706)
Coordinate and support Community Development Team	(\$101,438)	(\$63,980)	(\$63,980)	(\$63,980)	(\$63,980)
Coordinate corporate uniforms	(\$7,006)	(\$12,807)	(\$12,807)	(\$12,807)	(\$12,807)
Coordinate employee assistance program	(\$33,441)	(\$35,454)	(\$35,454)	(\$35,454)	(\$35,454)
Coordinate employee performance and development assessments	(\$21,436)	(\$13,649)	(\$13,649)	(\$13,649)	(\$13,649)
Coordinate employee recruitment	(\$72,048)	(\$76,510)	(\$76,510)	(\$76,510)	(\$76,510)
Coordinate employee return to work programs	(\$21,893)	(\$3,853)	(\$3,853)	(\$3,853)	(\$3,853)
Coordinate employee staff amenities	(\$54,504)	(\$53,954)	(\$53,954)	(\$53,954)	(\$53,954)
Coordinate employee well-being program	(\$24,017)	(\$26,119)	(\$26,119)	(\$26,119)	(\$26,119)
Coordinate OSH committees (occupational safety and health)	(\$26,271)	(\$11,560)	(\$11,560)	(\$11,560)	(\$11,560)
Coordinate traineeship/cadetship program	(\$12,093)	(\$12,565)	(\$12,565)	(\$12,565)	(\$12,565)
Coordinate volunteer data	(\$15,068)	(\$10,592)	(\$10,592)	(\$10,592)	(\$10,592)
Coordinate workers compensation claims	\$43,220	(\$23,119)	(\$23,119)	(\$23,119)	(\$23,119)
Induct volunteers	(\$13,136)	(\$4,189)	(\$4,189)	(\$4,189)	(\$4,189)
Maintain payroll/organisation structure details	(\$46,631)	(\$52,922)	(\$52,922)	(\$52,922)	(\$52,922)
Prepare a business continuity plan for council	(\$23,549)	(\$23,229)	(\$23,229)	(\$23,229)	(\$23,229)
Prepare an emergency plan for council	(\$23,549)	(\$23,229)	(\$23,229)	(\$23,229)	(\$23,229)
Process payroll	(\$39,994)	(\$42,532)	(\$42,532)	(\$42,532)	(\$42,532)
Provide industrial relations advice	(\$4,000)	(\$4,000)	(\$4,000)	(\$4,000)	(\$4,000)
Provide payroll support to BHRC (Bunbury Harvey Regional Council)	(\$10,798)	(\$11,560)	(\$11,560)	(\$11,560)	(\$11,560)
Provide traineeships and cadetships	(\$304,938)	(\$340,129)	(\$340,129)	(\$340,129)	(\$340,129)
Train and develop employees Building and Trades	(\$5,360)	(\$6,360)	(\$6,360)	(\$6,360)	(\$6,360)

Objective: 5.5 Ensure organisational capability

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Train and develop employees Chief Executive Leadership	(\$9,900)	(\$15,900)	(\$15,900)	(\$15,900)	(\$15,900)
Train and develop employees Civil and Open Space Operations	(\$54,000)	(\$54,000)	(\$54,000)	(\$54,000)	(\$54,000)
Train and develop employees Community and Corporate Service Leadership	(\$4,194)	(\$6,000)	(\$6,000)	(\$6,000)	(\$6,000)
Train and develop employees Community Development and Events	(\$7,000)				
Train and develop employees Community Safety and Emergency Management	(\$18,000)	(\$18,000)	(\$18,000)	(\$18,000)	(\$18,000)
Train and develop employees Community, Arts and Culture	(\$5,500)	(\$16,500)	(\$16,500)	(\$16,500)	(\$16,500)
Train and develop employees Contracts and Property	(\$5,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Train and develop employees Corporate Governance	(\$2,900)	(\$2,900)	(\$2,900)	(\$2,900)	(\$2,900)
Train and develop employees Corporate Information	(\$4,000)	(\$4,000)	(\$4,000)	(\$4,000)	(\$4,000)
Train and develop employees Corporate Projects	(\$2,000)	(\$3,000)	(\$3,000)	(\$3,000)	(\$3,000)
Train and develop employees Corporate Support	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
Train and develop employees Customer Support	(\$1,500)	(\$2,800)	(\$2,800)	(\$2,800)	(\$2,800)
Train and develop employees Development Assessment and Building Certification	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Train and develop employees Engineering Transport and Traffic Management	(\$13,000)	(\$13,000)	(\$13,000)	(\$13,000)	(\$13,000)
Train and develop employees Environmental Health	(\$7,500)	(\$10,500)	(\$10,500)	(\$10,500)	(\$10,500)
Train and develop employees Finance Department	(\$12,000)	(\$12,000)	(\$12,000)	(\$12,000)	(\$12,000)
Train and develop employees Human Resources	(\$4,000)	(\$7,500)	(\$7,500)	(\$7,500)	(\$7,500)
Train and develop employees Information and Technology	(\$20,400)	(\$20,400)	(\$20,400)	(\$20,400)	(\$20,400)
Train and develop employees Libraries and Learning	(\$4,000)	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)
Train and develop employees Office of the Mayor	(\$3,000)	(\$3,000)	(\$3,000)	(\$3,000)	(\$3,000)
Train and develop employees Planning and Development Leadership	(\$5,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Train and develop employees Sport Leisure and Active Lifestyles	(\$14,000)	(\$22,000)	(\$22,000)	(\$22,000)	(\$22,000)
Train and develop employees Sustainability, Planning and Development	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Train and develop employees Tourism and Events	(\$3,000)	(\$6,200)	(\$6,200)	(\$6,200)	(\$6,200)
Train and develop employees Waste Operations	(\$5,985)	(\$7,500)	(\$7,500)	(\$7,500)	(\$7,500)
Train and develop employees Works and Services Leadership	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
Total Net Operating (Income) or Expenditure:	(\$1,128,031)	(\$1,214,613)	(\$1,214,613)	(\$1,214,613)	(\$1,214,613)

Objective: 5.5 Ensure organisational capability

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-3376	CASA required airport training 2015/2016	Expenditure		(\$5,000)			
PR-3377	CASA required airport training 2017/2018	Expenditure				(\$5,000)	
Total Net Operating - New Initiative One Off (Income) or Expenditure:			\$0	(\$5,000)	\$0	(\$5,000)	\$0
Capital - New (Expansion)							
PR-2183	Purchase office equipment 2014/15	Expenditure	(\$5,000)				
Total Net Capital - New (Expansion) (Income) or Expenditure:			(\$5,000)	\$0	\$0	\$0	\$0
Capital - Upgrade							
PR-3646	Construct a covered walkway at the Council Depot	Expenditure	(\$20,500)				
PR-3768	Improve security at Withers Library for staff using swipe card technology	Expenditure	(\$5,000)				
Total Net Capital - Upgrade (Income) or Expenditure:			(\$25,500)	\$0	\$0	\$0	\$0

Objective: 5.6 Improve local, regional, state, and national perceptions of Bunbury

Strategic relationships will form the basis for collaborations that deliver positive community benefits.

			Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating - New Initiative One Off							
PR-2447	Contribute to research to address identified regional issues as a member of the Regional Cities Alliance 2014/15	Expenditure	(\$34,257)				
PR-2448	Contribute to research to address identified regional issues as a member of the Regional Cities Alliance 2015/16	Expenditure		(\$34,670)			
PR-3875	Support Regional Cities Alliance	Expenditure			(\$15,000)	(\$15,000)	(\$15,000)
Total Net Operating - New Initiative One Off (Income) or Expenditure:			(\$34,257)	(\$34,670)	(\$15,000)	(\$15,000)	(\$15,000)

Objective: 5.7 Deliver services in a manner commensurate with community expectations

We will deliver core local government services at a level that correlates with the expectations of our residents and ratepayers.

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Assist other Departments Civil and Open Space Operations	(\$6,662)	(\$42,880)	(\$42,880)	(\$42,880)	(\$42,880)
Assist other Departments Environmental Health	(\$7,098)	(\$10,536)	(\$10,536)	(\$10,536)	(\$10,536)
Clean public conveniences at Wildlife Park	(\$2,300)	(\$2,500)	(\$2,500)	(\$2,500)	(\$2,500)
Conduct wildlife park marketing	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)
Coordinate bookings for Hay Park Community Hall	(\$14,249)				
Coordinate event bookings for community facilities		\$10,000	\$20,000	\$20,000	\$20,000
Coordinate special projects	(\$114,858)				
Lead directorate Community and Corporate Services	(\$235,098)	(\$309,804)	(\$309,804)	(\$309,804)	(\$309,804)
Lead directorate Corporate Services	(\$228,573)				
Lead directorate Planning and Development Services	(\$241,757)	(\$236,941)	(\$236,941)	(\$236,941)	(\$236,941)
Lead directorate Works and Services	(\$324,854)	(\$336,383)	(\$336,383)	(\$336,383)	(\$336,383)
Lead organisation Chief Executive Leadership	(\$459,216)	(\$475,463)	(\$480,463)	(\$480,463)	(\$480,463)
Manage department Assets and Projects		(\$129,681)	(\$138,463)	(\$156,116)	(\$182,728)
Manage department Building and Trades	(\$154,780)	(\$159,992)	(\$170,827)	(\$192,606)	(\$225,438)
Manage Department Civil and Open Space Operations	(\$386,165)	(\$294,025)	(\$313,937)	(\$353,961)	(\$414,298)
Manage department Community Developments and Events	(\$41,057)				
Manage department Community Safety and Emergency Management	(\$201,696)	(\$205,228)	(\$219,127)	(\$247,063)	(\$289,178)
Manage department Community, Arts and Culture	(\$120,827)	(\$170,742)	(\$182,305)	(\$205,547)	(\$240,585)
Manage department Contracts and Property	(\$125,773)	(\$138,792)	(\$148,191)	(\$167,084)	(\$195,566)
Manage department Corporate Governance	(\$171,434)	(\$189,879)	(\$202,738)	(\$228,585)	(\$267,550)
Manage department Corporate Projects	(\$127,201)	(\$132,533)	(\$141,509)	(\$159,549)	(\$186,746)
Manage department Development Assessment and Building Certification	(\$223,610)	(\$88,383)	(\$88,383)	(\$88,383)	(\$88,383)
Manage department Engineering Transport and Traffic Management	(\$214,747)	(\$261,657)	(\$279,377)	(\$314,995)	(\$368,689)
Manage department Environmental Health	(\$172,712)	(\$175,384)	(\$187,262)	(\$211,136)	(\$247,126)
Manage department Finance	(\$224,274)	(\$227,991)	(\$243,431)	(\$274,466)	(\$321,252)

Objective: 5.7 Deliver services in a manner commensurate with community expectations

	Forecast 14/15	Forecast 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19
Operating					
Manage department Human Resources	(\$154,139)	(\$187,672)	(\$200,382)	(\$225,928)	(\$264,440)
Manage department Information and Technology	(\$160,338)	(\$168,511)	(\$179,923)	(\$202,861)	(\$237,441)
Manage department Information, Libraries and Customer Support	(\$121,423)	(\$121,868)	(\$130,121)	(\$146,710)	(\$171,719)
Manage department Recreation and Sport Development	(\$222,195)	(\$226,224)	(\$241,545)	(\$272,339)	(\$318,762)
Manage department Sustainability, Planning and Development	(\$238,039)	(\$247,427)	(\$264,184)	(\$297,864)	(\$348,638)
Manage department Tourism and Events	(\$124,759)	(\$126,997)	(\$135,598)	(\$152,885)	(\$178,946)
Manage department Waste Operations	(\$331,722)	(\$385,610)	(\$411,725)	(\$464,215)	(\$543,345)
Operate community facilities	(\$31,465)	(\$35,023)	(\$35,023)	(\$35,023)	(\$35,023)
Operate council office facilities	(\$164,940)	(\$168,700)	(\$168,700)	(\$168,700)	(\$168,700)
Operate depot facility	(\$34,701)	(\$39,645)	(\$39,645)	(\$39,645)	(\$39,645)
Operate visitor information centre	(\$293,467)	(\$307,401)	(\$307,401)	(\$307,401)	(\$307,401)
Operate wildlife park	(\$14,221)	(\$88,761)	(\$33,761)	(\$33,761)	(\$32,761)
Operate wildlife park cafe	(\$69,546)	(\$79,864)	(\$79,864)	(\$79,864)	(\$79,864)
Provide Human Resource support to BHRC (Bunbury Harvey Regional Council)		(\$9,100)	(\$9,100)	(\$9,100)	(\$9,100)
Provide in-kind support - Festival and Event Development	\$5,415				
Respond to general enquiries (customer service)	(\$143,160)	(\$187,573)	(\$187,573)	(\$187,573)	(\$187,573)
Undertake private works (Building and Trades)	\$1,150	\$1,150	\$1,150	\$1,150	\$1,150
Total Net Operating (Income) or Expenditure:	(\$5,916,491)	(\$5,978,020)	(\$6,158,452)	(\$6,401,289)	(\$6,645,554)
Operating - New Initiative One Off					
PR-3622 Administer Community Funding (Capacity Building) Programs 2014/15 Expenditure	(\$5,000)				
Total Net Operating - New Initiative One Off (Income) or Expenditure:	(\$5,000)	\$0	\$0	\$0	\$0
Capital - New (Expansion)					
PR-2346 Purchase additional corporate minor plant 2014/15 Expenditure	(\$10,000)				
PR-3529 Expand path network in Bunbury Wildlife Park to create/improve access to exhibits Expenditure	(\$22,000)	(\$10,000)			
Total Net Capital - New (Expansion) (Income) or Expenditure:	(\$32,000)	(\$10,000)	\$0	\$0	\$0

Operating and Capital Projects

Community and Corporate Services		Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
Community, Arts and Culture Capital - New (Expansion)								
PR-3186 Purchase artworks for the City Art Collection 2015/16 (700537)		01/07/2015	30/06/2016	\$15,000				
Source of Funds:	COB Cash - Unrestricted			\$15,000				
				Expenditure		\$15,000		
Annual budget allocation for the purchase of (indoor) art works for the City of Bunbury Collection. The adopted City Art Collection Policy details the criteria and process for acquisitions.								
PR-2734 Undertake exhibition fit-out for Bunbury Museum and Heritage Centre (includes fit-out of shop) (700544)		01/07/2015	30/06/2016	\$760,000				
Source of Funds:	COB Loan Borrowing			\$320,000				
	Contribution - External Organisation			\$140,000				
	Grant - State Government			\$300,000				
				Income		-\$440,000		
				Expenditure		\$760,000		
Stage 3 of the Paisley Centre/Bunbury Museum project will provide a final fit-out of the building with exhibition/display material and lighting infrastructure. Exhibitions will be based on the Bunbury Museum collection and loans, as well as visiting exhibitions. This will be a core function of the Museum in line with its educational, entertainment and research activities. Estimated indicative costs are \$760,000 (budgeted as somewhat less than the industry benchmark costings of \$2,000 per sqm, plus contingencies for consultancy and labour due to recognition of budget constraints). External museum income will be sought from in-kind donations, grants, and corporate and private sponsorships. - Grant application to SWDC is currently under consideration (as at February 2015). - Community fundraising appears to have generated \$140K. Assuming the fit-out can be funded and undertaken in 2015, the proposed opening date for the Museum will be December 2015.								
PR-3187 Purchase artworks for the City Art Collection 2016/17 (700637)		01/07/2016	30/06/2017	\$15,000				
Source of Funds:	COB Cash - Unrestricted			\$15,000				
				Expenditure			\$15,000	
Annual budget allocation for the purchase of (indoor) art works for the City of Bunbury Collection. The adopted City Art Collection Policy details the criteria and process for acquisitions.								
PR-3189 Purchase artworks for the City Art Collection 2017/18 (700694)		01/07/2017	30/06/2018	\$15,000				
Source of Funds:	COB Cash - Unrestricted			\$15,000				
				Expenditure				\$15,000
Annual budget allocation for the purchase of (indoor) art works for the City of Bunbury Collection. The adopted City Art Collection Policy details the criteria and process for acquisitions.								
PR-3816 Purchase of new Public Art 2017/18 (700695)		01/07/2017	30/06/2018	\$25,000				
Source of Funds:	COB Cash - Unrestricted			\$25,000				
				Expenditure				\$25,000
Purchase of new Public Art, annual allocation as per Council Decision 17/12. Accumulated annual allocations are to be used towards new public art installations.								
PR-3190 Purchase artworks for the City Art Collection 2018/19 (700747)		01/07/2018	30/06/2019	\$15,000				
Source of Funds:	COB Cash - Unrestricted			\$15,000				
				Expenditure				\$15,000
Annual budget allocation for the purchase of (indoor) art works for the City of Bunbury Collection. The adopted City Art Collection Policy details the criteria and process for acquisitions.								

Community and Corporate Services

	Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
Community, Arts and Culture Capital - New (Expansion)							
PR-3817 Purchase of new Public Art 2018/19 (700748)	01/07/2018	30/06/2019	\$25,000				
Source of Funds: COB Cash - Unrestricted			\$25,000				
			Expenditure				\$25,000
Purchase of new Public Art, annual allocation as per Council Decision 17/12. Accumulated annual allocations are to be used towards new public art installations.							
Total - Capital - New (Expansion)				\$335,000	\$15,000	\$40,000	\$40,000

Community and Corporate Services		Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
Community, Arts and Culture Capital - Renewal								
PR-3006 Support the Stirling Street Arts Centre for 2016/17 (700648)		01/07/2016	30/06/2017	\$20,000				
Source of Funds:	COB Cash - Unrestricted			\$20,000				
				Expenditure		\$20,000		
<p>The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. This is an estimate for capital project requests the City expects to receive from the SSAC for the 2016/17 year (included in this report for financial planning purposes) and details/amounts will be updated once their application is received in December 2015.</p>								
PR-3014 Support Bunbury Regional Entertainment Centre (BREC) through the replacement of equipment 2016/17 (700647)		01/07/2016	30/06/2017	\$75,000				
Source of Funds:	COB Cash - Unrestricted			\$75,000				
				Expenditure		\$75,000		
<p>The BREC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. This is an estimate for capital project requests the City expects to receive from the BREC for the 2016/17 year (included in this report for financial planning purposes) and details/amounts will be updated once their application is received in December 2015.</p>								
PR-3820 Support the Stirling Street Arts Centre for 2017/18 (700708)		01/07/2017	30/06/2018	\$20,000				
Source of Funds:	COB Cash - Unrestricted			\$20,000				
				Expenditure			\$20,000	
<p>The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. This is an estimate for capital project requests the City expects to receive from the SSAC for the 2017/18 year (included in this report for financial planning purposes) and details/amounts will be updated once their application is received in December 2016.</p>								
PR-3818 Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2017/18 (700707)		01/07/2017	30/06/2018	\$125,000				
Source of Funds:	COB Cash - Unrestricted			\$125,000				
				Expenditure			\$125,000	
<p>The BREC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. This is an estimate for capital project requests the City expects to receive from the BREC for the 2017/18 year (included in this report for financial planning purposes) and details/amounts will be updated once their application is received in December 2016.</p>								
PR-3821 Support the Stirling Street Arts Centre for 2018/19 (700760)		01/07/2018	30/06/2019	\$20,000				
Source of Funds:	COB Cash - Unrestricted			\$20,000				
				Expenditure				\$20,000
<p>The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. This is an estimate for capital project requests the City expects to receive from the SSAC for the 2018/19 year (included in this report for financial planning purposes) and details/amounts will be updated once their application is received in December 2017.</p>								
PR-3819 Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2018/19 (700759)		01/07/2018	30/06/2019	\$125,000				
Source of Funds:	COB Cash - Unrestricted			\$125,000				
				Expenditure				\$125,000
<p>The BREC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. This is an estimate for capital project requests the City expects to receive from the BREC for the 2018/19 year (included in this report for financial planning purposes) and details/amounts will be updated once their application is received in December 2017.</p>								
Total - Capital - Renewal						\$95,000	\$145,000	\$145,000

Community and Corporate Services	Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
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**Community, Arts and Culture
Capital - Upgrade**

PR-3763 Detailed design for the redevelopment of Bunbury Regional Art Gallery (BRAG) foyer to improve levels of customer service, security and amenities (600508) \$10,000

Source of Funds: COB Cash - Unrestricted \$10,000

Expenditure \$10,000

The Bunbury Regional Art Gallery currently does not have a foyer. There is no reception area, point of welcome or customer service function. Lack of a foyer also creates a serious security weakness in that visitors can arrive and depart from the building without surveillance. Visitor expectations of a leading regional gallery include cafe and retail amenities, appropriate reception and modern clean toilets; The Bunbury Regional Art Gallery is deficient in all of these.

Total - Capital - Upgrade **\$10,000**

PR-2553 Provide support for the Bunbury Regional Trade Training Centre (600276)

01/07/2013 30/06/2016 \$30,000

Source of Funds: COB Cash - Unrestricted \$30,000

Expenditure \$10,000

The Bunbury Regional Trade Training Centre (BRTTC) was established to improve the education and training outcomes of up to 5,050 secondary students by providing centralised support and opportunities to those young people wishing to study a trade in the Bunbury area. This number currently includes 109 indigenous students across 14 schools, two of which are education support facilities.

A three-year Memorandum of Understanding (MOU) is in place between the BRTTC and the City outlining performance measures for the three years. Funding has been agreed at \$10,000 per annum (total \$30,000 over three years) to help support and develop sustainability of the BRTTC. This MOU was approved by Council through the 2013/14 budget and the 2015/2016 financial year is the final year of the 3 year agreement.

PR-2946 Provide support to "Youth Care" 2013/14 to 2015/16 (600274)

01/07/2013 30/06/2016 \$27,000

Source of Funds: COB Cash - Unrestricted \$27,000

Expenditure \$9,000

The Bunbury Regional YouthCARE (BRYC) is a community based organisation operating as a regional council. BRYC's role is to raise funds for, and to support the provision and role of, school chaplains in Government Schools. While YouthCARE is a religious organisation, the chaplaincy services are those of pastoral care and counselling. Due to projected demand for school chaplaincy services outstripping BRYC's ability to maintain and expand its community fundraising capacity, BRYC approached the City of Bunbury to seek a minor line item contribution of \$9,000 per year towards maintaining the five-days per week school chaplains.

A three year MOU between BRYC and the City outlining performance measures for the three years funding is in place, at \$9,000 per annum (total of \$27,000 over three years), to help support and develop sustainability. This was approved through the 2013/14 Budget and 2015/2016 is the final year of 3 year agreement.

PR-2947 Support Bunbury Men of Song (600189)

01/07/2013 30/06/2016 \$30,000

Source of Funds: COB Cash - Unrestricted \$30,000

Expenditure \$10,000

At the Council briefing session of 27 November 2012, there was a presentation from the Bunbury Men of Song requesting financial support over the next 3 years. An allocation of \$10,000 per annum for three years was subsequently approved during 2013/14 budget deliberations. A three year Memorandum of Understanding (MOU) is currently in place with the Bunbury Men of Song, which includes performance measures for the three years funded. 2015/16 is the third and final year of this MOU.

PR-3717 Develop the inaugural Bunbury Heritage Festival including the official launch and commemoration of the Bunbury Museum and Heritage Centre (600529)

01/01/2015 30/12/2015 \$20,000

Source of Funds: COB Cash - Unrestricted \$10,000
Grant - South West Development Commission \$10,000

Income -\$10,000
Expenditure \$20,000

The official opening of the Bunbury Museum and Heritage Centre will be a unique opportunity to promote the Museum and reconnect the community with many forms of its cultural heritage - built, collections and long-standing community groups, many of which are approaching their centenaries. The official opening, with a high profile guest list, is also an opportunity to promote Bunbury's cultural heritage to visitors, and a catalyst for other heritage-related projects. It could include a street parade, performances and linked displays involving a variety of venues. Initial planning/scoping for an opening celebration/festival is underway. The anticipated date for opening is December 2015, assuming the final fit-out has been funded and is complete.

PR-3713 Develop an exhibition in liaison with the National Archives of Australia (600491)

01/01/2015 30/06/2016 \$5,500

Source of Funds: COB Cash - Unrestricted \$5,500

Expenditure \$3,500

Development of a Museum exhibition in liaison with the National Archives of Australia. This will involve hosting a travelling exhibition 'A Place to Call Home' on a national migration theme December 2015-March 2016, costing \$1,500, and also mounting a linked Bunbury migration/multicultural exhibition, to mark the official launch of the Bunbury Museum and Heritage Centre. This exhibition will form a key element of the Museum opening festivities and is an opportunity to showcase future potential. This exhibition is scheduled to arrive at the Museum 28 November 2015 in time for the opening in December 2015.

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Community, Arts and Culture
Operating - New Initiative One Off**

PR-3837 Support King Cottage Museum 2015/16 (600610) **01/07/2015** **30/06/2016** **\$31,544**

Source of Funds: COB Cash - Unrestricted \$31,544

Expenditure \$31,544

The Bunbury Historical Society (BHS) manages the King Cottage Museum on behalf of the City. The BHS applies for funding from the City each year through Cultural and Facilities Funding and the amount allocated is determined by Council each year through the budget process.

PR-3854 Acquire Bunbury Museum and Heritage Centre collection items 2015/16 (600612) **01/07/2015** **30/06/2016** **\$5,000**

Source of Funds: COB Cash - Unrestricted \$5,000

Expenditure \$5,000

An annual allocation is requested to enable acquisitions for the Museum Collection when opportunities present. These opportunities cannot be predicted, but when they do present, they are usually extremely rare and valuable and the City needs to be in a position to make a bid quickly. Should the allocated funds not be expended in a financial year, they are simply returned.

PR-3734 Plan and implement Access Accreditation Program (600501) **01/07/2015** **30/06/2016** **\$5,000**

Source of Funds: COB Cash - Unrestricted \$5,000

Expenditure \$5,000

As part of Bunbury's goal to become the Most Accessible Regional City in Australia (MARCIA), the MARCIA Working Group decided an Access Accreditation Program for business, industry, community and government bodies in Bunbury would be a good start to educate the community on access standards and encourage the community to be involved in implementing access solutions. This project is in response to frequent community feedback that all facilities need to be increasingly accessible and communities increasingly inclusive. The proposed project will realise these aims by creating an accreditation program similar to that for visitor centres to which organisations and businesses can sign up for and promote their accessibility.

A 2014 grant application was unsuccessful, however, work towards this aim will continue in-house.

PR-3812 Coordinate "Love Where You Live" outdoor cinema event 2016 (600554) **01/07/2015** **30/06/2016** **\$10,000**

Source of Funds: COB Cash - Unrestricted \$10,000

Expenditure \$10,000

The City has planned and delivered two "Love Where You Live" series of community screenings in suburbs around Bunbury during February/March 2014 and February/March 2015 as a place-making exercise. It is intended that another series would be run in 2016 to continue with the momentum from the success of the first two. Staff will endeavour to attract additional sponsorship as these events grow to minimise the cost to the City. The medium/long term plan is to work progressively with local community/neighbourhood groups and eventually see these events coordinated by the community with minimal support from the City. This project provides a platform for the City to work with local communities and adds value to other community development initiatives.

PR-3845 Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2015/16 (600607) **01/07/2015** **30/06/2016** **\$365,758**

Source of Funds: COB Cash - Unrestricted \$365,758

Expenditure \$365,758

The BREC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2015/16, the BREC has requested an operating subsidy of \$365,758 (NOTE: this request is separate from their request for funding for capital items for 2015/16).

PR-3849 Support Stirling Street Arts Centre (SSAC) - operating subsidy 2015/16 (600611) **01/07/2015** **30/06/2016** **\$66,625**

Source of Funds: COB Cash - Unrestricted \$66,625

Expenditure \$66,625

The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2015/16, the SSAC has requested an operating subsidy of \$66,625 (NOTE: this request is separate from their request for funding for capital items for 2015/16).

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Community, Arts and Culture
Operating - New Initiative One Off**

PR-3723 Conduct Grandfamilies Fun Day 2015/16 (600525) **01/07/2015** **30/06/2016** **\$11,000**

Source of Funds: **COB Cash - Unrestricted** **\$6,000**
 Grant - State Government **\$5,000**

Income **-\$5,000**
Expenditure **\$11,000**

The 2015 Grandfamilies Fun Day is planned for Saturday 14 November 2015 to coincide with the end of Seniors Week. This is an annual event held at the Bunbury Wildlife Park and has attracted up to 3,000 people in recent years.

PR-3772 Provide funding for a "Quick Response Place-making" Funding Round 2015/16 (600516) **01/07/2015** **30/06/2016** **\$20,000**

Source of Funds: **COB Cash - Unrestricted** **\$20,000**

Expenditure **\$20,000**

During assessment of the 2014/2015 events and community funding rounds, it was identified that these existing funding rounds did not have the capacity to address smaller place-making projects which would generate vibrancy and a greater sense of place in Bunbury. A place-making funding round will meet this need and ensure Council can demonstrate its commitment to the "enabler" role that it wants to play as identified in the Creative Strategy (endorsed by Council in January 2015).

PR-3861 Provide funding for a "Community Grants" Funding Round 2015/16 (600609) **01/07/2015** **30/06/2016** **\$80,000**

Source of Funds: **COB Cash - Unrestricted** **\$80,000**

Expenditure **\$80,000**

In 2012, Council resolved to establish an annual "Community Grants" funding round with \$100K to be made available each year for this purpose. Since then, a separate events funding program has been established and the value of the applications to the community grant funding program has halved. In 2014/15, only \$78,417.50 was allocated in the annual community grants funding round so Council resolved to run a second (smaller) grant round in January 2015 to enable community groups/organisations to access the remaining funds.

It is proposed that the money available for 2015/16 be reduced to \$80,000 in 2015/16 with other grant rounds being made available for applications relating to events, place-making and arts (these groups would traditionally have applied through the general community grant funding rounds). The community grant funding application criteria will be reviewed prior to the 2015/16 round to ensure they do not overlap with other rounds.

PR-3841 Support Bunbury City Band 2015/16 (600608) **01/07/2015** **30/06/2016** **\$6,150**

Source of Funds: **COB Cash - Unrestricted** **\$6,150**

Expenditure **\$6,150**

The Bunbury City Band has applied for funding through Council's Cultural Organisations and Facilities Funding. For 2015/16 they have requested \$7,600, a significant increase on 2014/15 when they received \$6,000 but less than the amount they received in 2012/13. They also have a peppercorn lease with the City as the primary tenant for their band rooms. The City owns the instruments (currently valued at \$175,000) and the Bunbury City Band provides ongoing care for these as part of the ongoing arrangement.

PR-3798 Support Bunbury Sea Rescue 2015/16 (600520) **01/07/2015** **30/06/2016** **\$1,500**

Source of Funds: **COB Cash - Unrestricted** **\$1,500**

Expenditure **\$1,500**

Bunbury Sea Rescue has applied for funding through Council's Cultural and Facilities Funding. They provide marine rescue services for the Bunbury community and have applied for \$1,500 towards the cost of running this service because while they receive some minimal funding from DFES, they are not a recipient of ESL (Emergency Services Levy). Bunbury Sea Rescue works to raise money annually to supplement the income they receive, however, the organisation runs on volunteers, many of whom also have jobs elsewhere.

PR-3853 Support Anzac Day Working Group 2015/16 (600606) **01/07/2015** **30/06/2016** **\$4,579**

Source of Funds: **COB Cash - Unrestricted** **\$4,579**

Expenditure **\$4,579**

Council traditionally provides a subsidy to the Returned Services League Bunbury's Anzac Day Working Group each year. This group has not been required to apply to Council for this funding as the allocation has been treated as a line item in the baseline budget. In 2014/15, the Anzac Day Working Group received \$4,579 and the same amount again has been proposed for 2015/16, 2016/17, 2017/18 and 2018/19. The amount allocated is at the discretion of Council and determined through the budget process.

Community and Corporate Services	Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
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**Community, Arts and Culture
Operating - New Initiative One Off**

PR-3766 Provide funding for an "Arts and Culture" Funding Round 2015/16 (600531) 01/07/2015 30/06/2016 \$20,000

Source of Funds: COB Cash - Unrestricted \$20,000

Expenditure \$20,000

During assessment of the 2014/15 events and community grant rounds, it was identified that arts projects are not adequately addressed by either of these funding rounds. Community arts projects are an important element of fostering a vibrant and dynamic city. In line with Council's Creative Strategy (endorsed in January 2015), it is proposed to establish an annual "Arts and Culture" Funding Round to enable applications for such projects to be considered.

Suggested criteria for applications include:

- Demonstrated community benefit
- Evidence that the project will include innovation and creative risk taking
- The project will contribute to developing the arts in Bunbury (for the industry and/or the community)

PR-2716 Deliver marketing program for Bunbury Museum and Heritage Centre (brand, banners and signage) 2015/16 and 2016/17 (600404) 01/07/2015 30/06/2017 \$15,000

Source of Funds: COB Cash - Unrestricted \$15,000

Expenditure \$10,000 \$5,000

Promotional/marketing campaign for the Bunbury Museum and Heritage Centre to target the community and visitors to Bunbury through street signage, advertising in appropriate media, banners, collateral, etc, utilising internal marketing expertise. The Museum's opening will be a major springboard opportunity to increase broader community interest and participation.

PR-3856 Support Anzac Day Working Group 2016/17 (600613) 01/07/2016 30/06/2017 \$4,579

Source of Funds: COB Cash - Unrestricted \$4,579

Expenditure \$4,579

Council traditionally provides a subsidy to the Returned Services League Bunbury's Anzac Day Working Group each year. This group has not been required to apply to Council for this funding as the allocation has been treated as a line item in the baseline budget. In 2014/15, the Anzac Day Working Group received \$4,579 and the same amount again has been proposed for 2015/16, 2016/17, 2017/18 and 2018/19. The amount allocated is at the discretion of Council and determined through the budget process.

PR-3825 Provide funding for an "Arts and Culture" Funding Round 2016/17 (600561) 01/07/2016 30/06/2017 \$20,000

Source of Funds: COB Cash - Unrestricted \$20,000

Expenditure \$20,000

During assessment of the 2014/15 events and community grant rounds, it was identified that arts projects are not adequately addressed by either of these funding rounds. Community arts projects are an important element of fostering a vibrant and dynamic city. In line with Council's Creative Strategy (endorsed in January 2015), it is proposed to establish an annual "Arts and Culture" Funding Round to enable applications for such projects to be considered.

Suggested criteria for applications include:

- Demonstrated community benefit
- Evidence that the project will include innovation and creative risk taking
- The project will contribute to developing the arts in Bunbury (for the industry and/or the community)

PR-3862 Provide funding for a "Community Grants" Funding Round 2016/17 (600616) 01/07/2016 30/06/2017 \$80,000

Source of Funds: COB Cash - Unrestricted \$80,000

Expenditure \$80,000

In 2012, Council resolved to establish an annual "Community Grants" funding round with \$100K to be made available each year for this purpose. Since then, a separate events funding program has been established and the value of the applications to the community grant funding program has halved. In 2014/15, only \$78,417.50 was allocated in the annual community grants funding round so Council resolved to run a second (smaller) grant round in January 2015 to enable community groups/organisations to access the remaining funds.

It is proposed that \$80,000 be made available annually for community grants with other grant rounds being established for applications relating to events, place-making and arts.

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Community, Arts and Culture
Operating - New Initiative One Off**

PR-3850 Support Stirling Street Arts Centre (SSAC) - operating subsidy 2016/17 (600618) **01/07/2016** **30/06/2017** **\$66,625**

Source of Funds: **COB Cash - Unrestricted** **\$66,625**

Expenditure **\$66,625**

The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2016/17, an estimated operating subsidy of \$66,625 has been entered for financial planning purposes but will need to be confirmed when SSAC submits its application in December 2015. (NOTE: this request will be separate from their request for funding for capital items for 2016/17).

PR-3838 Support King Cottage Museum 2016/17 (600617) **01/07/2016** **30/06/2017** **\$31,544**

Source of Funds: **COB Cash - Unrestricted** **\$31,544**

Expenditure **\$31,544**

The Bunbury Historical Society (BHS) manages the King Cottage Museum on behalf of the City. The BHS applies for funding from the City each year through Cultural and Facilities Funding and the amount allocated is determined by Council each year through the budget process.

PR-3842 Support Bunbury City Band 2016/17 (600615) **01/07/2016** **30/06/2017** **\$6,150**

Source of Funds: **COB Cash - Unrestricted** **\$6,150**

Expenditure **\$6,150**

The Bunbury City Band applies for funding each year through Council's Cultural Organisations and Facilities Funding. The amount they receive is determined by Council through the budget process. A provisional amount of \$6,150 has been entered for the 2016/17 financial year for financial planning purposes. Note: the Bunbury City Band has a peppercorn lease with the City as the primary tenant for their band rooms. The City owns the instruments (currently valued at \$175,000) and the Bunbury City Band provides ongoing care for these as part of the ongoing arrangement.

PR-2551 Deliver a Youth Leadership Forum 2016/17 (600433) **01/07/2016** **30/06/2017** **\$10,000**

Source of Funds: **COB Cash - Unrestricted** **\$5,000**
 Grant - State Government **\$5,000**

Expenditure **\$10,000**

Responses to the Bunbury 2030 survey completed in 2012 demonstrated a strong desire for increased youth development initiatives in Bunbury, particularly in regard to youth leadership skills and opportunities. The Youth Leadership Forum is proposed for April 2017 (to coincide with National Youth Week) with the purpose of connecting the Greater Bunbury regional youth and identifying future initiatives/directions for youth leadership training. This project has the support of the YAC.

PR-3866 Conduct 25-year celebrations for the Bunbury-Setagaya Sister City Relationship (600635) **01/07/2016** **30/06/2017** **\$20,000**

Source of Funds: **COB Cash - Unrestricted** **\$20,000**

Expenditure **\$20,000**

The Bunbury-Setagaya Sister City relationship has been active for 25 years. During this time, numerous student exchanges, lanterns festivals, runner exchanges and photographic exhibitions have been conducted. It is proposed that the 25-year anniversary is marked with a local celebration and some initial planting/landscaping to start off the originally planned Friendship Garden, which was announced at the 20-year celebrations.

PR-3855 Acquire Bunbury Museum and Heritage Centre collection items 2016/17 (600619) **01/07/2016** **30/06/2017** **\$5,000**

Source of Funds: **COB Cash - Unrestricted** **\$5,000**

Expenditure **\$5,000**

An annual allocation is requested to enable acquisitions for the Museum Collection when opportunities present. These opportunities cannot be predicted, but when they do present, they are usually extremely rare and valuable and the City needs to be in a position to make a bid quickly. Should the allocated funds not be expended in a financial year, they are simply returned.

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Community, Arts and Culture
Operating - New Initiative One Off**

PR-3822 Provide funding for a "Quick Response Place-making" Funding Round 2016/17 (600560) **01/07/2016** **30/06/2017** **\$20,000**

Source of Funds: COB Cash - Unrestricted \$20,000

Expenditure \$20,000

During assessment of the 2014/2015 events and community funding rounds, it was identified that these existing funding rounds did not have the capacity to address smaller place-making projects which would generate vibrancy and a greater sense of place in Bunbury. A place-making funding round will meet this need and ensure Council can demonstrate its commitment to the "enabler" role that it wants to play as identified in the Creative Strategy (endorsed by Council in January 2015).

PR-3292 Conduct Grandfamilies Fun Day 2016/17 (600562) **01/07/2016** **30/06/2017** **\$6,000**

Source of Funds: COB Cash - Unrestricted \$6,000

Expenditure \$6,000

The 2016 Grandfamilies Fun Day will be planned for November 2016 to coincide with Seniors Week. This is an annual event held at the Bunbury Wildlife Park and has attracted up to 3,000 people in recent years.

PR-3846 Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2016/17 (600614) **01/07/2016** **30/06/2017** **\$274,318**

Source of Funds: COB Cash - Unrestricted \$274,318

Expenditure \$274,318

The BREC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2016/17, an estimated operating subsidy of \$274,318 has been entered for financial planning purposes but will need to be confirmed when BREC submits its application in December 2015. This amount is a significant decrease on the 2015/16 year with a view to BREC becoming less reliant on the City for funding and achieving financial sustainability by 2019/20.
(NOTE: this request will be separate from their request for funding for capital items for 2016/17).

PR-3839 Support King Cottage Museum 2017/18 (600624) **01/07/2017** **30/06/2018** **\$31,544**

Source of Funds: COB Cash - Unrestricted \$31,544

Expenditure \$31,544

The Bunbury Historical Society (BHS) manages the King Cottage Museum on behalf of the City. The BHS applies for funding from the City each year through Cultural and Facilities Funding and the amount allocated is determined by Council each year through the budget process.

PR-3823 Provide funding for a "Quick Response Place-making" Funding Round 2017/18 (600577) **01/07/2017** **30/06/2018** **\$20,000**

Source of Funds: COB Cash - Unrestricted \$20,000

Expenditure \$20,000

During assessment of the 2014/2015 events and community funding rounds, it was identified that these existing funding rounds did not have the capacity to address smaller place making projects which would generate vibrancy and a greater sense of place in Bunbury. A place-making funding round will meet this need and ensure Council can demonstrate its commitment to the "enabler" role that it wants to play as identified in the Creative Strategy (endorsed by Council in January 2015).

PR-3847 Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2017/18 (600621) **01/07/2017** **30/06/2018** **\$182,878**

Source of Funds: COB Cash - Unrestricted \$182,878

Expenditure \$182,878

The BREC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2017/18, an estimated operating subsidy of \$182,878 has been entered for financial planning purposes but will need to be confirmed when BREC submits its application in December 2016. This amount is a significant decrease on the 2016/17 year with a view to BREC becoming less reliant on the City for funding and achieving financial sustainability by 2019/20.
(NOTE: this request will be separate from their request for funding for capital items for 2017/18)

Community and Corporate Services	Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
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**Community, Arts and Culture
Operating - New Initiative One Off**

PR-3843 Support Bunbury City Band 2017/18 (600622) 01/07/2017 30/06/2018 \$6,150

Source of Funds: COB Cash - Unrestricted \$6,150

Expenditure \$6,150

The Bunbury City Band applies for funding each year through Council's Cultural Organisations and Facilities Funding. The amount they receive is determined by Council through the budget process. A provisional amount of \$6,150 has been entered for the 2017/18 financial year for financial planning purposes. Note: the Bunbury City Band has a peppercorn lease with the City as the primary tenant for their band rooms. The City owns the instruments (currently valued at \$175,000) and the Bunbury City Band provides ongoing care for these as part of the ongoing arrangement.

PR-3293 Conduct Grandfamilies Fun Day 2017/18 (600579) 01/07/2017 30/06/2018 \$6,000

Source of Funds: COB Cash - Unrestricted \$6,000

Expenditure \$6,000

The 2017 Grandfamilies Fun Day will be planned for November 2017 to coincide with Seniors Week. This is an annual event held at the Bunbury Wildlife Park and has attracted up to 3,000 people in recent years.

PR-3859 Support Anzac Day Working Group 2017/18 (600620) 01/07/2017 30/06/2018 \$4,579

Source of Funds: COB Cash - Unrestricted \$4,579

Expenditure \$4,579

Council traditionally provides a subsidy to the Returned Services League Bunbury's Anzac Day Working Group each year. This group has not been required to apply to Council for this funding as the allocation has been treated as a line item in the baseline budget. In 2014/15, the Anzac Day Working Group received \$4,579 and the same amount again has been proposed for 2015/16, 2016/17, 2017/18 and 2018/19. The amount allocated is at the discretion of Council and determined through the budget process.

PR-3826 Provide funding for an "Arts and Culture" Funding Round 2017/18 (600578) 01/07/2017 30/06/2018 \$20,000

Source of Funds: COB Cash - Unrestricted \$20,000

Expenditure \$20,000

During assessment of the 2014/15 events and community grant rounds, it was identified that arts projects are not adequately addressed by either of these funding rounds. Community arts projects are an important element of fostering a vibrant and dynamic city. In line with Council's Creative Strategy (endorsed in January 2015), it is proposed to establish an annual "Arts and Culture" Funding Round to enable applications for such projects to be considered.

Suggested criteria for applications include:

- Demonstrated community benefit
- Evidence that the project will include innovation and creative risk taking
- The project will contribute to developing the arts in Bunbury (for the industry and/or the community)

PR-3851 Support Stirling Street Arts Centre (SSAC) - operating subsidy 2017/18 (600625) 01/07/2017 30/06/2018 \$66,625

Source of Funds: COB Cash - Unrestricted \$66,625

Expenditure \$66,625

The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2017/18, an estimated operating subsidy of \$66,625 has been entered for financial planning purposes but will need to be confirmed when SSAC submits its application in December 2016. (NOTE: this request will be separate from their request for funding for capital items for 2017/18).

PR-3863 Provide funding for a "Community Grants" Funding Round 2017/18 (600623) 01/07/2017 30/06/2018 \$80,000

Source of Funds: COB Cash - Unrestricted \$80,000

Expenditure \$80,000

In 2012, Council resolved to establish an annual "Community Grants" funding round with \$100K to be made available each year for this purpose. Since then, a separate events funding program has been established and the value of the applications to the community grant funding program has halved. In 2014/15, only \$78,417.50 was allocated in the annual community grants funding round so Council resolved to run a second (smaller) grant round in January 2015 to enable community groups/organisations to access the remaining funds.

It is proposed that \$80,000 be made available annually for community grants with other grant rounds being established for applications relating to events, place-making and arts.

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Community, Arts and Culture
Operating - New Initiative One Off**

PR-3857 Acquire Bunbury Museum and Heritage Centre collection items 2017/18 (600626) **01/07/2017** **30/06/2018** **\$5,000**

Source of Funds: COB Cash - Unrestricted \$5,000

Expenditure \$5,000

An annual allocation is requested to enable acquisitions for the Museum Collection when opportunities present. These opportunities cannot be predicted, but when they do present, they are usually extremely rare and valuable and the City needs to be in a position to make a bid quickly. Should the allocated funds not be expended in a financial year, they are simply returned.

PR-3827 Provide funding for an "Arts and Culture" Funding Round 2018/19 (600592) **01/07/2018** **30/06/2019** **\$20,000**

Source of Funds: COB Cash - Unrestricted \$20,000

Expenditure \$20,000

During assessment of the 2014/15 events and community grant rounds, it was identified that arts projects are not adequately addressed by either of these funding rounds. Community arts projects are an important element of fostering a vibrant and dynamic city. In line with Council's Creative Strategy (endorsed in January 2015), it is proposed to establish an annual "Arts and Culture" Funding Round to enable applications for such projects to be considered.

- Suggested criteria for applications include:
- Demonstrated community benefit
 - Evidence that the project will include innovation and creative risk taking
 - The project will contribute to developing the arts in Bunbury (for the industry and/or the community)

PR-3864 Provide funding for a "Community Grants" Funding Round 2018/19 (600630) **01/07/2018** **30/06/2019** **\$80,000**

Source of Funds: COB Cash - Unrestricted \$80,000

Expenditure \$80,000

In 2012, Council resolved to establish an annual "Community Grants" funding round with \$100K to be made available each year for this purpose. Since then, a separate events funding program has been established and the value of the applications to the community grant funding program has halved. In 2014/15, only \$78,417.50 was allocated in the annual community grants funding round so Council resolved to run a second (smaller) grant round in January 2015 to enable community groups/organisations to access the remaining funds.

It is proposed that \$80,000 be made available annually for community grants with other grant rounds being established for applications relating to events, place-making and arts.

PR-3294 Conduct Grandfamilies Fun Day 2018/19 (600593) **01/07/2018** **30/06/2019** **\$6,000**

Source of Funds: COB Cash - Unrestricted \$6,000

Expenditure \$6,000

The 2018 Grandfamilies Fun Day will be planned for November 2018 to coincide with Seniors Week. This is an annual event held at the Bunbury Wildlife Park and has attracted up to 3,000 people in recent years.

PR-3858 Acquire Bunbury Museum and Heritage Centre collection items 2018/19 (600633) **01/07/2018** **30/06/2019** **\$5,000**

Source of Funds: COB Cash - Unrestricted \$5,000

Expenditure \$5,000

An annual allocation is requested to enable acquisitions for the Museum Collection when opportunities present. These opportunities cannot be predicted, but when they do present, they are usually extremely rare and valuable and the City needs to be in a position to make a bid quickly. Should the allocated funds not be expended in a financial year, they are simply returned.

PR-3852 Support Stirling Street Arts Centre (SSAC) - operating subsidy 2018/19 (600632) **01/07/2018** **30/06/2019** **\$66,625**

Source of Funds: COB Cash - Unrestricted \$66,625

Expenditure \$66,625

The SSAC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2018/19, an estimated operating subsidy of \$66,625 has been entered for financial planning purposes but will need to be confirmed when SSAC submits its application in December 2017. (NOTE: this request will be separate from their request for funding for capital items for 2018/19).

Community and Corporate Services		Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19	
		Community, Arts and Culture Operating - New Initiative One Off							
PR-3860 Support Anzac Day Working Group 2018/19 (600627)		01/07/2018	30/06/2019	\$4,579					
Source of Funds:	COB Cash - Unrestricted			\$4,579					
				Expenditure				\$4,579	
<p>Council traditionally provides a subsidy to the Returned Services League Bunbury's Anzac Day Working Group each year. This group has not been required to apply to Council for this funding as the allocation has been treated as a line item in the baseline budget. In 2014/15, the Anzac Day Working Group received \$4,579 and the same amount again has been proposed for 2015/16, 2016/17, 2017/18 and 2018/19. The amount allocated is at the discretion of Council and determined through the budget process.</p>									
PR-3840 Support King Cottage Museum 2018/19 (600631)		01/07/2018	30/06/2019	\$31,544					
Source of Funds:	COB Cash - Unrestricted			\$31,544					
				Expenditure				\$31,544	
<p>The Bunbury Historical Society (BHS) manages the King Cottage Museum on behalf of the City. The BHS applies for funding from the City each year through Cultural and Facilities Funding and the amount allocated is determined by Council each year through the budget process.</p>									
PR-3844 Support Bunbury City Band 2018/19 (600629)		01/07/2018	30/06/2019	\$6,150					
Source of Funds:	COB Cash - Unrestricted			\$6,150					
				Expenditure				\$6,150	
<p>The Bunbury City Band applies for funding each year through Council's Cultural Organisations and Facilities Funding. The amount they receive is determined by Council through the budget process. A provisional amount of \$6,150 has been entered for the 2018/19 financial year for financial planning purposes. Note: the Bunbury City Band has a peppercorn lease with the City as the primary tenant for their band rooms. The City owns the instruments (currently valued at \$175,000) and the Bunbury City Band provides ongoing care for these as part of the ongoing arrangement.</p>									
PR-3848 Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy 2018/19 (600628)		01/07/2018	30/06/2019	\$91,438					
Source of Funds:	COB Cash - Unrestricted			\$91,438					
				Expenditure				\$91,438	
<p>The BREC applies for money from the City each year through Cultural and Facilities Funding. Applications are considered by Council as part of the budget process each financial year. For 2018/19, an estimated operating subsidy of \$91,438 has been entered for financial planning purposes but will need to be confirmed when BREC submits its application in December 2017. This amount is a significant decrease on the 2017/18 year with a view to BREC becoming less reliant on the City for funding and achieving financial sustainability by 2019/20. (NOTE: this request will be separate from their request for funding for capital items for 2018/19).</p>									
PR-3824 Provide funding for a "Quick Response Place-making" Funding Round 2018/19 (600591)		01/07/2018	30/06/2019	\$20,000					
Source of Funds:	COB Cash - Unrestricted			\$20,000					
				Expenditure				\$20,000	
<p>During assessment of the 2014/2015 events and community funding rounds, it was identified that these existing funding rounds did not have the capacity to address smaller place-making projects which would generate vibrancy and a greater sense of place in Bunbury. A place-making funding round will meet this need and ensure Council can demonstrate its commitment to the "enabler" role that it wants to play as identified in the Creative Strategy (endorsed by Council in January 2015).</p>									
Total - Operating - New Initiative One Off						\$674,656	\$549,216	\$422,776	\$331,336

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

Contracts and Property Capital - New (Expansion)

PR-3382 Dispose of Lot 210 Holywell Street (700468) **01/07/2013** **30/06/2018** **\$20,248**

Source of Funds: **COB Cash - Unrestricted** **\$5,248**
 COB Proceeds from Disposal of Assets **\$15,000**

Income **-\$665,000**
Expenditure **\$15,000**

This is one of the City's Land Rationalisation projects and part of a designated tourist precinct. This project proposes to dispose of Lot 210 Holywell Street generating a return for the City. The lot was valued at an estimated \$1,109,000 (GST inc) by Landgate as of June 2013 and will incur a 2% commission (plus GST) of the actual selling price upon sale. Provision has also been made for marketing and settlement costs. The marketing agent's advice was that, based on the recent offer submitted, a possible 'counter offer' for Lots 210 and 211 was suggested (a sum of approximately \$1,800,000) and this amount has been utilised as an estimated sale price. Based on the square meterage of Lot 210, the sale price is estimated at \$665,000.

PR-3383 Dispose of Lot 211 Holywell Street (700469) **01/07/2013** **30/06/2018** **\$33,248**

Source of Funds: **COB Cash - Unrestricted** **\$5,248**
 COB Proceeds from Disposal of Assets **\$28,000**

Income **-\$1,134,000**
Expenditure **\$28,000**

This is one of the City's Land Rationalisation projects and part of a designated tourist precinct. This project proposes to dispose of Lot 211 Holywell Street generating a return for the City. The lot was valued at an estimated \$1,877,000 by Landgate, as of June 2013, and will incur a 2% commission of the actual sale price upon sale, plus GST. Provision has also been made for marketing and settlement costs. The marketing agent's advice are that based on the recent offer submitted, a possible 'counter offer' for Lots 210 and 211 was suggested (a sum of approximately \$1,800,000) and this amount has been utilised as an estimated sale price. Based on the square meterage of Lot 211, the sale price is estimated at \$1,134,000.

PR-3381 Dispose of Lot 66 Ocean Drive (700467) **01/07/2013** **30/06/2016** **\$58,799**

Source of Funds: **COB Cash - Unrestricted** **\$8,799**
 COB Proceeds from Disposal of Assets **\$50,000**

Income **-\$1,800,000**
Expenditure **\$53,000**

This is one of the city's Land Rationalisation projects and part of a designated tourist precinct. This project proposes to dispose of Lot 66 Ocean Drive generating a return for the City. The lot was valued at \$2,200,000 inclusive of GST by Landgate, as of June 2013, and will incur a 2% commission of the actual selling price of the property, plus GST. Approximate provision has also been made for legal costs and settlement fees. A conditional offer in sum of \$1,800,000 exclusive of GST has been accepted.

PR-3616 Acquisition, subdivision and disposal of Lot 1028 Latreille Rd South Bunbury (700498) **10/03/2014** **30/06/2016** **\$56,600**

Source of Funds: **COB Cash - Unrestricted** **\$36,600**
 Reserve - Land Subdivision and Development **\$20,000**

Income **-\$600,000**
Expenditure **\$20,000**

This is one of the City's Land Rationalisation projects. The acquisition of Lot 1028 Latreille is linked to the New Joint Venture Agreement between the City and State of WA. The subsequent disposal will generate income for the City. The land will require survey and sub-division prior to sale/disposal and appropriate funds provided to undertake this task. While the existing lot is estimated at \$400,000 plus GST, the proposed sub-division is expected to provide a higher return. (To be determined by the agency engaged to market the properties). Conditional approval has been granted subject to conditions by the Western Australian Planning Commission.

Advice received is that a four (4) lot development (with titles available, and all conditions of development satisfied) may achieve a sales yield of circa \$1 million and the sales period would take between 3 and 6 months to complete. If Council determined to sell the site as a single Lot (as is) with the conditional approvals in place, it is estimated the sales yield would be circa \$550,000 and take 3 – 6 months also. If Council determined to spend between approximately \$20k on a 'feasibility and costing study' then the sales price of the single lot could be improved by up to \$120,000. This is determined by concluding that we would have an accurate estimate of the costs and time required to turn the single lot into a 4-lot subdivision which, in turn would eliminate risk for a purchaser and therefore increase the value.

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Contracts and Property
Capital - New (Expansion)**

PR-3387 Dispose of Lot 24 Fielder Street (700500) 10/03/2014 30/06/2016 \$28,100

Source of Funds: COB Cash - Unrestricted \$10,100
 COB Proceeds from Disposal of Assets \$18,000

Income -\$310,000
 Expenditure \$18,000

This is one of the City's Land Rationalisation projects. The proposal is to dispose of Lot 24 Fielder Street. Sale of the lot has been deferred to the 2014/2015 financial year, in light of the fact that a portion of the lot requires subdivision, in order to retain the open drain thereon in the City's name, as issues surrounding an easement would impact adversely on the value of the land. A more accurate selling price will be determined once the portion has been subdivided and the marketable area determined. The same principal would apply to the projected expenditure. Infrastructure and Assets are drafting a concept plan with indicative areas and boundary lengths.

A draft plan of the proposed subdivision has been prepared, allowing an approximate area of 635m2 in the proposed lot. Quotations are being requested from our panel of licensed surveyors to provide a site survey and deposited plan to proceed with the subdivision of the block. Marketing agency estimated sale value of \$310,000 inclusive of GST, with a 2% commission being \$6,200 (GST inc). The survey and sub-division estimate, based on quotes received, is anticipated to be approximately \$10,100. The matter will proceed once a new title for the property has been issued by Landgate, having the property brought under the Transfer of Land Act 1893 (Torrens System). The Application and Statutory declaration have been prepared by the lawyer, and were lodged at Landgate in December 2014.

PR-3658 Disposal of portions of lots 8 and 256 Tuart Street South Bunbury () 01/07/2014 30/06/2016 \$1,000

Source of Funds: COB Proceeds from Disposal of Assets \$1,000

Income -\$37,178
 Expenditure \$1,000

Disposal of portions of Lots 8 and 256 Tuart Street South Bunbury to the Water Corporation, measuring 1800m2, as a result of a Council resolution made 27 May 2014 (Council Decision 177/14), and subject to Council's final endorsement of the disposal, to be made in March 2015.

Total - Capital - New (Expansion) **-\$2,655,178** **-\$1,756,000**

PR-2268 Asset Replacement - Server and cable network infrastructure 2015/16 (700590)

01/07/2015 30/06/2016 \$15,000

Source of Funds: COB Cash - Unrestricted \$15,000

Expenditure \$15,000

The server and cable network infrastructure provides the ability for staff to conduct normal business. This project provides the budget for the replacement of server and/or cable network infrastructure throughout the organisation for the 2015/16 financial year.

PR-3560 Asset Replacement - Corporate Photocopiers 2015/16 (700585)

01/07/2015 30/06/2016 \$40,000

Source of Funds: COB Cash - Unrestricted \$40,000

Expenditure \$40,000

Organisational information is scanned, copied and/or printed using a network of corporate photocopiers. As the copiers age, their reliability decreases and therefore the cost of use becomes higher. The average estimated lifespan of a copier is 5 years before it becomes uneconomical to run. As per the Asset Replacement Schedule for photocopiers, six (6) machines are to be replaced in 2015/16.

PR-2252 Asset Replacement - Microwave and two way radio links 2015/16 (700587)

01/07/2015 30/06/2016 \$10,000

Source of Funds: COB Cash - Unrestricted \$10,000

Expenditure \$10,000

Communication of voice and data across external Council sites and to the mobile vehicle fleet is carried via microwave antennae. These radios facilitate an effective communication between staff. Failure of this equipment causes disruption to staff and loss of productivity. This project provides a budget estimate for the replacement of microwave/two way radio links throughout the organisation for the 2015/16 financial year.

PR-3756 Asset Replacement - Personal Computers 2015/16 (700589)

01/07/2015 30/06/2016 \$26,000

Source of Funds: COB Cash - Unrestricted \$26,000

Expenditure \$26,000

Corporate personal computers are used where a virtual desktop cannot be provided. There are various hardware and software reasons why this is required. For example, Adobe design software and computer aided design (CAD) software do not function to an acceptable standard in the virtual environment. As such, a full physical workstation is required. In this case, the software is installed directly on the machine. To maintain continual operation, these machines require asset replacement after three years of use in the commercial environment that they operate in. If they are not replaced at this time, the effectiveness and reliability of them decrease and failure results in disruption to staff and loss of productivity. As per the asset replacement schedule for corporate workstations, there are twenty-two (22) to be replaced in the 15/16 year.

PR-1722 Asset Replacement - Virtual Desktop thin client hardware 2015/16 (700591)

01/07/2015 30/06/2016 \$30,000

Source of Funds: COB Cash - Unrestricted \$30,000

Expenditure \$30,000

The corporate desktop virtualisation strategy allows the use of Thin Client terminals for users' workstations instead of PC hardware. These terminals have less cost and are prone to fewer failures due to age. They are not affected by changes in the software that is run on users' desktops, that traditionally has put ever increasing pressures on the PC hardware. Using terminals also means that the Information Services department does NOT have to swap PC hardware over each 3 years. This results in considerable time and resource gains. To facilitate the rapid deployment of the virtual desktops older PC hardware was re-purposed to be used as temporary Thin Clients. This hardware is greater than 3 years of age and is expected to become unreliable. Failure causes disruption to City of Bunbury staff and loss of productivity. Replacement of these temporary Thin Clients with new dedicated Thin Clients will mitigate this risk, and allow uniform hardware across the organisation wherever a virtual desktop can be used. Estimate is based on a unit cost of approximately \$600 and a unit count of fifty (50).

PR-2243 Asset Replacement - Fixed and mobile phones 2015/16 (700586)

01/07/2015 30/06/2016 \$10,000

Source of Funds: COB Cash - Unrestricted \$10,000

Expenditure \$10,000

Reliable telephone communications is a requirement for City of Bunbury staff to conduct efficient and productive work. This includes mobile phones such as iPhones that allow access to email as well as voice communication. Desktop phones are a vital part of work for a vast majority of staff. Failure of these phones results in disruption to staff normal work practices and loss of productivity. This annual budget estimate is for the replacement of fixed and mobile phones throughout the organisation for the 2015/16 financial year.

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Information and Technology
Capital - Renewal**

PR-2259 Asset Replacement - Mobile devices and printers 2015/16 (700588) **01/07/2015** **30/06/2016** **\$10,000**

Source of Funds: **COB Cash - Unrestricted** **\$10,000**

Expenditure **\$10,000**

The City uses a number of mobile devices such as iPads, GPS units, Android phones for fines enforcement etc. There are also a number of desktop printers in operation in the organisation. These devices need replacement over time. If they are not replaced, it causes staff disruption and loss of productivity. This project provides an annual budget estimate for the replacement of mobile devices and printers throughout the organisation for the 2015/16 financial year.

PR-3757 Asset Replacement - Personal Computers 2016/17 (700670) **01/07/2016** **30/06/2017** **\$26,000**

Source of Funds: **COB Cash - Unrestricted** **\$26,000**

Expenditure **\$26,000**

Corporate personal computers are used where a virtual desktop cannot be provided. There are various hardware and software reasons why this is required. For example, Adobe design software and computer aided design (CAD) software do not function to an acceptable standard in the virtual environment. As such, a full physical workstation is required. In this case, the software is installed directly on the machine. To maintain continual operation, these machines require asset replacement after three years of use in the commercial environment that they operate in. If they are not replaced at this time, the effectiveness and reliability of them decrease and failure results in disruption to staff and loss of productivity. As per the asset replacement schedule for corporate workstations, there are twenty-three (23) to be replaced in the 16/17 year.

PR-2244 Asset Replacement - Fixed and mobile phones 2016/17 (700667) **01/07/2016** **30/06/2017** **\$10,000**

Source of Funds: **COB Cash - Unrestricted** **\$10,000**

Expenditure **\$10,000**

Reliable telephone communications is a requirement for City of Bunbury staff to conduct efficient and productive work. This includes mobile phones such as iPhones that allow access to email as well as voice communication. Desktop phones are a vital part of work for a vast majority of staff. Failure of these phones results in disruption to staff normal work practices and loss of productivity. This annual budget estimate is for the replacement of fixed and mobile phones throughout the organisation for the 2016/17 financial year.

PR-2260 Asset Replacement - Mobile devices and printers 2016/17 (700669) **01/07/2016** **30/06/2017** **\$10,000**

Source of Funds: **COB Cash - Unrestricted** **\$10,000**

Expenditure **\$10,000**

The City uses a number of mobile devices such as iPads, GPS units, Android phones for fines enforcement etc. There are also a number of desktop printers in operation in the organisation. These devices need replacement over time. If they are not replaced it causes staff disruption and loss of productivity. This project provides an annual budget estimate for the replacement of mobile devices and printers throughout the organisation for the 2016/17 financial year.

PR-3561 Asset Replacement - Corporate Photocopiers 2016/17 (700666) **01/07/2016** **30/06/2017** **\$20,000**

Source of Funds: **COB Cash - Unrestricted** **\$20,000**

Expenditure **\$20,000**

Organisational information is scanned, copied and/or printed using a network of corporate photocopiers. As the copiers age, their reliability decreases and therefore the cost of use becomes higher. The average estimated lifespan of a copier is 5 years before it becomes uneconomical to run. As per Asset Replacement Schedule for photocopiers, five (5) machines are due to be replaced in 2016/17.

PR-2253 Asset Replacement - Microwave and two way radio links 2016/17 (700668) **01/07/2016** **30/06/2017** **\$10,000**

Source of Funds: **COB Cash - Unrestricted** **\$10,000**

Expenditure **\$10,000**

Communication of voice and data across external Council sites and to the mobile vehicle fleet is carried via microwave antennae. These radios facilitate an effective communication between staff. Failure of this equipment causes disruption to staff and loss of productivity. This project provides a budget estimate for the replacement of microwave/two way radio links throughout the organisation for the 2016/17 financial year.

PR-2269 Asset Replacement - Server and cable network infrastructure 2016/17 (700671) **01/07/2016** **30/06/2017** **\$15,000**

Source of Funds: **COB Cash - Unrestricted** **\$15,000**

Expenditure **\$15,000**

The server and cable network infrastructure provides the ability for staff to conduct normal business. This project provides the budget for the replacement of server and/or cable network infrastructure throughout the organisation for the 2016/17 financial year.

Community and Corporate Services **Start Date** **End Date** **Total Exp** **15/16** **16/17** **17/18** **18/19**

**Information and Technology
Capital - Renewal**

PR-2261 Asset Replacement - Mobile devices and printers 2017/18 (700724) **01/07/2017** **30/06/2018** **\$10,000**

Source of Funds: COB Cash - Unrestricted \$10,000

Expenditure \$10,000

The City uses a number of mobile devices such as iPads, GPS units, Android phones for fines enforcement etc. There are also a number of desktop printers in operation in the organisation. These devices need replacement over time. If they are not replaced it causes staff disruption and loss of productivity. This project provides an annual budget estimate for the replacement of mobile devices and printers throughout the organisation for the 2017/18 financial year.

PR-2270 Asset Replacement - Server and cable network infrastructure 2017/18 (700726) **01/07/2017** **30/06/2018** **\$15,000**

Source of Funds: COB Cash - Unrestricted \$15,000

Expenditure \$15,000

The server and cable network infrastructure provides the ability for staff to conduct normal business. This project provides the budget for the replacement of server and/or cable network infrastructure throughout the organisation for the 2017/18 financial year.

PR-2254 Asset Replacement - Microwave and two way radio links 2017/18 (700723) **01/07/2017** **30/06/2018** **\$10,000**

Source of Funds: COB Cash - Unrestricted \$10,000

Expenditure \$10,000

Communication of voice and data across external Council sites and to the mobile vehicle fleet is carried via microwave antennae. These radios facilitate an effective communication between staff. Failure of this equipment causes disruption to staff and loss of productivity. This project provides a budget estimate for the replacement of microwave/two way radio links throughout the organisation for the 2017/18 financial year.

PR-3758 Asset Replacement - Personal Computers 2017/18 (700725) **01/07/2017** **30/06/2018** **\$13,000**

Source of Funds: COB Cash - Unrestricted \$13,000

Expenditure \$13,000

Corporate personal computers are used where a virtual desktop cannot be provided. There are various hardware and software reasons why this is required. For example, Adobe design software and computer aided design (CAD) software do not function to an acceptable standard in the virtual environment. As such, a full physical workstation is required. In this case, the software is installed directly on the machine. To maintain continual operation, these machines require asset replacement after three years of use in the commercial environment that they operate in. If they are not replaced at this time, the effectiveness and reliability of them decrease and failure results in disruption to staff and loss of productivity. As per the asset replacement schedule for corporate workstations, there are eleven (11) to be replaced in the 17/18 year.

PR-2245 Asset Replacement - Fixed and mobile phones 2017/18 (700722) **01/07/2017** **30/06/2018** **\$15,000**

Source of Funds: COB Cash - Unrestricted \$15,000

Expenditure \$15,000

Reliable telephone communications is a requirement for City of Bunbury staff to conduct efficient and productive work. This includes mobile phones such as iPhones that allow access to email as well as voice communication. Desktop phones are a vital part of work for a vast majority of staff. Failure of these phones results in disruption to staff normal work practices and loss of productivity. This annual budget estimate is for the replacement of fixed and mobile phones throughout the organisation for the 2017/18 financial year.

PR-3562 Asset Replacement - Corporate Photocopiers 2017/18 (700721) **12/12/2017** **30/06/2018** **\$40,000**

Source of Funds: COB Cash - Unrestricted \$40,000

Expenditure \$40,000

Organisational information is scanned, copied and/or printed using a network of corporate photocopiers. As the copiers age, their reliability decreases and therefore the cost of use becomes higher. The average estimated lifespan of a copier is 5 years before it becomes uneconomical to run. As per the Asset Replacement Schedule for photocopiers, five (5) machines are due to be replaced in 2017/18.

PR-2271 Asset Replacement - Server and cable network infrastructure 2018/19 (700780) **01/07/2018** **30/06/2019** **\$15,000**

Source of Funds: COB Cash - Unrestricted \$15,000

Expenditure \$15,000

The server and cable network infrastructure provides the ability for staff to conduct normal business. This project provides the budget for the replacement of server and/or cable network infrastructure throughout the organisation for the 2018/19 financial year.

Community and Corporate Services		Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19	
Information and Technology Capital - Renewal									
PR-2246 Asset Replacement - Fixed and mobile phones 2018/19 (700776)		01/07/2018	30/06/2019	\$10,000					
Source of Funds:	COB Cash - Unrestricted			\$10,000					
				Expenditure				\$10,000	
<p>Reliable telephone communications is a requirement for City of Bunbury staff to conduct efficient and productive work. This includes mobile phones such as iPhones that allow access to email as well as voice communication. Desktop phones are a vital part of work for a vast majority of staff. Failure of these phones results in disruption to staff normal work practices and loss of productivity. This annual budget estimate is for the replacement of fixed and mobile phones throughout the organisation for the 2018/19 financial year.</p>									
PR-2255 Asset Replacement - Microwave and two way radio links 2018/19 (700777)		01/07/2018	30/06/2019	\$10,000					
Source of Funds:	COB Cash - Unrestricted			\$10,000					
				Expenditure				\$10,000	
<p>Communication of voice and data across external Council sites and to the mobile vehicle fleet is carried via microwave antennae. These radios facilitate an effective communication between staff. Failure of this equipment causes disruption to staff and loss of productivity. This project provides a budget estimate for the replacement of microwave/two way radio links throughout the organisation for the 2018/19 financial year.</p>									
PR-3759 Asset Replacement - Personal Computers 2018/19 (700779)		01/07/2018	30/06/2019	\$15,000					
Source of Funds:	COB Cash - Unrestricted			\$15,000					
				Expenditure				\$15,000	
<p>Corporate personal computers are used where a virtual desktop cannot be provided. There are various hardware and software reasons why this is required. For example, Adobe design software and computer aided design (CAD) software do not function to an acceptable standard in the virtual environment. As such, a full physical workstation is required. In this case, the software is installed directly on the machine. To maintain continual operation, these machines require asset replacement after three years of use in the commercial environment that they operate in. If they are not replaced at this time, the effectiveness and reliability of them decrease and failure results in disruption to staff and loss of productivity. As per the asset replacement schedule for corporate workstations, there are twenty-two (22) to be replaced in the 18/19 year.</p>									
PR-2262 Asset Replacement - Mobile devices and printers 2018/19 (700778)		01/07/2018	30/06/2019	\$10,000					
Source of Funds:	COB Cash - Unrestricted			\$10,000					
				Expenditure				\$10,000	
<p>The City uses a number of mobile devices such as iPads, GPS units, Android phones for fines enforcement etc. There are also a number of desktop printers in operation in the organisation. These devices need replacement over time. If they are not replaced it causes staff disruption and loss of productivity. This project provides an annual budget estimate for the replacement of mobile devices and printers throughout the organisation for the 2018/19 financial year.</p>									
PR-3755 Asset Replacement - Corporate Photocopiers 2018/19 (700775)		15/12/2018	30/06/2019	\$44,000					
Source of Funds:	COB Cash - Unrestricted			\$44,000					
				Expenditure				\$44,000	
<p>Organisational information is scanned, copied and/or printed using a network of corporate photocopiers. As the copiers age, their reliability decreases and therefore the cost of use becomes higher. The average estimated lifespan of a copier is 5 years before it becomes uneconomical to run. As per Asset Replacement Schedule for photocopiers, five (5) machines are to be replaced in 2018/19.</p>									
Total - Capital - Renewal						\$141,000	\$91,000	\$103,000	\$104,000

Community and Corporate Services	Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
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**Information and Technology
Capital - Upgrade**

PR-1745 Upgrade Information Technology Disaster Recovery Hardware and Software (700249) 01/07/2015 30/06/2016 \$100,000

Source of Funds: COB Cash - Unrestricted \$100,000

Expenditure **\$100,000**

In order to mitigate Council's risk of exposure to catastrophic failures such as fire, building damage and other unforeseen circumstances, and to meet the requirements of Council's business continuity plans, an IT disaster recovery plan is required. This disaster plan requires adequate hardware and software, or cloud and communications services, to meet the expectations of the organisation to maintain business continuity. The business continuity plans are currently under review by the organisation and the IT disaster recovery plan is to be updated in Q3 and Q4 of the 14/15 financial year. Until a clear view of expectations is uncovered by the completion of the plans, a budget estimate is difficult to provide. When the plans are complete the estimates provided can be revised. It is clear, however, that with the rapid expansion of the last three years, extra or replacement hardware or cloud services will be required and this has to be implemented in the 15/16 financial year to mitigate the risks of catastrophic failures out of the control of the City.

Total - Capital - Upgrade **\$100,000**

Community and Corporate Services	Start Date	End Date	Total Exp	15/16	16/17	17/18	18/19
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**Information and Technology
Operating - New Initiative One Off**

PR-3790 Authority Core System Software Version Upgrade 2015/16 (600515) 01/09/2015 30/11/2015 \$9,360

Source of Funds: **COB Cash - Unrestricted** **\$9,360**

Expenditure **\$9,360**

The core business system, Authority, is critical to multiple facets of the City of Bunbury business. Critical internal functions include financial management, rating, budget estimation, receipting, e-Services, and purchasing. The internal functions have a direct relationship to services delivered to the Bunbury community. To ensure the continued operation of the software, it is necessary to keep it up to date. The vendor, Civica, provide regular software version updates to address this. These updates include any problem fixes as well as new functionality that has been developed. To keep pace with the change, an annual installation of the latest proven and stable version is to be carried out. The project estimate is based on predicted cost of the fixed price service provided by Civica to assist in the installation of the upgrade. Failure to keep up to date with the software upgrades will result in loss of extra functionality but also a system that will become unstable over time. If left too long, Civica will not provide effective support for the software and this is a high risk with possible critical consequences for the organisation.

PR-3791 Authority Core System Software Version Upgrade 2016/17 (600368) 01/09/2016 30/11/2016 \$9,735

Source of Funds: **COB Cash - Unrestricted** **\$9,735**

Expenditure **\$9,735**

The core business system, Authority, is critical to multiple facets of the City of Bunbury business. Critical internal functions include financial management, rating, budget estimation, receipting, e-Services, and purchasing. The internal functions have a direct relationship to services delivered to the Bunbury community. To ensure the continued operation of the software, it is necessary to keep it up to date. The vendor, Civica, provide regular software version updates to address this. These updates include any problem fixes as well as new functionality that has been developed. To keep pace with the change, an annual installation of the latest proven and stable version is to be carried out. The project estimate is based on predicted cost of the fixed price service provided by Civica to assist in the installation of the upgrade. Failure to keep up to date with the software upgrades will result in loss of extra functionality but also a system that will become unstable over time. If left too long, Civica will not provide effective support for the software and this is a high risk with possible critical consequences for the organisation.

PR-3792 Authority Core System Software Version Upgrade 2017/18 (600576) 01/09/2017 30/11/2017 \$10,125

Source of Funds: **COB Cash - Unrestricted** **\$10,125**

Expenditure **\$10,125**

The core business system, Authority, is critical to multiple facets of the City of Bunbury business. Critical internal functions include financial management, rating, budget estimation, receipting, e-Services, and purchasing. The internal functions have a direct relationship to services delivered to the Bunbury community. To ensure the continued operation of the software, it is necessary to keep it up to date. The vendor, Civica, provide regular software version updates to address this. These updates include any problem fixes as well as new functionality that has been developed. To keep pace with the change, an annual installation of the latest proven and stable version is to be carried out. The project estimate is based on predicted cost of the fixed price service provided by Civica to assist in the installation of the upgrade. Failure to keep up to date with the software upgrades will result in loss of extra functionality but also a system that will become unstable over time. If left too long, Civica will not provide effective support for the software and this is a high risk with possible critical consequences for the organisation.

PR-3793 Authority Core System Software Version Upgrade 2018/19 (600590) 01/09/2018 30/11/2018 \$10,530

Source of Funds: **COB Cash - Unrestricted** **\$10,530**

Expenditure **\$10,530**

The core business system, Authority, is critical to multiple facets of the City of Bunbury business. Critical internal functions include financial management, rating, budget estimation, receipting, e-Services, and purchasing. The internal functions have a direct relationship to services delivered to the Bunbury community. To ensure the continued operation of the software, it is necessary to keep it up to date. The vendor, Civica, provide regular software version updates to address this. These updates include any problem fixes as well as new functionality that has been developed. To keep pace with the change, an annual installation of the latest proven and stable version is to be carried out. The project estimate is based on predicted cost of the fixed price service provided by Civica to assist in the installation of the upgrade. Failure to keep up to date with the software upgrades will result in loss of extra functionality but also a system that will become unstable over time. If left too long, Civica will not provide effective support for the software and this is a high risk with possible critical consequences for the organisation.

Total - Operating - New Initiative One Off **\$9,360** **\$9,735** **\$10,125** **\$10,530**

Information, Libraries and Customer Support
Capital - Upgrade

PR-3753 Upgrade existing public computer system at the Bunbury Library 2015/16 (700610) 01/07/2015 30/06/2016 \$25,000

Source of Funds: COB Cash - Unrestricted \$25,000

Expenditure \$25,000

The existing public computer system at the City of Bunbury Library comprises of seventeen (17) desktop computers connected to the internet via the City's own network. The computers are currently running Windows XP, Office, and antivirus software. In the last nine months, the public computers have provided a total of 18,607 user sessions totalling 11,937.35 usage hours. As the statistics indicate, the public computers are a highly utilised library resource that also provides around \$800-\$1,000 a month in revenue from computer printing.

Due to the age of the current public computers, and the operating system (Windows XP) running on them no longer being supported, the PCs are not meeting the needs of our community. Opening certain websites, accessing information and completing basic tasks is often an issue on these outdated machines. Another complication and hindrance to the public is that the Bunbury Library public PCs are currently hosted on the City of Bunbury network which limits website access and has an impact on the Council internet service bandwidth. There are also legality concerns with regards to the type of information users access and assigning legal liability with the City of Bunbury providing the internet service to the community. Currently the internet connection for Withers Library public computers is hosted by an external provider by the name of Acurix (rather than the City of Bunbury network) which has alleviated the access issues experienced by users. The City is currently receiving a considerable number of complaints from patrons about our outdated public PC system and are going elsewhere with their business. This in turn, over time, will reduce the revenue that the Library is able to generate.

Community members, who do not have access PC computers at home, rely on the public computer system to carry out their everyday tasks that are often taken for granted, such as paying bills or lodging electronic documentation to get assistance or apply for jobs. As a Council service, it is critical for our library service to maintain a high level of technological presence in our community to ensure the Library remains relevant and meets the digital needs of our community members. This service generates a significant source of income for the Library and assists our patrons that are unable to access computers and printers at home, i.e. school students, the disadvantaged, and those from lower socio-economic backgrounds.

This project involves replacing the seventeen (17) public desktop computers, security and antivirus software and moving the internet connection to the Acurix Wireless Network. It also means virtualising the computers so that ongoing deployment of updates can be done efficiently and maintenance overheads are vastly reduced because it is centralised, i.e. one update can be deployed across all PCs in an hour, rather than each PC updated individually (one hour for each PC). The current stand-alone PCs will need to be upgraded approximately every 3 years, whereas virtualised systems do not need to be replaced so regularly. This approach also makes sense from a risk management perspective as the system will also be incorporated into the City's backup procedures by default.

This budget item would include the server, long term storage, seventeen (17) virtualised terminals, licences, A/V, vendor support and internet set up to external network. Virtualising computers ensures that updates in software can be deployed once, rather than deployed on every individual PC. Members of the public have regularly complained that they cannot access many sites, such as Seek, YouTube, etc. With the present configuration of the PCs at the Library this cannot be relaxed as it puts pressure on the bandwidth (slows down City of Bunbury staff PCs) and exposes us to the risk of our information being illegally accessed. Connecting the PCs to an external network ensures the connection is managed and maintained externally and does not put extra pressure on the City's corporate bandwidth. It also reduces the City's legal responsibilities on the content that is being viewed by the public.

The budget implications for the future include a fee for ongoing internet connection through the Acurix network (or similar), which is minimal when compared to not proceeding with the project as there will be an ongoing charge of \$20,000 every 3 years to replace the computer fleet. This project cannot be delivered in the preferred format with reduced budget funding.

The City is currently undertaking a survey of patron usage of the computers at the Bunbury City Library (February 2015).

PR-2547 Replace and implement new Library Management System (LMS) (700416) 01/07/2015 30/06/2016 \$100,000

Source of Funds: COB Cash - Unrestricted \$100,000

Expenditure \$100,000

Libraries in the South West are falling behind other regions, states and countries in the provision and delivery of library services. The existing Bunbury Library Management System (LMS), Horizon, is no longer meeting the needs of library patrons and staff. This system is outdated with limited capabilities for online presence and catalogues that provide users with an experience of poor functionality, readability and non-responsiveness to mobile devices. The City of Bunbury Libraries is currently working with surrounding LGAs in a South West Libraries Consortia Group (SWCLG) to implement a shared Library Management System in the South-West Region of Western Australia designed around a common set of resource-sharing goals, robust delivery system and standardised lending policies. The project has the potential for providing an optimised client experience and improving the service that each library can deliver to their clients, over what they could have offered them individually, and at less cost. Participating LGAs include: City of Bunbury, City of Busselton, Shire of Dardanup, Shire of Capel, Shire of Harvey, Shire of Manjimup, Shire of Donnybrook, Shire of Bridgetown-Greenbushes, Shire of Waroona and Shire of Nannup. The benefit of implementing a shared Library Management System with surrounding LGAs not only demonstrates the region as working on a state-leading initiative, but a major cost saving associated with consortium purchase and a reduction in overall operating costs. A provisional cost of \$100,000 has been requested, however, the rest of the cost for a regional solution (approximately \$900,000) will be made up of allocations from the other participating Councils.

Not upgrading the system means ongoing operating/upgrade costs are being wasted on the current system, a system which is failing to undertake basic functions such as searching the catalogue correctly, tracking items, lack of quality reporting functions and most importantly not meeting patrons' needs. There is also a key risk that the current LMS, Horizon, will become unsupported by the supplier (Sirsi Dynix) which will greatly impact on patrons as the LMS will not be functional to interact with new technologies which will lead to the system becoming inert.

Business plans have been submitted to a large number of CEOs across the participating LGAs including Bunbury. The SWLCG has been in discussions with WALGA (development of a Preferred Supplier Panel for Library Management Systems) and the South West Development Commission (for grant funding) and support by these external agencies for the consortia group has been well received. The project is set for implementation in the 2015/16 financial year. Further documentation and background information can be supplied upon request, i.e. SWLCG Business Plan and Technical Specifications documentation. A Memorandum of Understanding (MOU) is currently being developed (as at 19/12/2014).

A significant amount of interest from other regional and metro public libraries has been expressed at various meetings, including the Public Library of Western Australia general forums. This project would operate on an 'opt-in/opt-out' basis which could mean significant savings for each of the libraries involved, i.e. purchase system in numbers rather than trying to do it independently. This type of approach for a shared LMS for libraries has not been attempted in Western Australia before, though has been proven to be successful in Queensland, Victoria, New South Wales and other countries such as New Zealand.

Total - Capital - Upgrade \$125,000